



Operating Budget
Fiscal Year 2017

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FY2017 Budget Summary

The Fiscal Year 2017 operating budget for East Central College is presented herein for consideration by the Board of Trustees. As with any budget, development of the FY17 budget had its challenges. In particular, the balance of the ever increasing needs of our community versus revenue growth. For this fiscal year, limited growth in state aid, limited growth of local tax revenues, and a decrease in tuition and fee revenue is expected. Increases in operating expenses are expected to be in balance for the upcoming fiscal year. Finally, enrollment trends are expected to decrease.

The college, being a public entity, uses the GASB 34 fund accounting method to record its financial transactions, value its assets, and to prepare its financial reports. In past years, the budget presented to the governing board included the general operating fund (Fund10). This year's budget presentation includes other funds necessary for the operation of the college to more closely match the monthly financial reports presented to the governing board. In addition to the Fund 10, the general operating fund, Fund 25, college restricted fund, Fund 30, the debt retirement fund, Fund 40, the auxiliary fund, and Fund 50, restricted funds for student grants, and federal grants and loans are presented. Fund 25 contains funds from credit hour fees that are used exclusively for the purpose they are generated, i.e., the technology fee is only used for student technology needs. Fund 30 is used exclusively to retire our long-term debt and the revenues are generated from local property tax collection. Fund 40 is used exclusively for auxiliary services that support college operations, i.e., the bookstore. Fund 50 is used exclusively for student grants, and federal student grants and loans, i.e., Pell.

The general operating fund revenues (Fund 10) totals \$18,547,692, an increase of 0.91% from FY16. Revenue and expenditure assumptions on which the budget is based are discussed below.

Combining general operating fund revenues (Fund 10) and the college restricted fund (Fund 25), totals \$20,125,677, an increase of 2.03% from FY16.

An overview of the college's working funds is as follows:

Fund	Description	FY17 Revenue	FY17 Expenses
10	General operating fund	\$18,547,692	\$18,547,692
25	College restricted fund - program and general fees	\$1,577,985	\$4,211,504
30	Debt retirement fund	\$1,445,000	\$1,494,350
40	Auxiliary services fund	\$2,061,435	\$2,448,467
50	Restricted funds - grants, student federal grants and loans	\$15,211,717	\$13,939,226

Revenue assumptions:

- State aid is expected to have 4% growth
- For Fall semester 2016 the college has adopted a security fee of \$4 per credit hour to cover our enhancing of security services to the institution. All other tuition and fee rates remain the same as FY16 still leaving East Central College as one of the best tuition values in Missouri.
- In November 2015, the Department of Higher Education released the performance indicators under the state's performance funding model. The college has met four of the five performance funding targets.
- Total credit hours are expected to decrease 4%
- Local tax revenue is expected to have little growth

Expenditure assumptions:

- Planned salary increases will be across the board \$1,000 plus 1.00% for all full-time employees. Part-time will receive an equivalent increase on a pro-rated basis.
- Utility costs are projected to increase an average of 2.8%
- Medical insurance costs are projected to increase 5%

Included in this document are detailed reports concerning:

- Revenue
- Expenditures
- Personnel
- General fees
- Debt service
- Auxiliary enterprises
- Fund balances & reserves
- General Information

Where appropriate, the information includes not only budgeted revenue or expenditures for FY17, but historical data that shows the development of the budget over time.

Revenue

The college derives approximately 99% of its revenue from tuition and fees, state aid, and local tax revenue. The budget assumes the following revenue from each source:

- **Tuition and Fees** – The college maintains a two tiered tuition models as follows:

Tier 1 courses (no change from current year): \$76 per credit hour, in-district; \$111 per credit hour, out-of-district; \$168 per credit hour, out-of-state; \$181 per credit hour, international.

Tier 2 courses (no change from current year): Precision Machining, Industrial Engineering Technology, Nursing and Culinary Arts Courses - \$95 per credit hour, in-district; \$139 per credit hour, out-of-district; \$210 per credit hour, out-of-state; \$226 per credit hour, international.

Our per credit hour general fees are as follows: Student Activity Fee \$5.50; Support Services Fee \$3.50; Technology Fee \$5.00; Facilities Fee \$5.00; and Security Fee \$4.00. Tuition and fees represent 33% of total operating revenues, compared to 34% in the FY16 budget. For Fall 2016 the college added a \$4 per credit hour Security Fee to support the new on campus police presence and security enhancements. This fee is charged only to students who attend classes in person on the main and satellite campuses.

- **State Aid** - The budget projects a 4% increase in state aid. State aid accounts for 32% of total operating revenues, compared to 30.2% in the FY16 budget.
- **Local Revenue** - Little or no growth is planned for local tax revenue. The 2016 assessed valuation decreased 2.3% over 2015, moving our rate ceiling to the maximum authorized levy of 0.3700. Local revenue represents 34% of total operating revenues, slightly down from 34.4 % in FY16.

Expenses

The budget assumes the following factors affecting total expenditures:

- **Salaries** – For FY17, increases of \$1,000 to the base salary plus 1% for all full-time faculty, administrative, professional, and support staff. This compares to last year’s salary increase of 2.75% for all full-time faculty, administrative, professional, and support staff.
- **Insurance** – Health insurance rates for calendar year 2017 are anticipated to increased 5%. The budget accounts for these rates for the second half of FY17. Any renewal rate in excess