



Operating Budget
Fiscal Year 2016

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FY2016 Budget Summary

The Fiscal Year 2016 operating budget for East Central College is presented herein for consideration by the Board of Trustees. As with any budget, development of the FY16 budget presented great challenges. In particular the balance of the ever increasing needs of our community versus revenue growth. For this fiscal year, limited growth in state aid, limited growth local tax revenues, and significant decrease in tuition and fee revenue is expected. Increases in operating expenses are expected to be in balance for the upcoming fiscal year. Finally, enrollment trends are expected to significantly decrease.

The college, being a non-profit public entity, uses the GASB 34 fund accounting method to record its financial transactions, value its assets, and to prepare its financial reports. In past years, the budget presented to the governing board included the general operating fund (Fund10). This year’s budget presentation includes other funds necessary for the operation of the college to more closely match the monthly financial reports presented to the governing board. In addition to the Fund 10, the general operating fund, Fund 25, college restricted fund, Fund 30, the debt retirement fund, Fund 40, the auxiliary fund, and Fund 50, restricted funds for student grants, and federal grants and loans are presented. Fund 25 contains funds from credit hour fees that are used exclusively for the purpose they are generated, i.e., the technology fee is only used for student technology needs. Fund 30 is used exclusively to retire our long-term debt and the revenues are generated from local property tax collection. Fund 40 is used exclusively for auxiliary services that support college operations, i.e., the bookstore. Fund 50 is used exclusively for student grants, and federal student grants and loans, i.e., Pell.

The general fund operating budget (Fund 10) totals \$18,379,000, a decrease of 2.84% from FY15. Revenue and expenditure assumptions on which the budget is based are discussed below.

Combining general fund operating budget (Fund 10) and college restricted fund (Fund 25), totals \$ 19,717,600, a decrease of 3.19% from FY15.

An overview of the college’s working funds is as follows:

Fund	Description	FY16 Revenue	FY16 Expenses
10	General operating fund	\$18,379,000	\$18,379,000
25	College restricted fund - program and general fees	\$1,338,600	\$1,378,600
30	Debt retirement fund	\$1,506,000	\$1,414,400
40	Auxiliary services fund	\$2,462,580	\$2,518,117
50	Restricted funds - grants, student federal grants and loans	\$15,339,147	\$15,331,510

Revenue assumptions:

- State aid is expected to have 3% growth. However, Legislative and Governor action is still pending.
- For fall semester 2015 the college has adopted a differential tuition model. Precision Machining, Industrial Engineering Technology, Nursing and Culinary Arts will pay \$19 more for in-district, \$28 more for out-of-district, \$42 more for out-of-state, and \$45 more

for international, all other tuition remains the same. Still leaving East Central College as one of the best tuition values in Missouri.

- In November 2014, the Department of Higher Education released the performance indicators under the state's performance funding model. The college has met three of the five performance funding targets.
- Total credit hours are expected to decrease 4%.
- Local tax revenue is expected to have little growth.

Expenditure assumptions:

- Planned salary increases will be across the board 2.75% for all employees.
- Utility costs are projected to increase an average of 2.8%.
- Medical insurance costs are projected to increase 5%.

Included in this document are detailed reports concerning:

- Revenue
- Expenditures
- Personnel
- General Fees
- Debt Service
- Auxiliary Enterprises
- Fund Balances & Reserves
- General Information

Where appropriate, the information includes not only budgeted revenue or expenditures for FY16, but historical data that shows the development of the budget over time.

Revenue

The college derives approximately 98.6% of its revenue from tuition and fees, state aid, and local tax revenue. The budget assumes the following revenue from each source:

- **Tuition and Fees** – April 6th, 2015 the college adopted a two tiered tuition models as follows: Tier 1 courses (no change from current year); \$76 per credit hour, in-district \$111 per credit hour, out-of-district; \$168 per credit hour, out-of-state; \$181 per credit hour, international; Tier 2 - Precision Machining, Industrial Engineering Technology, Nursing and Culinary Arts Courses; \$95 per credit hour, in-district; \$139 per credit hour, out-of-district; \$210 per credit hour, out-of-state \$226 per credit hour, international. However, despite the increase in tuition declining enrollment will limit the amount of new revenue available in the general fund. Tuition and fees represent 34% of total operating revenues, compared to 36.8% in the FY15 budget.
- **State Aid** - The budget projects a 3% increase in state aid. At the time this budget is being prepared, state aid is being negotiated in the General Assembly. State aid accounts for 30.2% of total operating revenues, compared to 28.7% in the FY15 budget.
- **Local Revenue** - Little or no growth is planned for local tax revenue. The 2015 assessed valuation increased 3.1% over 2014, moving our rate ceiling to the maximum authorized levy of 0.3700. Local revenue represents 34.4% of total operating revenues, up slightly from 32.8 % in FY15.

Expenses

The budget assumes the following factors affecting total expenditures:

- **Salaries** – For FY16, increases of 2.75% for all full-time faculty, administrative, professional, and support staff. This compares to last year's salary increase of \$1,000 for all full-time faculty, administrative, professional, and support staff and \$500 for all part-time faculty, administrative, professional, and support staff.
- **Insurance** – Health insurance rates for calendar year 2015 increased 4.7%. The budget accounts for these rates through the end of calendar year 2015. Any renewal rate in excess of 5% would likely require a reduction in the benefits offered in the health plan.
- **Retirement** - The state retirement systems kept the mandatory contribution rate static for FY16 at 14.5% for faculty and salaried staff, and 6.86% for support staff, effective July 1, 2015.
- **Staffing** - A complete staffing table is included in the personnel section of this book. The staffing table reflects the organization as defined by the President.

Summary

The budget presented here represents our expectations for the upcoming fiscal year. In general, the college maintains a watchful eye on expenses and is evaluating any new projects with a long-term value in mind. This year's volatility of the budget seems to be less of a concern than over the past few budget years because of the stabilization of the economy and the optimism of better state tax revenues. However, scrutiny will continue throughout the fiscal year to ensure a balance between actual revenues and expenses.

Statement of Activity - By Object

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Fund 10				
Revenues				
Local Revenue	\$ 6,165,648	\$ 6,107,913	\$ 6,200,000	\$ 6,324,000
Tuition and Fees	\$ 7,014,504	\$ 6,844,263	\$ 6,963,000	\$ 6,250,000
State Revenue	\$ 4,847,621	\$ 4,834,665	\$ 5,415,000	\$ 5,552,000
Miscellaneous Revenue	\$ 91,939	\$ 99,878	\$ 166,000	\$ 102,000
Interest Income	\$ 108,703	\$ 78,693	\$ 100,000	\$ 75,000
Gifts and Grants	\$ 59,709	\$ 62,301	\$ 40,130	\$ 40,000
Federal Revenue	\$ 2,952,252	\$ (137,676)	\$ 32,000	\$ 36,000
Revenues Total	\$ 21,240,375	\$ 17,890,037	\$ 18,916,130	\$ 18,379,000
Expenses				
Performance Contract	\$ (172,395)	\$ (172,395)	\$ (100,563)	\$ -
Vehicle Expense	\$ (10,193)	\$ (12,690)	\$ (16,014)	\$ (15,500)
Faculty Development	\$ (21,071)	\$ (27,676)	\$ (30,000)	\$ (30,000)
Capital	\$ (172,976)	\$ (171,516)	\$ (31,518)	\$ (57,800)
Scholarship Expense	\$ (87,045)	\$ (104,403)	\$ (145,000)	\$ (151,000)
Instit Commit to Programs	\$ (134,599)	\$ (117,962)	\$ (173,350)	\$ (170,500)
Insurance	\$ (162,455)	\$ (162,834)	\$ (177,919)	\$ (181,500)
Telephone	\$ (116,461)	\$ (150,424)	\$ (140,483)	\$ (181,600)
Travel	\$ (174,493)	\$ (225,020)	\$ (282,748)	\$ (260,019)
Miscellaneous	\$ (504,590)	\$ (400,905)	\$ (442,194)	\$ (532,142)
Utilities	\$ (607,719)	\$ (662,250)	\$ (725,800)	\$ (739,000)
Contractual Services	\$ (916,591)	\$ (917,853)	\$ (1,026,789)	\$ (1,040,534)
Current Expenses	\$ (966,614)	\$ (1,082,217)	\$ (1,077,804)	\$ (1,150,326)
Benefits	\$ (3,282,693)	\$ (3,352,099)	\$ (3,497,920)	\$ (3,334,086)
Salaries	\$ (10,912,458)	\$ (10,599,357)	\$ (11,048,028)	\$ (10,534,993)
Expenses Total	\$ (18,242,351)	\$ (18,159,599)	\$ (18,916,130)	\$ (18,379,000)

Statement of Activity - By Object

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Fund 22				
Revenues				
Faculty Development	\$ 20,393	\$ 27,676	\$ 19,000	\$ 17,750
Revenues Total	\$ 20,393	\$ 27,676	\$ 19,000	\$ 17,750
Expenses				
Faculty Development	\$ (33,589)	\$ (35,052)	\$ (19,270)	\$ (17,750)
Expenses Total	\$ (33,589)	\$ (35,052)	\$ (19,270)	\$ (17,750)
Fund 25				
Revenues				
Tuition and Fees	\$ 854,503	\$ 1,096,774	\$ 1,414,376	\$ 1,301,600
Miscellaneous Revenue	\$ 46,775	\$ 36,638	\$ 36,000	\$ 36,000
Local Revenue	\$ (233)	\$ 2,176	\$ 1,000	\$ 1,000
Gifts and Grants	\$ -	\$ -	\$ -	\$ -
Revenues Total	\$ 901,045	\$ 1,135,588	\$ 1,451,376	\$ 1,338,600
Expenses				
Insurance	\$ (6,900)	\$ (12,679)	\$ (15,000)	\$ (14,400)
Benefits	\$ (24,279)	\$ (17,314)	\$ (19,605)	\$ (20,602)
Travel	\$ (70,320)	\$ (86,204)	\$ (76,490)	\$ (72,978)
Scholarship Expense	\$ (121,439)	\$ (105,243)	\$ (95,600)	\$ (85,538)
Salaries	\$ (151,376)	\$ (132,725)	\$ (155,370)	\$ (157,730)
Capital	\$ (13,735)	\$ (57,930)	\$ (324,825)	\$ (223,575)
Current Expenses	\$ (201,625)	\$ (310,095)	\$ (490,486)	\$ (304,977)
Contractual Services	\$ (263,109)	\$ (273,882)	\$ (374,000)	\$ (498,800)
Expenses Total	\$ (852,784)	\$ (996,071)	\$ (1,551,376)	\$ (1,378,600)

Statement of Activity - By Object

		FY13 Actuals		FY14 Actuals		FY15 Adjusted Budget		FY16 Budget
Fund 30								
Revenues								
Debt Service Revenue	\$	1,464,352	\$	1,448,899	\$	1,476,300	\$	1,506,000
Revenues Total	\$	1,464,352	\$	1,448,899	\$	1,476,300	\$	1,506,000
Expenses								
Debt Service Expenses	\$	(1,349,010)	\$	(1,396,096)	\$	(1,476,300)	\$	(1,414,400)
Expenses Total	\$	(1,349,010)	\$	(1,396,096)	\$	(1,476,300)	\$	(1,414,400)
Fund 40								
Revenues								
Auxiliary Revenue	\$	2,936,359	\$	2,922,240	\$	2,815,106	\$	2,462,580
Revenues Total	\$	2,936,359	\$	2,922,240	\$	2,815,106	\$	2,462,580
Expenses								
Auxiliary Expenses	\$	(2,737,781)	\$	(2,772,400)	\$	(2,928,845)	\$	(2,518,117)
Expenses Total	\$	(2,737,781)	\$	(2,772,400)	\$	(2,928,845)	\$	(2,518,117)
Fund 50								
Revenues								
Federal Grants/Loans	\$	14,537,090	\$	13,151,601	\$	14,405,794	\$	12,185,000
Restricted Grant Revenues	\$	1,605,892	\$	1,576,284	\$	1,706,242	\$	3,154,147
Revenues Total	\$	16,142,982	\$	14,721,885	\$	16,112,036	\$	15,339,147
Expenses								
Restricted Grant Expenses	\$	(1,532,975)	\$	(1,881,702)	\$	(1,696,242)	\$	(3,146,510)
Federal Grants/Loans	\$	(14,537,090)	\$	(13,151,601)	\$	(14,405,794)	\$	(12,185,000)
Expenses Total	\$	(16,070,066)	\$	(15,033,303)	\$	(16,102,036)	\$	(15,331,510)

Statement of Activity - By Object

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Fund 60				
Revenues				
Club/Agency Revenues	\$ 42,612	\$ 42,926	\$ 36,536	\$ 29,900
Revenues Total	\$ 42,612	\$ 42,926	\$ 36,536	\$ 29,900
Expenses				
Club/Agency Expenses	\$ (43,852)	\$ (42,892)	\$ (39,236)	\$ (33,600)
Expenses Total	\$ (43,852)	\$ (42,892)	\$ (39,236)	\$ (33,600)
Fund 70				
Expenses				
Debt/Interest	\$ 362,734	\$ 955,767	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -	\$ -
Current Expenses	\$ (1,924,699)	\$ (1,897,057)	\$ -	\$ -
Expenses Total	\$ (1,561,966)	\$ (941,290)	\$ -	\$ -

Statement of Activity - By Function

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Fund 10				
Revenues				
Local Revenue	\$ 6,165,648	\$ 6,107,913	\$ 6,200,000	\$ 6,324,000
Tuition and Fees	\$ 7,014,504	\$ 6,844,263	\$ 6,963,000	\$ 6,250,000
State Revenue	\$ 4,847,621	\$ 4,834,665	\$ 5,415,000	\$ 5,552,000
Misc Revenue	\$ 91,939	\$ 99,878	\$ 166,000	\$ 102,000
Interest Income	\$ 108,703	\$ 78,693	\$ 100,000	\$ 75,000
Gifts and Grants	\$ 59,709	\$ 62,301	\$ 40,130	\$ 40,000
Federal Revenue	\$ 2,952,252	\$ (137,676)	\$ 32,000	\$ 36,000
Revenues Total	\$ 21,240,375	\$ 17,890,037	\$ 18,916,130	\$ 18,379,000
Expenses				
Transfer for Capital Expense	\$ (11,780)	\$ -	\$ -	\$ -
Student Services	\$ (1,394,258)	\$ (1,400,023)	\$ (1,435,917)	\$ (1,499,190)
Academic Support	\$ (1,639,874)	\$ (1,681,041)	\$ (1,956,051)	\$ (1,837,846)
Operations & Maintenance	\$ (2,139,334)	\$ (2,374,736)	\$ (2,416,483)	\$ (2,353,955)
Institutional	\$ (4,404,535)	\$ (4,332,533)	\$ (4,401,091)	\$ (4,540,158)
Instruction	\$ (8,565,525)	\$ (8,266,863)	\$ (8,561,588)	\$ (7,996,851)
Expenses Total	\$ (18,242,351)	\$ (18,159,599)	\$ (18,916,130)	\$ (18,379,000)
Fund 22				
Revenues				
Academic Support	\$ 20,393	\$ 27,676	\$ 19,000	\$ 17,750
Revenues Total	\$ 20,393	\$ 27,676	\$ 19,000	\$ 17,750
Expenses				
Academic Support	\$ (33,589)	\$ (35,052)	\$ (19,270)	\$ (17,750)
Expenses Total	\$ (33,589)	\$ (35,052)	\$ (19,270)	\$ (17,750)

Statement of Activity - By Function

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Fund 25				
Revenues				
Operations & Maintenance	\$ 199,102	\$ 262,050	\$ 605,000	\$ 534,700
Academic Support	\$ 397,291	\$ 531,645	\$ 511,456	\$ 471,900
Student Services	\$ 304,652	\$ 333,190	\$ 334,920	\$ 306,000
Instruction	\$ -	\$ 8,703	\$ -	\$ 26,000
Revenues Total	\$ 901,045	\$ 1,135,588	\$ 1,451,376	\$ 1,338,600
Expenses				
Instruction	\$ -	\$ (13,387)	\$ -	\$ (26,000)
Student Services	\$ (304,652)	\$ (333,190)	\$ (334,920)	\$ (306,000)
Academic Support	\$ (300,216)	\$ (287,198)	\$ (511,456)	\$ (471,900)
Operations & Maintenance	\$ (247,916)	\$ (362,296)	\$ (705,000)	\$ (574,700)
Expenses Total	\$ (852,784)	\$ (996,071)	\$ (1,551,376)	\$ (1,378,600)
Fund 30				
Revenues				
Debt Service	\$ 1,464,352	\$ 1,448,899	\$ 1,476,300	\$ 1,506,000
Revenues Total	\$ 1,464,352	\$ 1,448,899	\$ 1,476,300	\$ 1,506,000
Expenses				
Debt Service	\$ (1,349,010)	\$ (1,396,096)	\$ (1,476,300)	\$ (1,414,400)
Expenses Total	\$ (1,349,010)	\$ (1,396,096)	\$ (1,476,300)	\$ (1,414,400)
Fund 40				
Revenues				
Auxiliary	\$ 2,936,359	\$ 2,922,240	\$ 2,815,106	\$ 2,462,580
Revenues Total	\$ 2,936,359	\$ 2,922,240	\$ 2,815,106	\$ 2,462,580
Expenses				
Auxiliary	\$ (2,737,781)	\$ (2,772,400)	\$ (2,928,845)	\$ (2,518,117)
Expenses Total	\$ (2,737,781)	\$ (2,772,400)	\$ (2,928,845)	\$ (2,518,117)

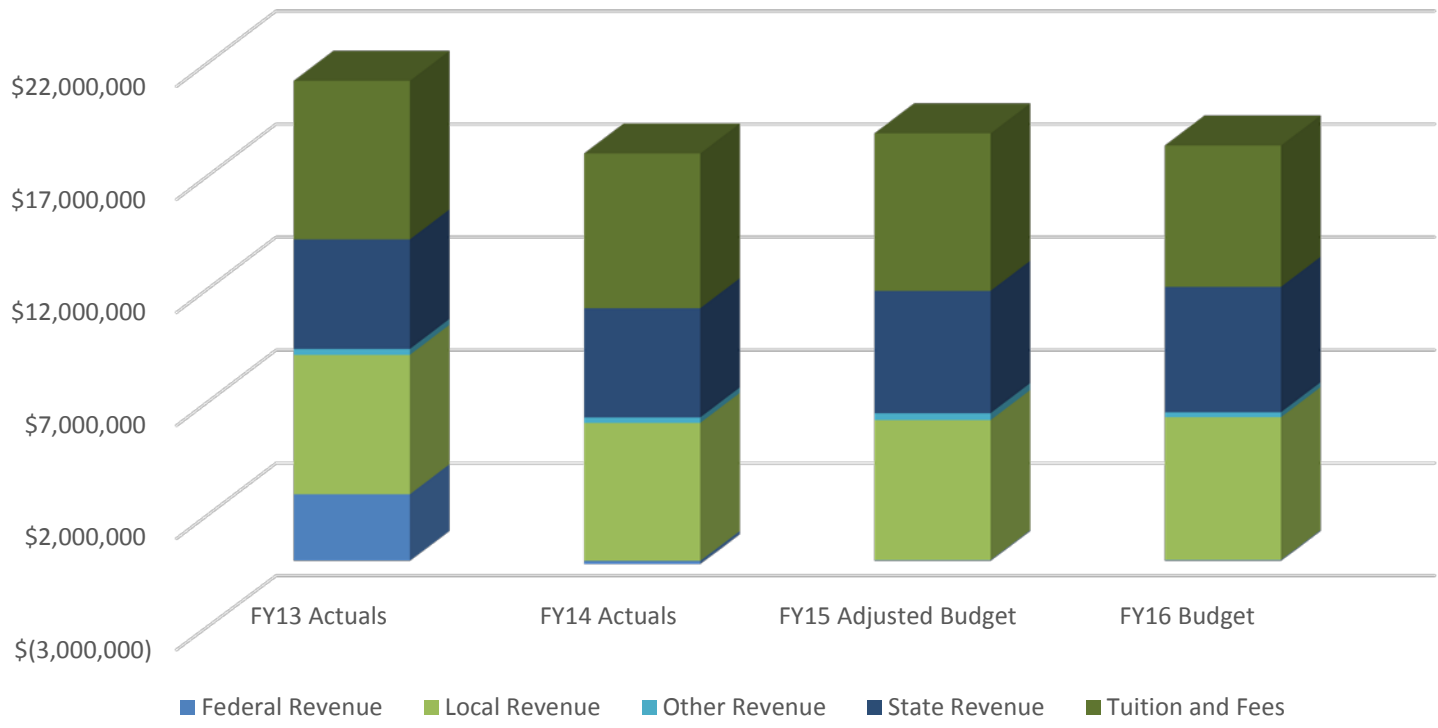
Statement of Activity - By Function

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Fund 50				
Revenues				
Restricted Grants	\$ 16,142,982	\$ 14,727,885	\$ 16,112,036	\$ 15,339,147
(blank)	\$ -	\$ (6,000)	\$ -	\$ -
Revenues Total	\$ 16,142,982	\$ 14,721,885	\$ 16,112,036	\$ 15,339,147
Expenses				
Restricted Grants	\$ (16,070,066)	\$ (15,033,303)	\$ (16,102,036)	\$ (15,331,510)
Expenses Total	\$ (16,070,066)	\$ (15,033,303)	\$ (16,102,036)	\$ (15,331,510)
Fund 60				
Revenues				
Club/Agency Activities	\$ 42,612	\$ 42,926	\$ 36,536	\$ 29,900
Revenues Total	\$ 42,612	\$ 42,926	\$ 36,536	\$ 29,900
Expenses				
Club/Agency Activities	\$ (43,852)	\$ (42,892)	\$ (39,236)	\$ (33,600)
Expenses Total	\$ (43,852)	\$ (42,892)	\$ (39,236)	\$ (33,600)
Fund 70				
Expenses				
Institutional	\$ (1,561,966)	\$ (941,290)	\$ -	\$ -
Expenses Total	\$ (1,561,966)	\$ (941,290)	\$ -	\$ -
Changes In Net Position	\$ 1,856,719	\$ (1,187,453)	\$ (206,709)	\$ -

Operating Revenue

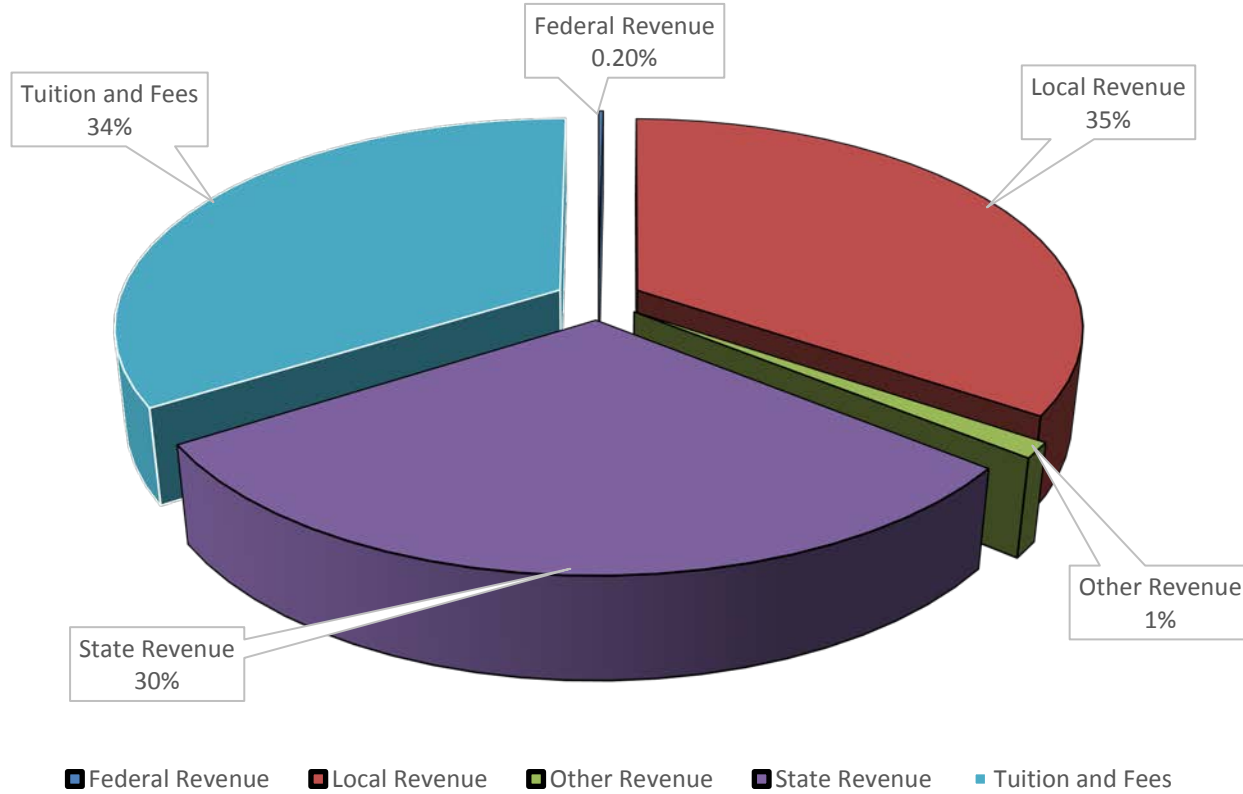
	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Revenues				
Federal Revenue	\$ 2,952,252	\$ (137,676)	\$ 32,000	\$ 36,000
Gifts and Grants	\$ 59,709	\$ 62,301	\$ 40,130	\$ 40,000
Interest Income	\$ 108,703	\$ 78,693	\$ 100,000	\$ 75,000
Local Revenue	\$ 6,165,648	\$ 6,107,913	\$ 6,200,000	\$ 6,324,000
Misc Revenue	\$ 91,939	\$ 99,878	\$ 166,000	\$ 102,000
State Revenue	\$ 4,847,621	\$ 4,834,665	\$ 5,415,000	\$ 5,552,000
Tuition and Fees	\$ 7,014,504	\$ 6,844,263	\$ 6,963,000	\$ 6,250,000
Revenue Total	\$ 21,240,375	\$ 17,890,037	\$ 18,916,130	\$ 18,379,000

Operating Revenue FY13 - FY16



	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Federal Revenue	\$ 2,952,252	\$ (137,676)	\$ 32,000	\$ 36,000
Local Revenue	\$ 6,165,648	\$ 6,107,913	\$ 6,200,000	\$ 6,324,000
Other Revenue	\$ 260,351	\$ 240,872	\$ 306,130	\$ 217,000
State Revenue	\$ 4,847,621	\$ 4,834,665	\$ 5,415,000	\$ 5,552,000
Tuition and Fees	\$ 7,014,504	\$ 6,844,263	\$ 6,963,000	\$ 6,250,000
Revenue Total	\$ 21,240,376	\$ 17,890,036	\$ 18,916,130	\$ 18,379,000

Operating Revenue FY16



	FY16 Budget	
Federal Revenue	\$	36,000
Local Revenue	\$	6,324,000
Other Revenue	\$	217,000
State Revenue	\$	5,552,000
Tuition and Fees	\$	6,250,000
Revenue Total	\$	18,379,000

State Aid

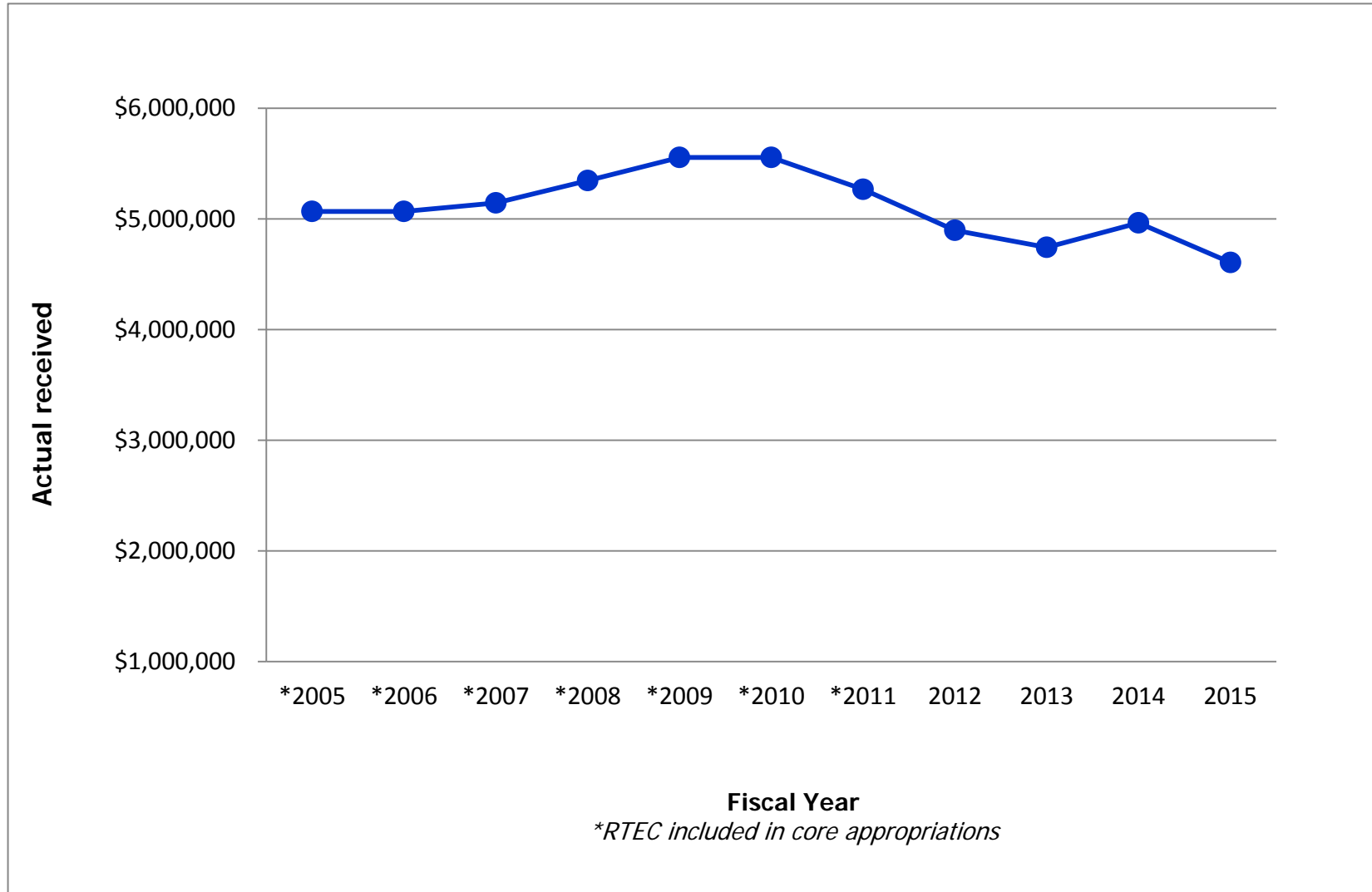
Fiscal Year	Appropriation	3% held	Total			Actually Received
			M&R	3% held	Appropriation	
*2005	\$ 5,089,745.00	\$ 152,692.00	\$ 161,718.00	\$ 4,852.00	\$ 5,251,463.00	\$ 5,068,447.00
*2006	\$ 5,063,488.00	\$ 151,905.00	\$ 161,718.00	\$ 4,852.00	\$ 5,225,206.00	\$ 5,068,449.00
*2007	\$ 5,138,108.00	\$ 154,143.00	\$ 164,952.00	\$ 4,949.00	\$ 5,303,060.00	\$ 5,143,968.00
*2008	\$ 5,347,964.00	\$ 160,439.00	\$ 164,952.00	\$ 4,949.00	\$ 5,512,916.00	\$ 5,347,528.00
*2009	\$ 5,561,775.00	\$ 166,853.00	\$ 164,952.00	\$ 4,949.00	\$ 5,726,727.00	\$ 5,554,927.00
*2010	\$ 5,561,775.00	\$ 166,853.00	\$ 164,952.00	\$ 4,949.00	\$ 5,726,727.00	\$ 5,554,927.00
*2011	\$ 5,276,556.00	\$ 158,177.00	\$ 156,374.00	\$ 4,691.00	\$ 5,428,930.00	\$ 5,266,062.00
2012	\$ 4,897,437.00	\$ 146,923.00	\$ 145,428.00	\$ 4,363.00	\$ 5,042,865.00	\$ 4,897,437.00
2013	\$ 4,743,221.00	\$ 142,297.00	\$ 141,065.00	\$ 4,232.00	\$ 4,884,286.00	\$ 4,743,220.00
2014	\$ 4,587,024.00	\$ 137,611.00	\$ 143,895.00	\$ 4,317.00	\$ 4,730,919.00	\$ 4,965,243.00
2015**	\$ 5,328,704.00	\$ 159,861.00	\$ 142,370.00	\$ 4,271.00	\$ 5,471,074.00	\$ 4,605,320.00***

* RTEC included in core appropriations

** Reflects estimated state appropriation not as reconciled and voted

***As of May 31, 2015

State Aid



Operating Fund Expenditures

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Expenses				
Performance Contract	\$ (172,395)	\$ (172,395)	\$ (100,563)	\$ -
Vehicle Expense	\$ (10,193)	\$ (12,690)	\$ (16,014)	\$ (15,500)
Faculty Development	\$ (21,071)	\$ (27,676)	\$ (30,000)	\$ (30,000)
Capital	\$ (172,976)	\$ (171,516)	\$ (31,518)	\$ (57,800)
Scholarship Expense	\$ (87,045)	\$ (104,403)	\$ (145,000)	\$ (151,000)
Instit Commit to Programs	\$ (134,599)	\$ (117,962)	\$ (173,350)	\$ (170,500)
Insurance	\$ (162,455)	\$ (162,834)	\$ (177,919)	\$ (181,500)
Telephone	\$ (116,461)	\$ (150,424)	\$ (140,483)	\$ (181,600)
Travel	\$ (174,493)	\$ (225,020)	\$ (282,748)	\$ (260,019)
Miscellaneous	\$ (504,590)	\$ (400,905)	\$ (442,194)	\$ (532,142)
Utilities	\$ (607,719)	\$ (662,250)	\$ (725,800)	\$ (739,000)
Contractual Services	\$ (916,591)	\$ (917,853)	\$ (1,026,789)	\$ (1,040,534)
Current Expenses	\$ (966,614)	\$ (1,082,217)	\$ (1,077,804)	\$ (1,150,326)
Benefits	\$ (3,282,693)	\$ (3,352,099)	\$ (3,497,920)	\$ (3,334,086)
Salaries	\$ (10,912,458)	\$ (10,599,357)	\$ (11,048,028)	\$ (10,534,993)
Expenses Total	\$ (18,242,351)	\$ (18,159,599)	\$ (18,916,130)	\$ (18,379,000)

College Restricted Fund (Fund 25)

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Revenues				
Art	\$ 9,165	\$ 9,371	\$ 9,000	\$ 7,000
Athletics	\$ 304,652	\$ 333,190	\$ 334,920	\$ 306,000
Campus Services/Security	\$ 199,102	\$ 248,365	\$ 230,000	\$ 225,000
Certified Medical Assistant	\$ -	\$ 1,460	\$ 700	\$ 700
Course Fees - Education	\$ 5,951	\$ 4,749	\$ 4,500	\$ 5,000
Emergency Medical	\$ 14,485	\$ 17,781	\$ 15,000	\$ 15,000
Health Info Mgmt	\$ 3,700	\$ 6,305	\$ 5,156	\$ 1,800
Health Info Tech	\$ 8,625	\$ 16,020	\$ 15,000	\$ 13,000
Hospitality	\$ -	\$ 648	\$ 800	\$ 1,000
HVAC	\$ -	\$ 627	\$ 500	\$ 1,400
Music	\$ 64,729	\$ 52,786	\$ 62,000	\$ 50,000
Nursing	\$ -	\$ -	\$ -	\$ -
Nursing Testing	\$ 27,590	\$ 32,666	\$ 20,000	\$ 20,000
Occupational Therapy	\$ 25,320	\$ 31,920	\$ 25,000	\$ 40,000
Physical Education	\$ -	\$ 8,703	\$ -	\$ 26,000
Physical Plant	\$ -	\$ 13,685	\$ 375,000	\$ 309,700
Precision Machining	\$ -	\$ 3,576	\$ 3,000	\$ 3,000
Technology Consortium	\$ -	\$ -	\$ -	\$ -
Technology Fee	\$ 238,929	\$ 353,204	\$ 350,000	\$ 309,000
Theater	\$ -	\$ (15)	\$ 800	\$ 5,000
Revenues Total	\$ 902,249	\$ 1,135,041	\$ 1,451,376	\$ 1,338,600

College Restricted Fund (Fund 25)

Expenses					
Art	\$	(4,550)	\$	(8,344)	\$ (7,000)
Athletics	\$	(304,652)	\$	(333,190)	\$ (306,000)
Building Maintenance	\$	-	\$	-	\$ -
Campus Improvement	\$	(61,277)	\$	(138,943)	\$ (40,000)
Campus Services/Security	\$	(186,639)	\$	(223,353)	\$ (225,000)
Certified Medical Assistant	\$	-	\$	(540)	\$ (700)
Course Fees - Education	\$	(1,250)	\$	(8,393)	\$ (5,000)
Emergency Medical	\$	(16,097)	\$	(11,454)	\$ (15,000)
Health Info Mgmt	\$	(2,481)	\$	(1,499)	\$ (1,800)
Health Info Tech	\$	-	\$	(8,259)	\$ (15,000)
Hospitality	\$	-	\$	-	\$ (800)
HVAC	\$	-	\$	(1,540)	\$ (500)
Music	\$	(54,819)	\$	(49,724)	\$ (62,000)
Nursing	\$	-	\$	-	\$ -
Nursing Testing	\$	(41,393)	\$	(35,128)	\$ (20,000)
Occupational Therapy	\$	(14,832)	\$	(37,468)	\$ (25,000)
Physical Education	\$	-	\$	(13,387)	\$ -
Physical Plant	\$	-	\$	-	\$ (375,000)
Precision Machining	\$	-	\$	(531)	\$ (3,000)
Technology Consortium	\$	(51,847)	\$	-	\$ -
Technology Fee	\$	(109,993)	\$	(121,935)	\$ (350,000)
Theater	\$	(2,952)	\$	(1,713)	\$ (800)
Expenses Total	\$	(852,784)	\$	(995,400)	\$ (1,551,376)
Changes in Net Position	\$	49,465	\$	139,641	\$ (100,000)

Debt Retirement Fund (Fund 30)

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Revenues				
General				
Interest on Deposits - Regular	\$ 18,089	\$ 16,179	\$ 9,300	\$ 10,000
Local Taxes - Debt Retirement	\$ 1,446,263	\$ 1,432,720	\$ 1,467,000	\$ 1,496,000
General Total	\$ 1,464,352	\$ 1,448,899	\$ 1,476,300	\$ 1,506,000
Revenues Total	\$ 1,464,352	\$ 1,448,899	\$ 1,476,300	\$ 1,506,000
Expenses				
1998 G. O. Bonds	\$ (314)	\$ (318)	\$ (500)	\$ (500)
2006 G. O. Bonds	\$ (157,875)	\$ (157,875)	\$ (158,100)	\$ (309,400)
2008 G. O. Bonds	\$ (385,856)	\$ (408,933)	\$ (567,500)	\$ (1,104,000)
2012 G. O. Bonds	\$ (804,966)	\$ (828,969)	\$ (750,200)	\$ (500)
Expenses Total	\$ (1,349,010)	\$ (1,396,096)	\$ (1,476,300)	\$ (1,414,400)
Changes in Net Position	\$ 115,342	\$ 52,803	\$ -	\$ 91,600

Auxilliary Services Fund (Fund 40)

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Revenues				
Bookstore	\$ 1,927,426	\$ 1,846,860	\$ 1,827,100	\$ 1,650,000
Center for Workforce Dev.	\$ 577,314	\$ 695,586	\$ 637,705	\$ 453,880
Facilities Rental	\$ 23,342	\$ 26,568	\$ 23,000	\$ 23,000
Food Services	\$ 163,469	\$ 137,832	\$ 99,000	\$ 136,000
Media Services	\$ 127,263	\$ 105,222	\$ 125,000	\$ 110,000
Miscellaneous	\$ 116,105	\$ 108,900	\$ 103,301	\$ 79,700
Revenues Total	\$ 2,934,919	\$ 2,920,968	\$ 2,815,106	\$ 2,452,580
Expenses				
Bookstore	\$ (1,665,397)	\$ (1,596,065)	\$ (1,820,564)	\$ (1,650,000)
Center for Workforce Dev.	\$ (681,201)	\$ (778,503)	\$ (783,114)	\$ (552,274)
Facilities Rental	\$ (3,221)	\$ (8,345)	\$ (13,000)	\$ (14,143)
Food Services	\$ (170,109)	\$ (156,835)	\$ (119,577)	\$ (136,000)
Media Services	\$ (86,538)	\$ (84,194)	\$ (91,500)	\$ (66,000)
Miscellaneous	\$ (129,522)	\$ (147,210)	\$ (99,851)	\$ (89,700)
Expenses Total	\$ (2,735,989)	\$ (2,771,152)	\$ (2,927,606)	\$ (2,508,117)
Changes In Net Position	\$ 198,930	\$ 149,816	\$ (112,500)	\$ (55,537)

Government Restricted Funds (Fund 50)

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Revenues				
Adult Education	\$ 119,716	\$ 115,489	\$ 123,309	\$ 198,644
AEL Coordinator	\$ 29,158	\$ 27,419	\$ 24,271	\$ 41,717
Cap. Imp. Bond Projects	\$ -	\$ -	\$ -	\$ 1,800,000
Direct Loan Program	\$ 6,761,227	\$ 5,650,906	\$ 6,700,000	\$ 6,000,000
Education AAS Programs	\$ -	\$ -	\$ -	\$ -
Grad STL - Administration	\$ 354,928	\$ -	\$ -	\$ -
Grad STL - Green	\$ 46,051	\$ -	\$ -	\$ -
Grad STL - Health	\$ 116,919	\$ -	\$ -	\$ -
Grad STL - IT	\$ 23,106	\$ -	\$ -	\$ -
Harman Becker Program	\$ 3,000	\$ -	\$ -	\$ -
MDHE Def Prev Grant	\$ 5,500	\$ 16,000	\$ 14,000	\$ 25,000
MHWINS-Nursing	\$ 89,587	\$ 140,101	\$ 116,441	\$ -
MMWINS-Welding	\$ 10,321	\$ 63,858	\$ 171,000	\$ 100,591
Pell Grants	\$ 7,566,481	\$ 7,291,173	\$ 7,500,000	\$ 6,000,000
Perkins Grant	\$ 191,095	\$ 180,346	\$ 193,026	\$ 181,529
Phelps Co Nursing	\$ -	\$ -	\$ -	\$ -
Scholarships	\$ -	\$ -	\$ -	\$ -
TFT - LPN-RN Bridge	\$ 31,192	\$ -	\$ -	\$ -
Vocational Enhancement Grant	\$ 211,051	\$ 207,681	\$ 357,000	\$ 275,617
Work Study	\$ 80,984	\$ 80,919	\$ 88,946	\$ 85,000
Workforce Investment Act Grant	\$ 44,412	\$ 29,653	\$ 36,844	\$ 51,459
Revenues Total	\$ 16,142,982	\$ 14,721,885	\$ 16,112,036	\$ 15,339,147

Government Restricted Funds (Fund 50)

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Expenses				
Adult Education	\$ (119,723)	\$ (115,489)	\$ (123,309)	\$ (174,090)
Cap. Imp. Bond Projects	\$ -	\$ -	\$ -	\$ (1,800,000)
Direct Loan Program	\$ (6,761,227)	\$ (5,650,906)	\$ (6,700,000)	\$ (6,000,000)
Education AAS Programs	\$ -	\$ (6,000)	\$ -	\$ -
Grad STL - Administration	\$ (352,349)	\$ -	\$ -	\$ -
Grad STL - Green	\$ (46,057)	\$ -	\$ -	\$ -
Grad STL - Health	\$ (116,169)	\$ -	\$ -	\$ -
Grad STL - IT	\$ (26,029)	\$ -	\$ -	\$ -
MDHE Def Prev Grant	\$ (5,500)	\$ (16,000)	\$ (14,000)	\$ (25,000)
MHWINS-Health Info Mgmt	\$ (158,466)	\$ (208,073)	\$ (143,981)	\$ -
MHWINS-Nursing	\$ (92,130)	\$ (140,101)	\$ (116,441)	\$ -
MMWINS-Indstrl. Eng.	\$ (17,803)	\$ (245,017)	\$ (206,000)	\$ (77,390)
MMWINS-Precision Machining	\$ (13,021)	\$ (197,069)	\$ (190,000)	\$ (60,184)
MMWINS-Welding	\$ (10,321)	\$ (63,858)	\$ (149,000)	\$ (100,591)
MO STEM WINS	\$ -	\$ -	\$ -	\$ (199,016)
Pell Grants	\$ (7,566,481)	\$ (7,291,173)	\$ (7,500,000)	\$ (6,000,000)
Perkins Grant	\$ (191,095)	\$ (180,346)	\$ (193,026)	\$ (181,529)
Phelps Co Nursing	\$ (63,958)	\$ (62,500)	\$ -	\$ -
Physical Plant	\$ 9,475	\$ (382,496)	\$ (142,370)	\$ (143,000)
Scholarships	\$ -	\$ -	\$ -	\$ -
SEOG	\$ (128,398)	\$ (128,603)	\$ (116,848)	\$ (100,000)
TFT - LPN-RN Bridge	\$ (44,777)	\$ -	\$ -	\$ -
Vocational Enhancement Grant	\$ (211,051)	\$ (207,681)	\$ (357,000)	\$ (275,617)
Work Study	\$ (80,984)	\$ (80,919)	\$ (88,946)	\$ (85,000)
Workforce Investment Act Grant	\$ (44,843)	\$ (29,653)	\$ (36,844)	\$ (51,459)
Expenses Total	\$ (16,070,066)	\$ (15,033,303)	\$ (16,102,036)	\$ (15,331,510)
Changes In Net Position	\$ 72,916	\$ (311,418)	\$ 10,000	\$ 7,637

**Accounts By Classification
President's Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Board of Trustees				
61035				
Other Expenditures	\$ (4,707)	\$ (35,011)	\$ (6,650)	\$ (61,000)
Board of Trustees Total	\$ (4,707)	\$ (35,011)	\$ (6,650)	\$ (61,000)
Higher Learning Commission				
61056				
Salaries	\$ (500)	\$ -	\$ -	\$ -
Benefits	\$ (79)	\$ -	\$ -	\$ -
Other Expenditures	\$ (9,405)	\$ (20,288)	\$ (19,950)	\$ (26,300)
Higher Learning Commission Total	\$ (9,984)	\$ (20,288)	\$ (19,950)	\$ (26,300)
Human Resources				
63044				
Salaries	\$ (154,215)	\$ (162,379)	\$ (159,405)	\$ (163,787)
Benefits	\$ (49,537)	\$ (52,667)	\$ (53,780)	\$ (53,071)
Other Expenditures	\$ (39,169)	\$ (33,061)	\$ (42,050)	\$ (42,645)
Human Resources Total	\$ (242,921)	\$ (248,107)	\$ (255,235)	\$ (259,503)
Institutional Advancement				
65040				
Salaries	\$ (98,812)	\$ (98,782)	\$ (98,555)	\$ (101,269)
Benefits	\$ (23,405)	\$ (22,767)	\$ (32,076)	\$ (31,976)
Other Expenditures	\$ (22,612)	\$ (23,323)	\$ (27,070)	\$ (27,300)
Institutional Advancement Total	\$ (144,829)	\$ (144,872)	\$ (157,701)	\$ (160,545)

**Accounts By Classification
President's Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Institutional Expense				
61043				
Salaries	\$ (269,348)	\$ -	\$ -	-
Benefits	\$ (122,049)	\$ (110,420)	\$ (123,000)	\$ (108,000)
Other Expenditures	\$ (82,298)	\$ (90,916)	\$ (96,404)	\$ (160,942)
Institutional Expense Total	\$ (473,695)	\$ (201,336)	\$ (219,404)	\$ (268,942)
Institutional Research				
61030				
Salaries	\$ (107,361)	\$ (103,559)	\$ (100,664)	\$ (103,431)
Benefits	\$ (34,175)	\$ (33,404)	\$ (33,963)	\$ (33,846)
Other Expenditures	\$ (3,725)	\$ (5,530)	\$ (5,500)	\$ (5,550)
Institutional Research Total	\$ (145,261)	\$ (142,493)	\$ (140,127)	\$ (142,827)
President				
61036				
Salaries	\$ (195,053)	\$ (198,834)	\$ (200,834)	\$ (206,191)
Benefits	\$ (60,152)	\$ (61,416)	\$ (61,813)	\$ (62,114)
Other Expenditures	\$ (27,825)	\$ (24,963)	\$ (36,208)	\$ (35,500)
President Total	\$ (283,029)	\$ (285,213)	\$ (298,855)	\$ (303,805)
Grand Total	\$ (1,304,427)	\$ (1,077,322)	\$ (1,097,922)	\$ (1,222,922)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Anthropology				
11450				
Salaries	\$ (1,800)	\$ (3,720)	\$ (3,720)	\$ (3,720)
Benefits	\$ (138)	\$ (412)	\$ (540)	\$ (540)
Other Expenditures	\$ (1)	\$ (63)	\$ (200)	\$ (200)
Anthropology Total	\$ (1,939)	\$ (4,196)	\$ (4,460)	\$ (4,460)
Art				
11501				
Salaries	\$ (149,445)	\$ (179,378)	\$ (177,904)	\$ (151,707)
Benefits	\$ (36,318)	\$ (39,130)	\$ (39,470)	\$ (36,982)
Other Expenditures	\$ (8,929)	\$ (10,088)	\$ (12,750)	\$ (10,000)
Art Total	\$ (194,693)	\$ (228,596)	\$ (230,124)	\$ (198,689)
Art Gallery				
42016				
Other Expenditures	\$ (5,020)	\$ (5,260)	\$ (6,100)	\$ (5,700)
Art Gallery Total	\$ (5,020)	\$ (5,260)	\$ (6,100)	\$ (5,700)
Assessment				
46015				
Other Expenditures	\$ (32,068)	\$ (18,428)	\$ (28,150)	\$ (28,150)
Assessment Total	\$ (32,068)	\$ (18,428)	\$ (28,150)	\$ (28,150)
Biology				
11261				
Salaries	\$ (406,830)	\$ (448,574)	\$ (464,757)	\$ (474,239)
Benefits	\$ (114,508)	\$ (129,442)	\$ (132,079)	\$ (139,747)
Other Expenditures	\$ (40,264)	\$ (55,227)	\$ (42,800)	\$ (40,600)
Biology Total	\$ (561,602)	\$ (633,243)	\$ (639,636)	\$ (654,586)

Accounts By Classification
Instruction Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Biotechnology				
12158				
Salaries	\$ (46,240)	\$ (15,111)	\$ (300)	\$ (3,547)
Benefits	\$ (15,366)	\$ (5,427)	\$ (50)	\$ (567)
Other Expenditures	\$ (4,193)	\$ (3,095)	\$ (3,625)	\$ (2,900)
Biotechnology Total	\$ (65,799)	\$ (23,633)	\$ (3,975)	\$ (7,014)
Campus Orientation				
43030				
Other Expenditures	\$ (2,935)	\$ (2,389)	\$ (4,350)	\$ (3,950)
Campus Orientation Total	\$ (2,935)	\$ (2,389)	\$ (4,350)	\$ (3,950)
Certified Medical Assistant				
12078				
Salaries	\$ (4,676)	\$ (39,924)	\$ (38,150)	\$ (43,565)
Benefits	\$ (358)	\$ (14,894)	\$ (15,010)	\$ (21,044)
Other Expenditures	\$ (4,293)	\$ (9,579)	\$ (8,500)	\$ (9,900)
Certified Medical Assistant Total	\$ (9,327)	\$ (64,396)	\$ (61,660)	\$ (74,509)
Chemical Technology				
11406				
Salaries	\$ (35,964)	\$ (20,114)	\$ (770)	\$ -
Benefits	\$ (12,110)	\$ (7,588)	\$ (130)	\$ -
Other Expenditures	\$ (456)	\$ (644)	\$ (675)	\$ -
Chemical Technology Total	\$ (48,531)	\$ (28,346)	\$ (1,575)	\$ -

Accounts By Classification
Instruction Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Chemistry				
11401				
Salaries	\$ (218,467)	\$ (232,068)	\$ (203,746)	\$ (224,813)
Benefits	\$ (42,638)	\$ (47,157)	\$ (48,966)	\$ (49,611)
Other Expenditures	\$ (21,609)	\$ (24,960)	\$ (20,000)	\$ (17,100)
Chemistry Total	\$ (282,713)	\$ (304,186)	\$ (272,712)	\$ (291,524)
Civilization				
11457				
Salaries	\$ (16,180)	\$ (20,411)	\$ (27,618)	\$ (16,692)
Benefits	\$ (2,145)	\$ (3,504)	\$ (5,750)	\$ (1,216)
Other Expenditures	\$ (0)	\$ (8)	\$ (620)	\$ (520)
Civilization Total	\$ (18,326)	\$ (23,923)	\$ (33,988)	\$ (18,428)
Communication				
11230				
Salaries	\$ -	\$ (4,650)	\$ (127,912)	\$ (141,616)
Benefits	\$ -	\$ (664)	\$ (30,800)	\$ (32,648)
Other Expenditures	\$ -	\$ -	\$ (3,150)	\$ (2,850)
Communication Total	\$ -	\$ (5,314)	\$ (161,862)	\$ (177,114)
Criminal Justice				
12431				
Salaries	\$ (16,900)	\$ (9,540)	\$ (10,100)	\$ (6,306)
Benefits	\$ (1,898)	\$ (740)	\$ (730)	\$ (433)
Other Expenditures	\$ (1,332)	\$ (228)	\$ (320)	\$ (320)
Criminal Justice Total	\$ (20,130)	\$ (10,508)	\$ (11,150)	\$ (7,059)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Developmental Education				
43010				
Salaries	\$ -	\$ -	\$ (42,819)	\$ (50,861)
Benefits	\$ -	\$ -	\$ (15,769)	\$ (16,785)
Other Expenditures	\$ -	\$ -	\$ (4,620)	\$ (4,420)
Developmental Education Total	\$ -	\$ -	\$ (63,208)	\$ (72,066)
Director of Nursing				
46032				
Salaries	\$ (80,238)	\$ (81,723)	\$ (82,723)	\$ (84,832)
Benefits	\$ (21,429)	\$ (21,885)	\$ (22,198)	\$ (22,219)
Other Expenditures	\$ (1,980)	\$ (2,347)	\$ (2,875)	\$ (2,875)
Director of Nursing Total	\$ (103,647)	\$ (105,955)	\$ (107,796)	\$ (109,926)
Distance Learning				
46017				
Salaries	\$ (98,754)	\$ (124,107)	\$ (101,030)	\$ (103,809)
Benefits	\$ (32,059)	\$ (42,149)	\$ (34,022)	\$ (33,907)
Other Expenditures	\$ (8,196)	\$ (4,709)	\$ (27,800)	\$ (24,250)
Distance Learning Total	\$ (139,008)	\$ (170,965)	\$ (162,852)	\$ (161,966)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Div Mgr - Allied				
45010				
Salaries	\$ -	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -	\$ -
Other Expenditures	\$ (527)	\$ (267)	\$ (1,255)	\$ (1,255)
Div Mgr - Allied Total	\$ (527)	\$ (267)	\$ (1,255)	\$ (1,255)
Div Mgr - Educ. & Social Sci.				
45020				
Salaries	\$ (24,450)	\$ (25,187)	\$ (25,709)	\$ (44,928)
Benefits	\$ (11,337)	\$ (11,688)	\$ (11,526)	\$ (17,854)
Other Expenditures	\$ (1,317)	\$ (1,324)	\$ (1,660)	\$ (1,660)
Div Mgr - Educ. & Social Sci. Total	\$ (37,104)	\$ (38,199)	\$ (38,895)	\$ (64,442)
Div Mgr - English				
45015				
Salaries	\$ (11,388)	\$ (11,781)	\$ -	\$ -
Benefits	\$ (5,633)	\$ (5,798)	\$ -	\$ -
Other Expenditures	\$ (514)	\$ (227)	\$ (1,050)	\$ (1,050)
Div Mgr - English Total	\$ (17,536)	\$ (17,805)	\$ (1,050)	\$ (1,050)
Div Mgr - Fine & Perf. Arts				
45025				
Salaries	\$ (11,388)	\$ (11,781)	\$ (35,110)	\$ -
Benefits	\$ (5,632)	\$ (5,797)	\$ (10,499)	\$ -
Other Expenditures	\$ (595)	\$ (129)	\$ (1,500)	\$ -
Div Mgr - Fine & Perf. Arts Total	\$ (17,615)	\$ (17,706)	\$ (47,109)	\$ -

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Div Mgr - Math				
45022				
Salaries	\$ (7,410)	\$ (9,141)	\$ (10,506)	\$ (10,300)
Benefits	\$ (567)	\$ (699)	\$ (803)	\$ (788)
Other Expenditures	\$ (1,090)	\$ (1,083)	\$ (2,695)	\$ (3,050)
Div Mgr - Math Total	\$ (9,067)	\$ (10,923)	\$ (14,004)	\$ (14,138)
Div Mgr - Science				
45021				
Salaries	\$ (6,777)	\$ (7,171)	\$ (8,252)	\$ (10,172)
Benefits	\$ (518)	\$ (549)	\$ (632)	\$ (778)
Other Expenditures	\$ (3,456)	\$ (4,449)	\$ (5,365)	\$ (6,140)
Div Mgr - Science Total	\$ (10,751)	\$ (12,168)	\$ (14,249)	\$ (17,090)
Dual Credit				
46042				
Other Expenditures	\$ -	\$ -	\$ (6,020)	\$ (6,405)
Dual Credit Total	\$ -	\$ -	\$ (6,020)	\$ (6,405)
Education AAS Programs				
11132				
Salaries	\$ (141,936)	\$ (150,913)	\$ (153,488)	\$ (112,965)
Benefits	\$ (33,557)	\$ (34,783)	\$ (33,783)	\$ (30,363)
Other Expenditures	\$ (8,586)	\$ (8,805)	\$ (6,725)	\$ (6,725)
Education AAS Programs Total	\$ (184,079)	\$ (194,502)	\$ (193,996)	\$ (150,053)

Accounts By Classification
Instruction Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Education Coordinator				
11139				
Salaries	\$ (40,879)	\$ -	\$ (42,697)	\$ (44,491)
Benefits	\$ (14,245)	\$ (11)	\$ (15,749)	\$ (15,757)
Other Expenditures	\$ (5,005)	\$ (2,200)	\$ (4,250)	\$ (4,250)
Education Coordinator Total	\$ (60,128)	\$ (2,210)	\$ (62,696)	\$ (64,498)
Education Trsf Prog				
11131				
Salaries	\$ (25,850)	\$ (15,212)	\$ -	\$ -
Benefits	\$ (7,722)	\$ (5,355)	\$ -	\$ -
Other Expenditures	\$ (4,924)	\$ (5,371)	\$ (4,281)	\$ (4,481)
Education Trsf Prog Total	\$ (38,495)	\$ (25,938)	\$ (4,281)	\$ (4,481)
Emergency Medical				
12172				
Salaries	\$ (132,450)	\$ (115,689)	\$ (115,399)	\$ (133,820)
Benefits	\$ (25,404)	\$ (24,078)	\$ (22,757)	\$ (24,906)
Other Expenditures	\$ (19,606)	\$ (15,890)	\$ (24,167)	\$ (24,167)
Emergency Medical Total	\$ (177,460)	\$ (155,657)	\$ (162,323)	\$ (182,893)
English				
11232				
Salaries	\$ (637,232)	\$ (625,437)	\$ (648,815)	\$ (627,200)
Benefits	\$ (153,243)	\$ (157,896)	\$ (160,852)	\$ (156,008)
Other Expenditures	\$ (9,994)	\$ (9,457)	\$ (8,595)	\$ (8,880)
English Total	\$ (800,468)	\$ (792,790)	\$ (818,262)	\$ (792,088)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Environmental Science				
11408				
Salaries	\$ (13,550)	\$ (23,990)	\$ (36,181)	\$ (10,162)
Benefits	\$ (1,184)	\$ (4,125)	\$ (8,274)	\$ (1,307)
Other Expenditures	\$ (603)	\$ (357)	\$ (750)	\$ (750)
Environmental Science Total	\$ (15,337)	\$ (28,472)	\$ (45,205)	\$ (12,219)
Faculty Association				
11146				
Salaries	\$ (3,600)	\$ (3,720)	\$ (3,800)	\$ (3,840)
Benefits	\$ (573)	\$ (539)	\$ (539)	\$ (557)
Other Expenditures	\$ (729)	\$ (250)	\$ (700)	\$ (700)
Faculty Association Total	\$ (4,902)	\$ (4,509)	\$ (5,039)	\$ (5,097)
Faculty Development				
46122				
Other Expenditures	\$ (1,387)	\$ (895)	\$ (5,130)	\$ (4,575)
Faculty Development Total	\$ (1,387)	\$ (895)	\$ (5,130)	\$ (4,575)
Fire Technology				
12432				
Salaries	\$ (20,880)	\$ (16,660)	\$ (16,700)	\$ (7,300)
Benefits	\$ (1,597)	\$ (1,274)	\$ (1,275)	\$ (581)
Other Expenditures	\$ (515)	\$ (85)	\$ (1,380)	\$ (1,380)
Fire Technology Total	\$ (22,992)	\$ (18,019)	\$ (19,355)	\$ (9,261)

Accounts By Classification
Instruction Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Foreign Languages				
11161				
Salaries	\$ (71,678)	\$ (63,119)	\$ (58,292)	\$ (50,987)
Benefits	\$ (19,123)	\$ (17,672)	\$ (16,180)	\$ (16,804)
Other Expenditures	\$ (1,542)	\$ (2,881)	\$ (1,975)	\$ (4,775)
Foreign Languages Total	\$ (92,343)	\$ (83,672)	\$ (76,447)	\$ (72,566)
Foundation Seminar				
43020				
Salaries	\$ (30,800)	\$ (35,484)	\$ (34,820)	\$ (26,271)
Benefits	\$ (4,074)	\$ (4,148)	\$ (4,010)	\$ (3,587)
Other Expenditures	\$ (3,971)	\$ (1,628)	\$ (7,400)	\$ (5,700)
Foundation Seminar Total	\$ (38,844)	\$ (41,259)	\$ (46,230)	\$ (35,558)
Geography				
11461				
Salaries	\$ (37,894)	\$ (1,920)	\$ (1,920)	\$ (1,920)
Benefits	\$ (9,408)	\$ -	\$ -	\$ -
Other Expenditures	\$ (59)	\$ (6)	\$ (275)	\$ (200)
Geography Total	\$ (47,361)	\$ (1,926)	\$ (2,195)	\$ (2,120)
Geology				
11402				
Salaries	\$ (9,890)	\$ (13,380)	\$ (13,380)	\$ (17,730)
Benefits	\$ (976)	\$ (1,156)	\$ (1,170)	\$ (2,234)
Other Expenditures	\$ (1,025)	\$ (1,622)	\$ (2,020)	\$ (1,700)
Geology Total	\$ (11,891)	\$ (16,158)	\$ (16,570)	\$ (21,664)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Global Ed./Social Justice				
11162				
Other Expenditures	\$ (986)	\$ (319)	\$ (4,400)	\$ (3,100)
Global Ed./Social Justice Total	\$ (986)	\$ (319)	\$ (4,400)	\$ (3,100)
Graphic Design				
12159				
Salaries	\$ (119,054)	\$ (116,774)	\$ (120,138)	\$ (85,877)
Benefits	\$ (34,060)	\$ (34,403)	\$ (34,927)	\$ (19,906)
Other Expenditures	\$ (6,356)	\$ (6,211)	\$ (7,800)	\$ (6,540)
Graphic Design Total	\$ (159,470)	\$ (157,388)	\$ (162,865)	\$ (112,323)
Health Info Mgmt				
12076				
Salaries	\$ (91,260)	\$ (79,076)	\$ (115,080)	\$ (172,689)
Benefits	\$ (23,243)	\$ (20,586)	\$ (29,887)	\$ (41,936)
Other Expenditures	\$ (488)	\$ (968)	\$ (5,905)	\$ (5,905)
Health Info Mgmt Total	\$ (114,991)	\$ (100,630)	\$ (150,872)	\$ (220,530)
Health Sciences				
12173				
Salaries	\$ (70,733)	\$ (65,587)	\$ (59,581)	\$ (38,030)
Benefits	\$ (14,038)	\$ (14,699)	\$ (10,825)	\$ (5,076)
Other Expenditures	\$ (372)	\$ (191)	\$ (510)	\$ (400)
Health Sciences Total	\$ (85,143)	\$ (80,476)	\$ (70,916)	\$ (43,506)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
History				
11454				
Salaries	\$ (136,984)	\$ (157,853)	\$ (158,926)	\$ (137,661)
Benefits	\$ (33,557)	\$ (40,324)	\$ (39,761)	\$ (34,374)
Other Expenditures	\$ (1,406)	\$ (5,125)	\$ (5,795)	\$ (5,770)
History Total	\$ (171,948)	\$ (203,301)	\$ (204,482)	\$ (177,805)
Inservice Activities				
46120				
Other Expenditures	\$ (4,351)	\$ (4,442)	\$ (6,900)	\$ (6,900)
Inservice Activities Total	\$ (4,351)	\$ (4,442)	\$ (6,900)	\$ (6,900)
Journalism				
11091				
Salaries	\$ (23,914)	\$ (20,415)	\$ (18,038)	\$ (14,692)
Benefits	\$ (8,069)	\$ (6,766)	\$ (4,699)	\$ (4,083)
Other Expenditures	\$ -	\$ (37)	\$ (285)	\$ (285)
Journalism Total	\$ (31,983)	\$ (27,217)	\$ (23,022)	\$ (19,060)
Mathematics				
11404				
Salaries	\$ (600,644)	\$ (644,153)	\$ (650,857)	\$ (623,747)
Benefits	\$ (147,076)	\$ (166,181)	\$ (168,228)	\$ (159,387)
Other Expenditures	\$ (12,586)	\$ (10,429)	\$ (9,375)	\$ (9,175)
Mathematics Total	\$ (760,306)	\$ (820,763)	\$ (828,460)	\$ (792,309)

Accounts By Classification
Instruction Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Music				
11504				
Salaries	\$ (226,244)	\$ (214,147)	\$ (217,599)	\$ (216,652)
Benefits	\$ (56,899)	\$ (58,379)	\$ (58,274)	\$ (56,912)
Other Expenditures	\$ (22,638)	\$ (23,204)	\$ (21,500)	\$ (21,550)
Music Total	\$ (305,781)	\$ (295,730)	\$ (297,373)	\$ (295,114)
Nursing				
12181				
Salaries	\$ (627,990)	\$ (717,032)	\$ (734,645)	\$ (630,335)
Benefits	\$ (157,363)	\$ (189,968)	\$ (198,617)	\$ (156,818)
Other Expenditures	\$ (46,926)	\$ (37,218)	\$ (45,880)	\$ (40,880)
Nursing Total	\$ (832,279)	\$ (944,218)	\$ (979,142)	\$ (828,033)
Occupational Therapy				
12176				
Other Expenditures	\$ (52,677)	\$ -	\$ (2,695)	\$ (2,155)
Occupational Therapy Total	\$ (52,677)	\$ -	\$ (2,695)	\$ (2,155)
Philosophy/Religion				
11381				
Salaries	\$ (88,577)	\$ (89,228)	\$ (61,240)	\$ (49,445)
Benefits	\$ (20,570)	\$ (19,437)	\$ (17,678)	\$ (16,227)
Other Expenditures	\$ (689)	\$ (485)	\$ (610)	\$ (4,520)
Philosophy/Religion Total	\$ (109,835)	\$ (109,150)	\$ (79,528)	\$ (70,192)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Physical Education				
11361				
Salaries	\$ (127,977)	\$ (124,129)	\$ (133,245)	\$ (97,653)
Benefits	\$ (26,768)	\$ (26,856)	\$ (28,014)	\$ (19,334)
Other Expenditures	\$ (3,149)	\$ (3,718)	\$ (4,900)	\$ (4,900)
Physical Education Total	\$ (157,894)	\$ (154,703)	\$ (166,159)	\$ (121,887)
Physics/Physical Sci.				
11407				
Salaries	\$ (43,016)	\$ (68,474)	\$ (95,890)	\$ (67,261)
Benefits	\$ (15,371)	\$ (20,911)	\$ (29,550)	\$ (22,846)
Other Expenditures	\$ (3,475)	\$ (1,187)	\$ (5,725)	\$ (5,500)
Physics/Physical Sci. Total	\$ (61,863)	\$ (90,572)	\$ (131,165)	\$ (95,607)
Political Science				
11455				
Salaries	\$ (66,052)	\$ (55,152)	\$ (56,930)	\$ (67,545)
Benefits	\$ (18,169)	\$ (17,101)	\$ (23,028)	\$ (20,557)
Other Expenditures	\$ (2,281)	\$ (2,688)	\$ (2,220)	\$ (2,070)
Political Science Total	\$ (86,501)	\$ (74,942)	\$ (82,178)	\$ (90,172)
Pre-Engineering				
11403				
Salaries	\$ (123,558)	\$ (96,881)	\$ (72,332)	\$ (68,805)
Benefits	\$ (35,437)	\$ (29,858)	\$ (22,425)	\$ (23,202)
Other Expenditures	\$ (8,486)	\$ (6,352)	\$ (8,350)	\$ (7,825)
Pre-Engineering Total	\$ (167,481)	\$ (133,092)	\$ (103,107)	\$ (99,832)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Psychology				
11421				
Salaries	\$ (132,433)	\$ (157,511)	\$ (154,118)	\$ (154,324)
Benefits	\$ (29,263)	\$ (35,876)	\$ (35,972)	\$ (36,190)
Other Expenditures	\$ (1,774)	\$ (4,130)	\$ (4,540)	\$ (5,140)
Psychology Total	\$ (163,470)	\$ (197,517)	\$ (194,630)	\$ (195,654)
Reading/Dev Studies				
11239				
Salaries	\$ (101,205)	\$ (65,935)	\$ (69,925)	\$ (65,506)
Benefits	\$ (19,007)	\$ (15,437)	\$ (16,674)	\$ (17,149)
Other Expenditures	\$ (1,323)	\$ (2,017)	\$ (2,925)	\$ (2,875)
Reading/Dev Studies Total	\$ (121,535)	\$ (83,389)	\$ (89,524)	\$ (85,530)
Science Lab Safety				
11265				
Other Expenditures	\$ (191)	\$ (496)	\$ (1,120)	\$ (1,150)
Science Lab Safety Total	\$ (191)	\$ (496)	\$ (1,120)	\$ (1,150)
Sociology				
11451				
Salaries	\$ (133,757)	\$ (125,895)	\$ (121,366)	\$ (110,083)
Benefits	\$ (31,388)	\$ (30,991)	\$ (28,187)	\$ (26,068)
Other Expenditures	\$ (2,131)	\$ (2,848)	\$ (3,010)	\$ (2,970)
Sociology Total	\$ (167,276)	\$ (159,734)	\$ (152,563)	\$ (139,121)

**Accounts By Classification
Instruction Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Theater				
11231				
Salaries	\$ (298,736)	\$ (234,580)	\$ (105,764)	\$ (74,530)
Benefits	\$ (63,635)	\$ (52,285)	\$ (25,502)	\$ (21,437)
Other Expenditures	\$ (11,361)	\$ (11,923)	\$ (9,650)	\$ (9,450)
Theater Total	\$ (373,731)	\$ (298,788)	\$ (140,916)	\$ (105,417)
Theater Facilities				
45100				
Salaries	\$ (30,500)	\$ (34,221)	\$ (35,221)	\$ (36,190)
Benefits	\$ (13,405)	\$ (14,230)	\$ (14,543)	\$ (14,418)
Other Expenditures	\$ (9,463)	\$ (7,181)	\$ (13,000)	\$ (13,000)
Theater Facilities Total	\$ (53,367)	\$ (55,632)	\$ (62,764)	\$ (63,608)
VP of Instruction				
46040				
Salaries	\$ (183,016)	\$ (186,066)	\$ (191,694)	\$ (193,555)
Benefits	\$ (52,921)	\$ (54,220)	\$ (53,195)	\$ (52,972)
Other Expenditures	\$ (10,752)	\$ (10,824)	\$ (12,767)	\$ (12,767)
VP of Instruction Total	\$ (246,689)	\$ (251,111)	\$ (257,656)	\$ (259,294)
Words and Motion				
36113				
Other Expenditures	\$ -	\$ -	\$ (3,020)	\$ (2,020)
Words and Motion Total	\$ -	\$ -	\$ (3,020)	\$ (2,020)

Accounts By Classification
Instruction Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Sullivan				
37000				
Salaries	\$ (75,912)	\$ (90,051)	\$ (95,195)	\$ (45,307)
Benefits	\$ (27,279)	\$ (28,932)	\$ (29,345)	\$ (12,576)
Other Expenditures	\$ (8,762)	\$ (5,339)	\$ (6,500)	\$ (6,000)
Sullivan Total	\$ (111,952)	\$ (124,323)	\$ (131,040)	\$ (63,883)
Warrenton				
37500				
Salaries	\$ -	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -	\$ -
Other Expenditures	\$ -	\$ -	\$ -	\$ -
Warrenton Total	\$ -	\$ -	\$ -	\$ -
Rolla				
46128				
Salaries	\$ (232,765)	\$ (254,364)	\$ (265,743)	\$ (310,370)
Benefits	\$ (75,265)	\$ (80,659)	\$ (87,824)	\$ (96,897)
Other Expenditures	\$ (50,802)	\$ (38,973)	\$ (31,929)	\$ (32,550)
Rolla Total	\$ (358,832)	\$ (373,997)	\$ (385,496)	\$ (439,817)
Washington				
46130				
Salaries	\$ (54,893)	\$ (17,227)	\$ (20,491)	\$ (21,906)
Benefits	\$ (7,311)	\$ (6,017)	\$ (6,452)	\$ (6,568)
Other Expenditures	\$ (3,444)	\$ (723)	\$ (4,450)	\$ (550)
Washington Total	\$ (65,648)	\$ (23,967)	\$ (31,393)	\$ (29,024)
Grand Total	\$ (7,840,202)	\$ (7,858,311)	\$ (8,117,295)	\$ (7,639,637)

**Accounts By Classification
Student Development Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Admissions				
57127				
Salaries	\$ (104,958)	\$ (96,028)	\$ (103,834)	\$ (105,646)
Benefits	\$ (39,388)	\$ (39,037)	\$ (40,312)	\$ (39,824)
Other Expenditures	\$ (4,169)	\$ (1,402)	\$ (1,425)	\$ (1,375)
Admissions Total	\$ (148,516)	\$ (136,467)	\$ (145,571)	\$ (146,845)
Advisement & Counseling				
53021				
Salaries	\$ (192,396)	\$ (199,000)	\$ (194,202)	\$ (244,751)
Benefits	\$ (65,434)	\$ (67,308)	\$ (66,105)	\$ (85,343)
Other Expenditures	\$ (9,145)	\$ (9,268)	\$ (12,266)	\$ (12,250)
Advisement & Counseling Total	\$ (266,975)	\$ (275,576)	\$ (272,573)	\$ (342,344)
Career Services				
52000				
Other Expenditures	\$ (5,796)	\$ (4,830)	\$ (6,250)	\$ (6,100)
Career Services Total	\$ (5,796)	\$ (4,830)	\$ (6,250)	\$ (6,100)
College Recruitment				
65044				
Other Expenditures	\$ (22,061)	\$ (32,602)	\$ (33,149)	\$ (20,250)
College Recruitment Total	\$ (22,061)	\$ (32,602)	\$ (33,149)	\$ (20,250)
Commencement Activities				
65063				
Other Expenditures	\$ (12,147)	\$ (12,511)	\$ (19,343)	\$ (16,950)
Commencement Activities Total	\$ (12,147)	\$ (12,511)	\$ (19,343)	\$ (16,950)

**Accounts By Classification
Student Development Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Financial Aid				
54000				
Salaries	\$ (200,697)	\$ (199,178)	\$ (209,271)	\$ (231,330)
Benefits	\$ (73,654)	\$ (75,196)	\$ (77,044)	\$ (83,893)
Other Expenditures	\$ (7,201)	\$ (15,869)	\$ (22,635)	\$ (22,225)
Financial Aid Total	\$ (281,552)	\$ (290,242)	\$ (308,950)	\$ (337,448)
Institutional Expense				
62043				
Other Expenditures	\$ (21,460)	\$ (41,512)	\$ (75,838)	\$ (15,800)
Institutional Expense Total	\$ (21,460)	\$ (41,512)	\$ (75,838)	\$ (15,800)
Intercolleg Athletics				
56024				
Salaries	\$ (11,436)	\$ (28,255)	\$ (37,420)	\$ (47,482)
Benefits	\$ (875)	\$ (6,459)	\$ (10,140)	\$ (11,953)
Other Expenditures	\$ (5,610)	\$ 1,784	\$ 11,560	\$ 23,435
Intercolleg Athletics Total	\$ (17,921)	\$ (32,930)	\$ (36,000)	\$ (36,000)
Library Services				
41000				
Salaries	\$ (165,660)	\$ (171,045)	\$ (175,794)	\$ (175,198)
Benefits	\$ (57,025)	\$ (59,380)	\$ (59,070)	\$ (58,000)
Other Expenditures	\$ (90,009)	\$ (103,666)	\$ (107,444)	\$ (107,444)
Library Services Total	\$ (312,694)	\$ (334,090)	\$ (342,308)	\$ (340,642)

**Accounts By Classification
Student Development Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
MDHE Def Prev Grant				
54003				
Other Expenditures	\$ (5,500)	\$ (16,000)	\$ (14,000)	\$ (25,000)
MDHE Def Prev Grant Total	\$ (5,500)	\$ (16,000)	\$ (14,000)	\$ (25,000)
One Stop Student Svcs. Dept				
57200				
Other Expenditures	\$ (5,454)	\$ (6,237)	\$ (6,375)	\$ (9,475)
One Stop Student Svcs. Dept Total	\$ (5,454)	\$ (6,237)	\$ (6,375)	\$ (9,475)
Registrar				
57000				
Salaries	\$ (194,418)	\$ (150,311)	\$ (169,307)	\$ (159,176)
Benefits	\$ (63,936)	\$ (57,055)	\$ (56,591)	\$ (55,187)
Other Expenditures	\$ (11,751)	\$ (21,852)	\$ (13,325)	\$ (18,205)
Registrar Total	\$ (270,105)	\$ (229,218)	\$ (239,223)	\$ (232,568)
Soccer				
56032				
Salaries	\$ (11,000)	\$ (12,999)	\$ (13,000)	\$ (13,000)
Benefits	\$ (842)	\$ (4,414)	\$ (1,595)	\$ (1,800)
Other Expenditures	\$ (88,514)	\$ (82,673)	\$ (85,045)	\$ (75,200)
Soccer Total	\$ (100,356)	\$ (100,086)	\$ (99,640)	\$ (90,000)

**Accounts By Classification
Student Development Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Softball				
56028				
Salaries	\$ (11,000)	\$ (13,500)	\$ (13,000)	\$ (13,500)
Benefits	\$ (477)	\$ (196)	\$ (200)	\$ (180)
Other Expenditures	\$ (81,711)	\$ (86,391)	\$ (85,440)	\$ (76,320)
Softball Total	\$ (93,188)	\$ (100,086)	\$ (98,640)	\$ (90,000)
Student Activities				
51020				
Salaries	\$ (29,496)	\$ (41,026)	\$ (39,500)	\$ (35,757)
Benefits	\$ (10,903)	\$ (14,978)	\$ (13,019)	\$ (12,204)
Other Expenditures	\$ (6,419)	\$ (7,531)	\$ (10,314)	\$ (11,569)
Student Activities Total	\$ (46,818)	\$ (63,535)	\$ (62,833)	\$ (59,530)
Student Ambassadors				
51025				
Salaries	\$ -	\$ (2,485)	\$ (2,000)	\$ (3,000)
Other Expenditures	\$ -	\$ (165)	\$ (1,000)	\$ -
Student Ambassadors Total	\$ -	\$ (2,650)	\$ (3,000)	\$ (3,000)
Volleyball				
56031				
Salaries	\$ (11,000)	\$ (10,000)	\$ (13,000)	\$ (13,000)
Benefits	\$ (1,713)	\$ (1,732)	\$ (1,980)	\$ (1,962)
Other Expenditures	\$ (80,475)	\$ (88,355)	\$ (85,660)	\$ (75,038)
Volleyball Total	\$ (93,188)	\$ (100,086)	\$ (100,640)	\$ (90,000)

**Accounts By Classification
Student Development Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
VP Student Services				
51016				
Salaries	\$ (269,392)	\$ (289,877)	\$ (281,314)	\$ (262,129)
Benefits	\$ (94,819)	\$ (96,222)	\$ (98,110)	\$ (86,051)
Other Expenditures	\$ (4,833)	\$ (5,168)	\$ (11,718)	\$ (13,700)
VP Student Services Total	\$ (369,043)	\$ (391,268)	\$ (391,142)	\$ (361,880)
Grand Total	\$ (2,072,773)	\$ (2,169,928)	\$ (2,255,475)	\$ (2,223,832)

**Accounts By Classification
External Relations Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Adult Education				
14006				
Other Expenditures	\$ (119,723)	\$ (115,489)	\$ (123,309)	\$ (174,090)
Adult Education Total	\$ (119,723)	\$ (115,489)	\$ (123,309)	\$ (174,090)
AEL Coordinator				
14009				
Other Expenditures	\$ (29,158)	\$ (27,419)	\$ (24,271)	\$ (58,634)
AEL Coordinator Total	\$ (29,158)	\$ (27,419)	\$ (24,271)	\$ (58,634)
Business and Industry				
34008				
Center for Workforce Dev.	\$ 28,712	\$ (22,856)	\$ 50,950	\$ 141,750
Business and Industry Total	\$ 28,712	\$ (22,856)	\$ 50,950	\$ 141,750
Camps				
34013				
Center for Workforce Dev.	\$ 5,793	\$ (54,238)	\$ 7,190	\$ 2,800
Camps Total	\$ 5,793	\$ (54,238)	\$ 7,190	\$ 2,800
Center for Workforce Dev.				
13005				
Center for Workforce Dev.	\$ (203,133)	\$ 119,608	\$ (268,649)	\$ (296,344)
Center for Workforce Dev. Total	\$ (203,133)	\$ 119,608	\$ (268,649)	\$ (296,344)
Cert. Med. Tech. Program				
34011				
Center for Workforce Dev.	\$ (274)	\$ 274	\$ 6,900	-
Cert. Med. Tech. Program Total	\$ (274)	\$ 274	\$ 6,900	-

**Accounts By Classification
External Relations Division**

	FY13 Actuals		FY14 Actuals		FY15 Adjusted Budget		FY16 Budget
College Relations							
65042							
Salaries	\$	(83,764)	\$	(95,413)	\$	(126,879)	\$ (143,501)
Benefits	\$	(28,109)	\$	(31,091)	\$	(43,536)	\$ (45,403)
Other Expenditures	\$	(122,731)	\$	(143,574)	\$	(145,891)	\$ (169,100)
College Relations Total	\$	(234,604)	\$	(270,079)	\$	(316,306)	\$ (358,004)
Community Education							
13000							
Center for Workforce Dev.	\$	59,018	\$	(94,713)	\$	50,400	\$ 3,400
Community Education Total	\$	59,018	\$	(94,713)	\$	50,400	\$ 3,400
Machining Essentials							
34018							
Center for Workforce Dev.	\$	(52)	\$	(14,437)	\$	-	\$ -
Machining Essentials Total	\$	(52)	\$	(14,437)	\$	-	\$ -
Non Profit Institute							
34014							
Center for Workforce Dev.	\$	(1,068)	\$	3,514	\$	-	\$ -
Non Profit Institute Total	\$	(1,068)	\$	3,514	\$	-	\$ -
Perkins							
18120							
Other Expenditures	\$	(191,095)	\$	(180,346)	\$	(193,026)	\$ (181,529)
Perkins Total	\$	(191,095)	\$	(180,346)	\$	(193,026)	\$ (181,529)
Senior Expo Activities							
36114							
Miscellaneous	\$	2,364	\$	(0)	\$	-	\$ -
Senior Expo Activities Total	\$	2,364	\$	(0)	\$	-	\$ -
Vocational Enhancement							
12100							
Other Expenditures	\$	(211,051)	\$	(207,681)	\$	(357,000)	\$ (275,617)
Vocational Enhancement Total	\$	(211,051)	\$	(207,681)	\$	(357,000)	\$ (275,617)

**Accounts By Classification
External Relations Division**

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
VP External Relations				
46131				
Salaries	\$ (78,909)	\$ (87,436)	\$ (128,618)	\$ (132,159)
Benefits	\$ (24,704)	\$ (25,554)	\$ (36,928)	\$ (36,961)
Other Expenditures	\$ (19,913)	\$ (22,799)	\$ (27,200)	\$ (31,445)
VP External Relations Total	\$ (123,526)	\$ (135,789)	\$ (192,746)	\$ (200,565)
WIA Next Generation				
32134				
Other Expenditures	\$ (44,843)	\$ (29,653)	\$ (36,844)	\$ (51,459)
WIA Next Generation Total	\$ (44,843)	\$ (29,653)	\$ (36,844)	\$ (51,459)
Workplace Essentials				
34012				
Center for Workforce Dev.	\$ (3,360)	\$ 8,417	\$ -	\$ -
Workplace Essentials Total	\$ (3,360)	\$ 8,417	\$ -	\$ -
Welding				
13002				
Center for Workforce Dev.	\$ -	\$ -	\$ -	\$ 7,440
Welding Total	\$ -	\$ -	\$ -	\$ 7,440
Health Careers				
13003				
Center for Workforce Dev.	\$ 28,487	\$ -	\$ 7,800	\$ 42,560
Health Careers Total	\$ 28,487	\$ -	\$ 7,800	\$ 42,560
Grand Total	\$ (1,037,513)	\$ (1,020,886)	\$ (1,388,911)	\$ (1,398,292)

Accounts By Classification
Finance and Administration Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Building Maintenance				
71057				
Benefits	\$ (30,209)	\$ (40,871)	\$ (39,783)	\$ (39,501)
Other Expenditures	\$ (47,796)	\$ (37,972)	\$ (43,481)	\$ (53,750)
Salaries	\$ (100,239)	\$ (116,855)	\$ (112,549)	\$ (115,649)
Building Maintenance Total	\$ (178,245)	\$ (195,698)	\$ (195,813)	\$ (208,900)
Campus Mail Services				
63050				
Benefits	\$ (10,627)	\$ (11,195)	\$ (10,987)	\$ (10,829)
Other Expenditures	\$ (75,721)	\$ (80,147)	\$ (81,130)	\$ (81,050)
Salaries	\$ (18,663)	\$ (21,064)	\$ (22,048)	\$ (22,651)
Campus Mail Services Total	\$ (105,012)	\$ (112,406)	\$ (114,165)	\$ (114,530)
Campus Services				
63053				
Benefits	\$ (13,476)	\$ (15,105)	\$ (13,628)	\$ (13,543)
Other Expenditures	\$ (4,271)	\$ (4,422)	\$ (8,020)	\$ (17,500)
Salaries	\$ (38,245)	\$ (41,498)	\$ (40,010)	\$ (41,110)
Campus Services Total	\$ (55,992)	\$ (61,025)	\$ (61,658)	\$ (72,153)
Custodial Services				
71056				
Benefits	\$ (152,132)	\$ (156,322)	\$ (161,220)	\$ (147,140)
Other Expenditures	\$ (28,763)	\$ (41,486)	\$ (49,842)	\$ (56,250)
Salaries	\$ (319,801)	\$ (333,816)	\$ (363,040)	\$ (326,311)
Custodial Services Total	\$ (500,695)	\$ (531,623)	\$ (574,102)	\$ (529,701)
Financial Services				
62039				
Benefits	\$ (92,066)	\$ (91,400)	\$ (94,499)	\$ (93,817)
Other Expenditures	\$ (217,248)	\$ (124,320)	\$ (107,800)	\$ (127,600)
Salaries	\$ (249,339)	\$ (251,742)	\$ (261,582)	\$ (268,758)
Financial Services Total	\$ (558,652)	\$ (467,462)	\$ (463,881)	\$ (490,175)

Accounts By Classification
Finance and Administration Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Four Rivers Jt. V				
46134				
Other Expenditures	\$ (150,236)	\$ (122,927)	\$ (130,000)	\$ (115,050)
Four Rivers Jt. V Total	\$ (150,236)	\$ (122,927)	\$ (130,000)	\$ (115,050)
Fuel & Utilities				
72000				
Other Expenditures	\$ (723,824)	\$ (811,718)	\$ (863,888)	\$ (918,000)
Fuel & Utilities Total	\$ (723,824)	\$ (811,718)	\$ (863,888)	\$ (918,000)
General Insurance				
63000				
Benefits	\$ (67,650)	\$ (73,839)	\$ (63,081)	\$ (63,500)
Other Expenditures	\$ (162,455)	\$ (162,834)	\$ (177,919)	\$ (181,500)
General Insurance Total	\$ (230,105)	\$ (236,672)	\$ (241,000)	\$ (245,000)
Grounds Maintenance				
71055				
Benefits	\$ (12,088)	\$ (11,175)	\$ (14,603)	\$ (14,068)
Other Expenditures	\$ (29,154)	\$ (37,032)	\$ (25,500)	\$ (31,500)
Salaries	\$ (38,842)	\$ (41,405)	\$ (46,998)	\$ (45,000)
Grounds Maintenance Total	\$ (80,085)	\$ (89,612)	\$ (87,101)	\$ (90,568)
Informational Technology				
64041				
Benefits	\$ (119,646)	\$ (134,873)	\$ (137,875)	\$ (117,299)
Other Expenditures	\$ (505,254)	\$ (604,937)	\$ (596,875)	\$ (644,139)
Salaries	\$ (364,308)	\$ (411,171)	\$ (422,375)	\$ (362,964)
Informational Technology Total	\$ (989,208)	\$ (1,150,981)	\$ (1,157,125)	\$ (1,124,402)
Institutional Expense				
62043				
Benefits	\$ (58,845)	\$ (74,075)	\$ (79,000)	\$ (120,000)
Other Expenditures	\$ (162,548)	\$ (133,768)	\$ (185,750)	\$ (182,900)
Salaries	\$ (79,756)	\$ (72,154)	\$ (85,000)	\$ (85,000)
Institutional Expense Total	\$ (301,149)	\$ (279,997)	\$ (349,750)	\$ (387,900)

Accounts By Classification
Finance and Administration Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Instructional Technology				
12080				
Benefits	\$ (51,148)	\$ (38,896)	\$ (53,580)	\$ (40,468)
Other Expenditures	\$ (12,490)	\$ (39,588)	\$ (46,350)	\$ (78,350)
Salaries	\$ (138,217)	\$ (107,723)	\$ (141,576)	\$ (110,205)
Instructional Technology Total	\$ (201,855)	\$ (186,207)	\$ (241,506)	\$ (229,023)
Media Services				
43068				
Benefits	\$ (12,319)	\$ (12,663)	\$ (12,406)	\$ (12,289)
Other Expenditures	\$ (587)	\$ (310)	\$ (950)	\$ (700)
Salaries	\$ (30,098)	\$ (30,826)	\$ (31,699)	\$ (32,573)
Media Services Total	\$ (43,004)	\$ (43,799)	\$ (45,055)	\$ (45,562)
Physical Plant				
71038				
Benefits	\$ (32,019)	\$ (32,903)	\$ (33,020)	\$ (32,947)
Other Expenditures	\$ (685,213)	\$ (750,187)	\$ (558,100)	\$ (466,500)
Salaries	\$ (100,451)	\$ (102,574)	\$ (104,459)	\$ (107,339)
Physical Plant Total	\$ (817,682)	\$ (885,663)	\$ (695,579)	\$ (606,786)
Returning Heroes				
81047				
Other Expenditures	\$ (2,498)	\$ (1,856)	\$ (2,000)	\$ (2,000)
Returning Heroes Total	\$ (2,498)	\$ (1,856)	\$ (2,000)	\$ (2,000)
Sr. Citizen Waiver				
81048				
Other Expenditures	\$ (5,725)	\$ (4,873)	\$ (10,000)	\$ (10,000)
Sr. Citizen Waiver Total	\$ (5,725)	\$ (4,873)	\$ (10,000)	\$ (10,000)
Vehicle Services				
63054				
Other Expenditures	\$ (4,043)	\$ (4,658)	\$ (5,500)	\$ (6,000)
Vehicle Services Total	\$ (4,043)	\$ (4,658)	\$ (5,500)	\$ (6,000)

Accounts By Classification
Finance and Administration Division

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
VP Finance & Administration				
62030				
Benefits	\$ (32,319)	\$ (37,900)	\$ (37,995)	\$ (38,056)
Other Expenditures	\$ (5,879)	\$ (10,978)	\$ (13,550)	\$ (14,750)
Salaries	\$ (114,476)	\$ (133,972)	\$ (135,833)	\$ (139,572)
VP Finance & Administration Total	\$ (152,673)	\$ (182,851)	\$ (187,378)	\$ (192,378)
Work Dev/TANF				
15055				
Benefits	\$ (14,577)	\$ (14,947)	\$ (14,669)	\$ -
Salaries	\$ (37,299)	\$ (38,166)	\$ (39,193)	\$ -
Work Dev/TANF Total	\$ (51,875)	\$ (53,114)	\$ (53,862)	\$ -
Institutional Scholarship-Dvsnl.				
81044				
Other Expenditures	\$ -	\$ -	\$ (25,000)	\$ (25,000)
Institutional Scholarship-Dvsnl. Total	\$ -	\$ -	\$ (25,000)	\$ (25,000)
Institutional Scholarship-Fin				
81045				
Other Expenditures	\$ (45,981)	\$ (59,087)	\$ (62,000)	\$ (62,000)
Institutional Scholarship-Fin Total	\$ (45,981)	\$ (59,087)	\$ (62,000)	\$ (62,000)
Institutional Scholarship-Other				
81046				
Other Expenditures	\$ (32,842)	\$ (37,711)	\$ (46,000)	\$ (46,000)
Institutional Scholarship-Other Total	\$ (32,842)	\$ (37,711)	\$ (46,000)	\$ (46,000)
Summer Scholars				
81052				
Other Expenditures	\$ -	\$ (877)	\$ -	\$ (6,000)
Summer Scholars Total	\$ -	\$ (877)	\$ -	\$ (6,000)
Grand Total	\$ (5,231,378)	\$ (5,520,817)	\$ (5,612,363)	\$ (5,527,128)

**STAFFING PLAN BY UNITS FY2016
COLLEGE PRESIDENT DIVISION**

Title	Pos Level	FT/PT	Pos Hrs	Location	Fund	Name
PRESIDENT'S OFFICE						
President	ADM	FT		MC	10-61036-5110-00	Bauer, J.
Executive Assistant	204	FT		MC	10-61036-5120-00	Gardner, B.
Vice President, External Relations	301	FT		MC	10-46131-5120-00	Doepker, J.
Vice President, Finance & Administration	301	FT		MC	10-62030-5120-00	Pena, P.
Vice President, Instruction	301	FT		MC	10-46040-5120-00	McCann, J.
Vice President, Student Development	301	FT		MC	10-51016-5120-00	Allen, S.
FOUNDATION/INSTITUTIONAL DEVELOPMENT						
Director, Inst. Dev./Executive Dir. Foundation	207	FT		MC	10-65040-5120-00	Grus, S.
Foundation Assistant	104	FT		MC	10-65040-5160-00	Siebert, A.
HUMAN RESOURCES						
Director, Human Resources	206	FT		MC	10-63044-5120-00	Hartmann, W.
Human Resources Specialist	203	FT		MC	10-63044-5120-00	Rinne, K.
Administrative Assistant	104	FT		MC	10-63044-5160-00	Elbert, M.
RESEARCH/ASSESSMENT AND						
Director, Institutional Research/Assessment/Planning	206	FT		MC	10-61030-5120-00	Lohden, B.
Research Analyst	204	FT		MC	10-61030-5120-00	Riegel, D.

**STAFFING PLAN BY UNITS FY2016
EXTERNAL RELATIONS DIVISION**

Title	Level	FT/PT	Pos Hrs	Location	Fund	Name
EXTERNAL RELATIONS						
Vice President	301	FT		MC	10-46131-5120-00	Doepker, J.
Executive Administrative Assistant	105	FT		MC	10-46131-5160-00	Brinker, C.
Grants Specialist	202	FT		MC	50-12275-5120-00 (50%) 50-12272-5120-00 (17%) 50-12273-5120-00 (17%) 50-12274-5120-00 (16%)	Stowe, T.
Computer Programmer/Content Specialist	205	FT		MC	10-65042-5120-00	Kurniawan, Y.
Program Coordinator - MOSTem - CIS	203	FT		MC	50-12275-5120-00	Goss, J.
PUBLIC RELATIONS						
Director, Public Relations	205	FT		MC	10-65042-5120-00	Schowe, D.
Graphic Design Specialist	104	FT		MC	10-65042-5160-00	Hodschayan, A.

PROGRAMS						
Director, Adult Education and Literacy Programs	205	FT		MC	50-14006-5120-00 (15%) 50-14009-5120-00 (85%)	Whalen, A.
Coordinator	105	PT			50-14006-5160-00	Eagan, M.
Adult Education and Literacy Instructor	105	PT		Gerald	50-14006-5160-00	Boettcher, D.
Adult Education and Literacy Instructor	105	PT		Union/St. Clair	50-14006-5160-00	Vacant
Adult Education and Literacy Instructor	105	PT		Gerald	50-14006-5160-00	Harles, K.
Adult Education and Literacy Instructor	105	PT		Union	50-14006-5160-00	Newman, C
Adult Education and Literacy Instructor	105	PT		Sullivan	50-14006-5160-00	Kaiser, P.
Adult Education and Literacy Instructor	105	PT		MO Career Center	50-14006-5160-00	Vacant
Adult Education and Literacy Instructor	105	PT		Pacific	50-14006-5160-00	Driemeyer, S.
Adult Education and Literacy Instructor	105	PT		Washington	50-14006-5160-00	Vacant
Adult Education and Literacy Instructor	105	PT		Cuba	50-14006-5160-00	Moore, L.
Adult Education and Literacy Instructor	105	PT		Rolla	50-14006-5160-00	Vacant
Adult Education and Literacy Instructor	105	PT		Rolla North	50-14006-5160-00	Adams, M.
Adult Education and Literacy Instructor	105	PT		Rolla Career Center St. James	50-14006-5160-00	Amsinger, K.
Adult Education and Literacy Instructor	105	PT		MO Career Center	50-14006-5160-00	Weland, M.
Administrative Assistant, Adult Education & Literacy Programs	104	FT		MC	50-14006-5160-00 (50%) 50-14009-5160-00 (50%)	Eckelkamp, B.
CENTER FOR WORKFORCE DEVELOPMENT						
Executive Director, Center for Workforce Development	208	FT		WASH	40-13005-5120-30	Leathers, M.
Program Assistant	105	FT		WASH	40-13005-5160-30 (50%) 10-46130-5160-30 (50%)	Beck, J.
Program Assistant - under review	105	FT		MC	40-13005-5120-30	Vacant
Generalist - Evening	104	PT	920	WASH	10-46130-5160-30 (50%) 40-13005-5160-30 (50%)	Vacant
Navigation Coordinator, Manufacturer Grants (Ends 12/31/15)	202	FT		MC	50-12272-5120-00 (34%) 50-12273-5120-00 (33%) 50-12274-5120-00 (33%)	Brewer, C.
Coordinator, Business Development & Training	203	FT		WASH	40-13005-5120-30	Greenshields, R.
Health Careers Workforce Coordinator	202	FT		WASH	40-13005-5120-30	Warmack, T.
Coordinator, WIA Grant/Youth Services (MoMan ends 12/31/15)	202	FT		MC	50-32134-5120-00 (70%) 50-12272-5120-00 (10%) 50-12273-5120-00 (10%) 50-12274-5120-00 (10%)	Berry, M.
Transitions Program (Ends 12/31/15)	202	PT	260	MC	50-12272-5120-00 (34%) 50-12273-5120-00 (33%)	McKenzie, W.
Secretary - CWD - Temporary	103	PT	980	MC	40-13005-5160-00	Burkett, Alex

**STAFFING PLAN BY UNITS FY2016 (FALL 2015)
STUDENT DEVELOPMENT DIVISION**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
STUDENT DEVELOPMENT						
Vice President, Student Development	301	FT		MC	10-51016-5120-00	Allen, S.
Executive Administrative Assistant	105	FT		MC	10-51016-5160-00	Webb, P.
Student Service Center Coordinator	203	FT		MC	10-51016-5120-00	Hebert, S.
Generalist	104	FT		MC	10-51016-5160-00	Reeves, P.
Generalist	104	FT		MC	10-51016-5160-00	Heimann, B.
Generalist	104	FT		MC	10-51016-5160-00	Herron, B.
Evening Services Specialist	107	PT	960	MC	25-63053-5160-00	Poepsel, G.
ADVISING AND COUNSELING SERVICES						
Director, Advising and Counseling	206	FT		MC	10-53021-5120-00	Lampe, P.
Counselor	204	FT		MC	10-53021-5120-00	Kuchem, J.
Academic Advisor - Access	201	FT		MC	10-53021-5120-00	Peters, L.
Academic Advisor - Career Services	201	FT		MC	10-53021-5120-00	Vacant 6-30-15
Academic Advisor	201	FT		MC	10-53021-5120-00	Deason, L.
Secretary, Career Services	103	FT		MC	10-53021-5160-00	Epple, L.
Secretary/Testing Assistant	103	FT		MC	10-53021-5160-00	Sisk, A.
ADMISSIONS						
Director, Admissions	205	FT		MC	10-57127-5120-00	Mitchell, N.
High School Relations Coordinator	202	FT		MC	10-57127-5120-00	Clapper, E.
Admissions Specialist	103	FT		MC	10-57127-5160-00	Pennington, L.
REGISTRATION						
Registrar	206	FT		MC	10-57000-5120-00	Bailey, M.
Associate Registrar	203	FT		MC	10-57000-5120-00	Scroggins, S.
Lead Registration Assistant	103	FT		MC	10-57000-5160-00	Dixon, M.
Registration Assistant	102	FT		MC	10-57000-5160-00	Jacob, L.
FINANCIAL AID						
Director, Financial Aid	206	FT		MC	10-54000-5120-00	Griffin, K.
Associate Director, Financial Aid	203	FT		MC	10-54000-5120-00	Johnson, S.
Financial Aid Specialist	104	FT		MC	10-54000-5160-00	Baird, L.
Financial Aid Specialist - A+	104	FT		MC	10-54000-5160-00	Kleekamp, H.
Financial Aid Specialist - Pell	104	FT		MC	10-54000-5160-00	Glosemeyer, J.
Financial Aid Specialist (MoMan ends 12/31/15 - moves to 10 fund)	104	FT		MC	50-12272-5160-00 (15%) 10-54000-5160-00 (70%) 50-12273-5160-00 (15%)	Kuelker, B.
STUDENT ACTIVITIES/ATHLETICS						
Student Activities Coordinator	204	FT		MC	10-51020-5120-00	Vacant
Secretary, Athletics	103	PT	980	MC	25-56024-5160-00	Fiedler, D.
Head Coach/Fitness Specialist (FT position ends 12/31/15)	201	FT		MC	25-56024-5120-00 (75%) 10-11361-5120-00 (25%)	Barclay, K.
Asst. Coach, Men's Soccer	MOU	PT		MC	25-56032-5160-00	Hatleli, I.
Head Coach, Women's Softball	MOU	PT		MC	25-56028-5140-00	Wallach, B.
Asst. Coach, Women's Softball	MOU	PT		MC	25-56028-5160-00	Mann-Kurka, D.
Head Coach, Women's Volleyball	MOU	PT		MC	25-56031-5140-00	Mathes-Peters, L.
Asst. Coach, Women's Volleyball	MOU	PT		MC	25-56031-5160-00	VACANT
LIBRARY						
Director, Library Services	206	FT		MC	10-41000-5120-00	Farrell, L.
Associate Director, Library Services	204	FT		MC	10-41000-5120-00	Driemeyer, S.
Library Technician - Technical Services	103	FT		MC	10-41000-5160-00	Ladage, C.
Library Technician - Public Services	103	FT		MC	10-41000-5160-00	Sachse, D.
Library Technician - Acquisitions	103	PT	980	MC	10-41000-5160-00	Vacant

**STAFFING PLAN BY UNITS FY2016
INSTRUCTIONAL DIVISION**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
INSTRUCTION						
Vice President, Instruction	301	FT		MC	10-46040-5120-00	McCann, J.
Director, Development Education Programs	205	FT		MC	10-43010-5120-00	Reid, C.
Academic Services Coordinator	202	FT		MC	10-46040-5120-00	Welsh, T.
Executive Administrative Assistant	105	FT		MC	10-46040-5160-00	Mueller, N.
Secretary	103	PT	750	MC	10-46040-5160-00	Varni, M.
Performing Arts Center Manager	203	FT		MC	10-45100-5120-00	Turk, J.
Box Office Clerk	102	PT	960	MC	40-63056-5160-00	Brine, A.
INSTRUCTIONAL DESIGN						
Instructional Designer Coordinator	204	FT		MC	10-46017-5120-00	Baldwin, C.
Instructional Design Specialist	203	FT		MC	10-46017-5120-00	Klos, K.
NURSING AND ALLIED HEALTH						
Division Chair/Director of Nursing	FAC	FT		MC	10-46032-5130-00	Walter, R.
Program Assistant	105	FT		MC	10-12181-5160-00	Garrison, B.
EMT/Program Coordinator	FAC	FT		MC	10-12172-5130-00	Fitts, T.
EMS Clinical Coordinator	MOU	PT		MC	10-12172-5136-00	Briggs, T.
Nursing	FAC	FT		MC	10-12181-5130-00	Bieker, J.
Nursing	FAC	FT		MC	10-12181-5130-00	Vacant as of 7-1-15
Nursing	FAC	FT		MC	50-18120-5130-00	Mitchell, N.
Nursing	FAC	FT		MC	10-12181-5130-00	Weseman, R.
Administrative Assistant - Rolla	104	FT		ROLLA NURS	10-12181-5160-10	Lawson, L.
Nursing - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	Vacant
Nursing - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	Wax, D.
Nursing - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	Reed, A.
Nursing/Coordinator - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	Long, E.
Nursing Advisor - Temporary	SUP	PT	500	MC	10-12181-5160-00	Thomas, D.
Program Secretary	103	PT	980	MC	10-12181-5160-00	Jarvis, N.

SCIENCE AND ENGINEERING						
Division Chair - Science	FAC	FT		MC	10-11401-5130-00	Nichols, F.
Science Laboratory Manager	106	FT		MC	10-11261-5160-00	Chitwood, J.
Instructional Program Assistant	105	FT		MC	10-11403-5160-00	Arrington, L.
Office Clerk	102	PT	980	MC	10-45021-5160-00	Dauer, B.
Biology/BioTechnology	FAC	FT		MC	10-11261-5130-00	Govindaswamy, P
					10-12173-5130-00 (20%)	
Biology/Health Sciences	FAC	FT		MC	10-11261-5130-00 (80%)	Havens, S.
Biology	FAC	FT		MC	10-11261-5130-00	Dixon, K.
Biology - A & P	FAC	FT		MC	10-11261-5130-00	Vacant
Biology	FAC	FT		ROLLA	10-11261-5130-10	Winters-Rozema, E.
Biology - A & P	FAC	FT		ROLLA	10-11261-5130-10	Rusco, T.
Biology/Chemistry Lab Assistant (split with Sullivan)*	103	FT	1040	ROLLA	10-11261-5160-10	VanCamp, E.
					10-11261-5130-10 (33%)	
Biology - Temporary	FAC	FT		MC	10-11261-5130-00 (67%)	Pulles, K.
Chemistry	FAC	FT		MC	10-11401-5130-00	Monzyk, M.
Health Information Management Instructor	FAC	FT		MC	10-12076-5160-00	Sayles, N.
Health Information Management Instructor/Program Coordinator	FAC	FT		MC	10-12076-5130-00	Buchholz, S.
Secretary, Health Information Management	103	PT	980	MC	10-12076-5160-00	Ilko, C.
Medical Assistant Instructor/Coordinator	FAC	FT		MC	10-12078-5130-00	Dunn, A.
					10-11407-5130-00 (60%)	
Physics	FAC	FT		MC	10-11403-5130-00 (40%)	Kellogg, I.
					10-11403-5130-00 (20%)	
Physics/Physical Science	FAC	FT		MC	10-11407-5130-00 (80%)	Miller, A.

**STAFFING PLAN BY UNITS FY2016
INSTRUCTIONAL DIVISION**

MATHEMATICS AND ENGLISH						
Division Chair	FAC	FT		MC	10-11404-5130-00	Boehmer, A.
Office Clerk	102	PT	980	MC	10-45022-5160-00	Blocker, K.
					10-11404-5130-00 (80%)	
Math	FAC	FT		MC	10-11403-5130-00 (20%)	Lawrence, E.
Math	FAC	FT		MC	10-11404-5130-00	Follis, L.
Math	FAC	FT		MC	10-11404-5130-00	Roberson, S.
Math	FAC	FT		MC	10-11404-5130-00	Menos, K.
Math	FAC	FT		MC	10-11404-5130-00	Mentz, A.
Math	FAC	FT		MC	10-11404-5130-00	McGhee, M.
					10-11404-5130-00 (20%)	
Math	FAC	FT		ROLLA	10-11404-5130-10 (80%)	Brigham, R.
Math	FAC	FT		ROLLA	10-11404-5130-10	Roselli Insall, L.
English	FAC	FT		MC	10-11232-5130-00	Hardecke, J.
English	FAC	FT		MC	10-11232-5130-00	Barro, L.
English	FAC	FT		MC	10-11232-5130-00	Henderson, S.
English	FAC	FT		MC	10-11232-5130-00	Stroup, J.
English	FAC	FT		MC	10-11232-5130-00	Sumey, B.
English	FAC	FT		MC	10-11232-5130-00	Mahon, R.
English	FAC	FT		ROLLA	10-11232-5130-10	Watts, P.
					10-11091-5130-00 (20%)	
English/Journalism - Cornerstone	FAC	FT		MC	10-11232-5130-00 (80%)	Kolb, L.
Reading	FAC	FT		MC	10-11239-5130-00	Buckey, M.

BUSINESS & INDUSTRY						
Division Chair	FAC	FT		MC	10-12082-5130-00	Hudanick, R.
Program Assistant - (Full-time split with Education Division)*	105	FT		MC	10-45023-5160-00	Langan, S.
Office Clerk - Business	102	PT	980	MC	10-45023-5160-00	Demiere, A.
Business/Accounting	FAC	FT		MC	10-12071-5130-00	Vacant
Business/Accounting	FAC	FT		MC/ROLLA	10-12071-5130-00 (60%) 10-12071-5130-10 (40%)	Cassat, D.
Business Management & Technology and CIS Instructor	FAC	FT		MC/ROLLA	10-12072-5130-00 (40%) 10-12072-5130-10 (60%)	Durbin, J.
Computer Information Systems	FAC	FT		MC	10-12072-5130-00	Cook, J.
MOSTEM - CIS	FAC	FT		MC	50-12275-5130-00	Schwein, A.
Computer Information Systems Lab Assistant	103	PT	800	MC	10-12072-5160-00	Sanders, M.
Economics	FAC	FT		MC/ROLLA	10-11452-5130-00 (80%) 10-11452-5130-10 (20%)	Amoloza, J
Network Technology	FAC	FT		MC	10-12072-5130-00	Pellin, D.
Culinary Arts Instructor	FAC	FT		MC	10-12085-5130-00	Palazzola, M.
Culinary Arts/Program Coordinator	FAC	FT		MC	10-12085-5130-00	Hirschi, T.
Instructional Program Assistant - Culinary Arts	105	FT		MC	10-12085-5160-00	Witt, G.
HVAC/Program Coordinator	FAC	FT		MC	10-12152-5130-00	VACANT
Instructional Program Assistant, HVAC	105	PT	960	MC	10-12152-5160-00	Carter, G.
Instructional Program Assistant, HVAC	105	PT	520	MC	10-12152-5160-00	Lindeman, M.
Industrial Engineering/Program Coordinator	FAC	FT		WASH	10-12157-5130-30	Esbeck, N.
Instructional Program Assistant, Industrial Engineering (Ends 12/31/15)	105	PT	400	WASH	50-12272-5160-00	Schoonover, C.
Precision Machining/Program Coordinator	FAC	FT		WASH	10-12156-5130-30	Elliott, C.
Instructional Program Assistant, Precision Machining	105	PT	960	WASH	10-12156-5160-30	Guzy, M.

**STAFFING PLAN BY UNITS FY2016
INSTRUCTIONAL DIVISION**

Title	Level	FT/	Pos	Location	Fund	Name
		PT	Hrs			
EDUCATION, HUMANITIES & SOCIAL SCIENCE						
Division Chair/Teacher Education Coordinator	FAC	FT		MC	10-11132-5130-00	Huxel, M.
Program Assistant	105	FT		MC	10-45020-5160-00	Sethaler, D.
Program Assistant - (Split with Business - FT status reflected there)*	105	*		MC	10-45020-5160-00	Langan, S.
Education	FAC	FT		MC	10-11139-5130-00	Stotler, G.
Childhood Development Associate Program Coordinator (WSD)	FAC	PT		WASH	10-11132-5160-00	Becker, D.
Fitness Center Coord./Physical Education - reports to DC Athletic Director - reports to V.P. Student Development	FAC	FT		MC	25-56024-5120-00 10-11361-5130-00	Mehrhoff, J.
Fitness Center Assistant	102	PT	800	MC	10-11361-5160-00	Maune, C.
History	FAC	FT		MC	10-11454-5130-00	Henderson, R.
Political Science/History	FAC	FT		MC	10-11454-5130-10 (20%) 10-11454-5130-00 (60%) 10-11455-5130-10 (20%)	Derifield, C.
Government/History/Political Science	FAC	FT		MC	10-11454-5130-00	Pohlman, D.
Psychology	FAC	FT		MC	10-11421-5130-00	Pecka, W.
Psychology/Sociology	FAC	FT		ROLLA	10-11421-5130-10 (80%) 10-11451-5130-10 (20%)	Adams, K.
Sociology	FAC	FT		MC	10-11451-5130-00	Cunningham, W.
Philosophy/Religion	FAC	FT		MC /Rolla	10-11381-5130-00 (80%) 10-11381-5130-10 (20%)	Gifford, M.
Spanish	FAC	FT		MC	10-11161-5130-00 (73%) 10-11161-5130-10 (27%)	Aramburu, E.
Program Assistant - Instructional Graphics	105	PT	550	MC	10-12159-5160-00	Manhart, B.
Art/Gallery Coordinator	FAC	FT		MC	10-11501-5130-00	Higerd, J.
Art (two-dimensional) Faculty	FAC	FT		MC	10-11501-5130-00	Watkins, A.
Photography Lab Assistant	103	PT	600	MC	10-11501-5160-00	Heisler, A.
Communications	FAC	FT		MC	10-11230-5130-00	Haynes, S.
Graphic Design	FAC	FT		MC	10-12159-5130-00	Barton, S.
Music/Choral Director	FAC	FT		MC	10-11504-5130-00	Sexton, T.
Music/Music Director	FAC	FT		MC	10-11504-5130-00	Judd, J.
Theater/Communications/Musical Director	FAC	FT		MC	10-11231-5130-00 (60%) 10-11230-5130-00 (40%)	Austin, G.
Theatre	FAC	FT		MC	10-11231-5130-00 (60%) 10-11230-5130-00 (40%)	Swanson, C.
Music/Band Director	FAC	FT		MC	10-11504-5130-00	Bounds, A.
Accompanist	SUP	PT	960	MC	10-11504-5160-00	Carter, C.

LEARNING CENTER						
Director, Learning Center	206	FT		MC	10-43015-5120-00	Anglin, E.
Associate Director, Learning Center	203	FT		MC	10-43015-5120-00	Thrower, J.
Testing Services Coordinator	201	FT		MC	10-43015-5100-00	Brueggemann, T.
Learning Center Specialist - Access	105	FT		MC	10-43015-5160-00	Walker, D.
Learning Center Specialist - English	105	FT		MC	10-43015-5160-00	Derifield, T.
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Kang, L.
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Pickel, J.
Learning Center Specialist - Math	105	FT		MC	10-43015-5160-00	Wright, K.
Learning Center Specialist - Math	105	FT		MC	10-43015-5160-00	Tucker, A.
Learning Center Specialist - Math	105	PT	800	MC	10-43015-5160-00	Noor, A.
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Souders, W.
Testing Center Assistant	102	PT	1000	MC	10-43015-5160-00	Hemker, L.
Testing Center Assistant	102	PT	1000	MC	10-43015-5160-00	Filla, M.
Learning Center Clerk	102	PT	1000	MC	10-43015-5160-00	Vacant

**STAFFING PLAN BY UNITS FY2016
INSTRUCTIONAL DIVISION - SATELITES**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
ECC-ROLLA						
Director, ECC-Rolla/ECC-Sullivan	208	FT		ROLLA	10-46128-5120-10	Ayres, C.
Enrollment Services Coordinator - Financial Aid/Advisement	202	FT		ROLLA	10-46128-5120-10	Crosby, J.
Enrollment Services Coordinator - Admission & Recruitment	202	FT		ROLLA	10-46128-5120-10	Vacant
Administrative Assistant	104	FT		ROLLA/SAC	10-46128-5160-10 (80%) 10-37000-5160-20 (20%)	Cubas, C.
Learning Support Coordinator	204	FT		SAC	10-37000-5120-20 (20%) 10-46128-5120-10 (80%)	Robart, J.
Student Services Specialist	104	FT		ROLLA	10-46128-5160-10	Halfaker, C.
Student Services Specialist	104	FT		ROLLA	10-46128-5160-10	Vacant
Student Services Specialist	104	PT	700	ROLLA	10-46128-5160-10	Uri, Nancy
Learning Center Specialist - English	105	PT	960	ROLLA	10-46128-5160-10	Hoevermann, J.
Learning Center Specialist - Math	105	PT	960	ROLLA	10-46128-5160-10	Upshaw, A.
Learning Center Specialist - Chemistry/Physical Science	105	PT	960	ROLLA	10-46128-5160-10	Schaefer, M.
Technical Support Technician	103	PT	980	ROLLA	25-46041-5160-10	Vacant
ECC-SULLIVAN						
Student Services Specialist	104	PT	980	SAC	10-37000-5160-20	Williams, A.
Learning Center Specialist (split position with Rolla)*	105	*	1040	SAC	10-37000-5160-20	Van Camp, Liz
ECC-WASHINGTON - See External Relations						

**STAFFING PLAN BY UNITS FY2016
FINANCE & ADMINISTRATIVE SERVICES**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
FINANCE & ADMINISTRATIVE SERVICES						
Vice President, Finance & Administration	301	FT		MC	10-62030-5120-00	Pena, P.
Executive Administrative Assistant	105	FT		MC	10-62030-5160-00	Voelkerding, R.
PURCHASING AND FOOD SERVICES						
Food Services Manager	202	FT		MC	40-63055-5120-00	Simily, D.
Purchasing Manager	201	FT		MC	10-63053-5120-00	Popp, M.
Food Services Assistant	101	PT	960	MC	40-63055-5160-00	Sang, R.
Food Services Assistant	101	PT	800	MC	40-63055-5160-00	Gerling, M.
Food Services Assistant	101	PT	800	MC	40-63055-5160-00	Sleeman, G.
INFORMATION TECHNOLOGY						
Director, Information Technology	209	FT		MC	10-64041-5120-00	Houston, D.
Systems & Network Manager	206	FT		MC	10-64041-5120-00	Curnutte, E.
Enterprise System Administrator	206	FT		MC	10-64041-5120-00	Lause, A.
Technical Support Coordinator	204	FT		MC	10-12080-5120-00	deAguero, M.
Programmer/Analyst	204	FT		MC	10-64041-5120-00	Overhoff, C.
Network & Systems Technician	106	FT		MC	10-64041-5160-00	Cooper, M.
Network & Systems Technician	106	FT		MC	10-64041-5160-00	Chitwood, J.
Technical Support Technician	103	FT		MC	10-64041-5160-00	Warmack, C.
Technical Support Technician	103	FT		MC	10-64041-5160-00	Gibbs, D.
Technical Support Technician	103	FT		MC	10-12080-5160-00	Steffens, D.
Technical Support Technician	103	FT		MC	10-12080-5160-00	Burkett, D.
FINANCIAL SERVICES/COMPTRROLLER						
Director, Financial Services/Compptroller	207	FT		MC	10-62039-5120-00	Hofstetter, S.
Business Office Manager	204	FT		MC	10-62039-5120-00	Hoffman, L.
Payroll Specialist	104	FT		MC	10-62039-5160-00	Bailie, C.
Accounts Payable Specialist	104	FT		MC	10-62039-5160-00	Jost, S.
Cashier/Accounts Receivable	103	FT		MC	10-62039-5160-00	Scroggins, A.
Cashier/Accounts Receivable	103	FT		MC	10-62039-5160-00	Michel, D.
Accounting Clerk	102	FT		MC	10-62039-5160-00	Deuser, M.
BOOKSTORE/MAIL AND IMAGING SERVICES						
Bookstore, Mail and Imaging Services Coordinator	204	FT		MC	40-63052-5120-00	Agee, D.
Bookstore Accounts Technician	103	FT		MC	40-63052-5160-00	Knight, K.
Textbook Associate	103	FT		MC	40-63052-5160-00	Gray, T.
Bookstore Sales Clerk - Temp	101	PT	240	MC	40-63052-5160-00	Vacant
Bookstore Sales Clerk	101	PT	1027	MC	40-63052-5160-00	Crumpecker, P.
Bookstore Sales Clerk	101	PT	1027	MC	40-63052-5160-00	Frank, P.
Mail Clerk/Duplicator	101	FT		MC	10-43068-5160-00	Burgess, B.
Mail Clerk/Duplicator	101	FT		MC	10-63050-5160-00	Parmentier, C.

FACILITIES & GROUNDS						
Director, Facilities & Grounds	206	FT		MC	10-71038-5120-00	Eaton, M.
Custodial and Grounds Supervisor	204	FT		MC	10-71056-5120-00	Guenther, D.
Administrative Assistant	104	FT		MC	10-71038-5160-00	Apperson, J.
Custodian - Lead - evening	104	FT		MC	10-71056-5160-00	Schatz, R.
Maintenance Technician II	105	FT		MC	10-71057-5160-00	Birkmann, J.
Maintenance Technician II	105	FT		MC	10-71057-5160-00	Rinne, K.
Maintenance Technician	104	FT		MC	10-71057-5160-00	Broeker, T.
Custodian	101	FT		MC	10-71056-5160-00	Aitch, E.
Custodian	101	FT		MC	10-71056-5160-00	Atkins, J.
Custodian	101	FT		MC	10-71056-5160-00	Flynn, S.
Custodian	101	FT		MC	10-71056-5160-00	Manhart, J.
Custodian	101	FT		MC	10-71056-5160-00	Gadcke, B.
Custodian	101	FT		MC	10-71056-5160-00	Kennedy, D.
Custodian	101	FT		MC	10-71056-5160-00	Stockton, B.
Custodian	101	FT		MC	10-71056-5160-00	Schatzler, K.
Custodian	101	FT		MC	10-71056-5160-00	Sieges, K.
Custodian	101	FT		MC	10-71056-5160-00	Tinsley, C.
Custodian	101	FT		MC	10-71056-5160-00	Zellner, V.
Custodian	101	PT	960	MC	10-71056-5160-00	Poinsett, B.
Groundsperson	101	FT		MC	10-71055-5160-00	Vacant
Groundsperson	101	PT	900	MC	10-71055-5160-00	Erni, D.
Groundsperson	101	PT	900	MC	10-71055-5160-00	Lee, F.

General Fees

General Fees Assessed:

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Facilities Fee	\$ -	\$ 13,685	\$ 375,000	\$ 309,700
Technology Fee	\$ 238,929	\$ 353,204	\$ 350,000	\$ 309,000
Campus Services	\$ 199,102	\$ 248,365	\$ 230,000	\$ 225,000
Totals	\$ 438,032	\$ 615,254	\$ 955,000	\$ 843,700

Student Activity Fees Assessed:

	FY13 Actuals	FY14 Actuals	FY15 Adjusted Budget	FY16 Budget
Student Athletics				
Campus Activities	\$ 7,168	\$ 27,445	\$ 27,360	\$ 15,000
Intercolleg Athletics	\$ 17,921	\$ 32,930	\$ 36,000	\$ 36,000
Soccer	\$ 100,356	\$ 100,086	\$ 99,640	\$ 90,000
Softball	\$ 93,188	\$ 100,086	\$ 98,640	\$ 90,000
Volleyball	\$ 93,188	\$ 100,086	\$ 100,640	\$ 90,000
Student Athletics Total	\$ 311,820	\$ 360,635	\$ 362,280	\$ 321,000
Student Government				
Student Government	\$ 7,168	\$ 7,806	\$ 7,000	\$ 7,000
Student Gov Activities	\$ 32,257	\$ 15,678	\$ 15,840	\$ 19,000
Student Government Total	\$ 39,426	\$ 23,485	\$ 22,840	\$ 26,000
Student Publications				
Student Publications	\$ 7,168	\$ 7,839	\$ 7,920	\$ 6,800
Student Publications Total	\$ 7,168	\$ 7,839	\$ 7,920	\$ 6,800
Totals	\$ 358,414	\$ 391,959	\$ 393,040	\$ 353,800

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2006

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
08/15/2015			\$ 78,800.00	\$ 78,800.00	
02/15/2016	\$ 161,524.40	3.900%	\$ 147,275.60	\$ 308,800.00	\$ 387,600.00
08/15/2016			\$ 78,800.00	\$ 78,800.00	
02/15/2017	\$ 191,038.35	3.980%	\$ 172,761.65	\$ 363,800.00	\$ 442,600.00
08/15/2017			\$ 78,800.00	\$ 78,800.00	
02/15/2018	\$ 220,627.50	4.050%	\$ 203,172.50	\$ 423,800.00	\$ 502,600.00
08/15/2018			\$ 78,800.00	\$ 78,800.00	
02/15/2019	\$ 247,045.95	4.110%	\$ 236,754.05	\$ 483,800.00	\$ 562,600.00
08/15/2019			\$ 78,800.00	\$ 78,800.00	
02/15/2020	\$ 270,588.15	4.160%	\$ 273,211.85	\$ 543,800.00	\$ 622,600.00
08/15/2020			\$ 78,800.00	\$ 78,800.00	
02/15/2021	\$ 291,963.00	4.190%	\$ 311,837.00	\$ 603,800.00	\$ 682,600.00
08/15/2021			\$ 78,800.00	\$ 78,800.00	
02/15/2022	\$ 595,000.00	4.000%	\$ 78,800.00	\$ 673,800.00	\$ 752,600.00
08/15/2022			\$ 66,900.00	\$ 66,900.00	
02/15/2023	\$ 685,000.00	4.000%	\$ 66,900.00	\$ 751,900.00	\$ 818,800.00
08/15/2023			\$ 53,200.00	\$ 53,200.00	
02/15/2024	\$ 780,000.00	4.000%	\$ 53,200.00	\$ 833,200.00	\$ 886,400.00
08/15/2024			\$ 37,600.00	\$ 37,600.00	
02/15/2025	\$ 885,000.00	4.000%	\$ 37,600.00	\$ 922,600.00	\$ 960,200.00
08/15/2025			\$ 19,900.00	\$ 19,900.00	
02/15/2026	\$ 995,000.00	4.000%	\$ 19,900.00	\$ 1,014,900.00	\$ 1,034,800.00
	\$ 5,322,787.35		\$ 2,330,612.65	\$ 7,653,400.00	\$ 7,653,400.00

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2008

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
08/15/2015			\$ 156,693.75	\$ 156,693.75	
02/15/2016	\$ 597,721.90	3.600%	\$ 348,971.85	\$ 946,693.75	\$ 1,103,387.50
08/15/2016			\$ 156,693.75	\$ 156,693.75	
02/15/2017	\$ 567,362.20	3.790%	\$ 379,331.55	\$ 946,693.75	\$ 1,103,387.50
08/15/2017			\$ 156,693.75	\$ 156,693.75	
02/15/2018	\$ 730,768.55	**	\$ 215,925.20	\$ 946,693.75	\$ 1,103,387.50
08/15/2018			\$ 145,350.00	\$ 145,350.00	
02/15/2019	\$ 810,000.00	3.750%	\$ 145,350.00	\$ 955,350.00	\$ 1,100,700.00
08/15/2019			\$ 130,162.50	\$ 130,162.50	
02/15/2020	\$ 840,000.00	3.750%	\$ 130,162.50	\$ 970,162.50	\$ 1,100,325.00
08/15/2020			\$ 114,412.50	\$ 114,412.50	
02/15/2021	\$ 870,000.00	3.750%	\$ 114,412.50	\$ 984,412.50	\$ 1,098,825.00
08/15/2021			\$ 98,100.00	\$ 98,100.00	
02/15/2022	\$ 905,000.00	4.000%	\$ 98,100.00	\$ 1,003,100.00	\$ 1,101,200.00
08/15/2022			\$ 80,000.00	\$ 80,000.00	
02/15/2023	\$ 940,000.00	4.000%	\$ 80,000.00	\$ 1,020,000.00	\$ 1,100,000.00
08/15/2023			\$ 61,200.00	\$ 61,200.00	
02/15/2024	\$ 980,000.00	4.000%	\$ 61,200.00	\$ 1,041,200.00	\$ 1,102,400.00
08/15/2024			\$ 41,600.00	\$ 41,600.00	
02/15/2025	\$ 1,020,000.00	4.000%	\$ 41,600.00	\$ 1,061,600.00	\$ 1,103,200.00
08/15/2025			\$ 21,200.00	\$ 21,200.00	
02/15/2026	\$ 1,060,000.00	4.000%	\$ 21,200.00	\$ 1,081,200.00	\$ 1,102,400.00
	\$ 9,320,852.65		\$ 2,798,359.85	\$ 12,119,212.50	\$ 12,119,212.50

**Local Tax Levy
Ad Valorem**

Fiscal Year	Operating Levy	Debt Service Levy	Total		Fiscal Year	Operating Levy	Debt Service Levy	Total
1972	0.2000	0.2000	0.4000		1994	0.3700	0.0900	0.4600
1973	0.2000	0.2000	0.4000		1995	0.3900	0.0800	0.4700
1974	0.3000	0.1500	0.4500		1996	0.3900	0.0800	0.4700
1975	0.3000	0.2000	0.5000		1997	0.3700	0.0800	0.4500
1976	0.2800	0.2000	0.4800		1998	0.3700	0.0800	0.4500
1977	0.3000	0.2000	0.5000		1999	0.3800	0.0800	0.4600
1978	0.3500	0.2000	0.5500		2000	0.3700	0.0800	0.4500
1979	0.3500	0.2000	0.5500		2001	0.3820	0.0660	0.4480
1980	0.3500	0.2000	0.5500		2002	0.3784	0.0747	0.4531
1981	0.3500	0.2000	0.5500		2003	0.3788	0.0752	0.4540
1982	0.3500	0.2000	0.5500		2004	0.3786	0.0905	0.4691
1983	0.5500	0.2000	0.7500		2005	0.3795	0.0574	0.4369
1984	0.5500	0.2000	0.7500		2006	0.3632	0.0841	0.4473
1985	0.5500	0.2000	0.7500		2007	0.3632	0.0840	0.4472
1986	0.3200	0.1800	0.5000		2008	0.3488	0.0825	0.4313
1987	0.3700	0.1300	0.5000		2009	0.3505	0.0841	0.4346
1988	0.3700	0.1300	0.5000		2010	0.3488	0.0841	0.4329
1989	0.3700	0.1500	0.5200		2011	0.3488	0.0841	0.4329
1990	0.3700	0.1300	0.5000		2012	0.3548	0.0841	0.4389
1991	0.3700	0.1300	0.5000		2013	0.3559	0.0841	0.4400
1992	0.3700	0.1000	0.4700		2014	0.3700	0.0841	0.4541
1993	0.3700	0.0600	0.4300		2015	0.3700	0.0841	0.4541

Fund Balances and Reserves

Fund Balances at April 30, 2015

General Fund

Board Restricted	\$	1,760,000
Current Unrestricted	\$	3,728,563
SUBTOTAL	\$	5,488,563
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Campus Improvements	\$	100,325
Campus Services	\$	153,073
Facilities Fees	\$	316,275
Facilities Rental	\$	185,062
Physical Plant & Equipment	\$	174,713
Technology Fees	\$	602,304
SUBTOTAL	\$	1,531,752
TOTAL	\$	7,020,315

**Historical Trend In Academic Year
Full-Time Equivalent (FTE) Enrollment and Credit Hours Activity**

	FY09 2008 - 2009	FY10 2009 - 2010	FY11 2010 - 2011	FY12 2011 - 2012	FY13 2012 - 2013	FY14 2013 - 2014	FY15 2014 - 2015
FTE	2,424	2,963	3,100	2,866	2,810	2,577	2359
Credit Hours	72,729	88,883	93,012	85,988	84,312	77,298	70,756
% Increase	7.3%	22.2%	4.6%	-7.6%	-1.9%	-8.3%	-8.5%

Source: IPEDS Peer Analysis System

-- Academic Year FTE = 12-month instructional activity/30

-- Census Date Enrollment

Assessed Valuation

Fiscal Year	Assessed Value	% Change
2000	\$ 918,388,550	---
2001	\$ 961,341,710	4.68%
2002	\$ 1,071,603,634	11.47%
2003	\$ 1,104,484,719	3.07%
2004	\$ 1,166,766,628	5.64%
2005	\$ 1,198,401,867	2.71%
2006	\$ 1,377,852,682	14.97%
2007	\$ 1,423,449,287	3.31%
2008	\$ 1,557,313,108	9.40%
2009	\$ 1,589,070,984	2.04%
2010	\$ 1,619,122,605	1.89%
2011	\$ 1,648,910,752	1.84%
2012	\$ 1,643,790,405	-0.31%
2013	\$ 1,671,875,570	1.71%
2014	\$ 1,606,469,050	-3.91%
2015	\$ 1,655,732,041	3.07%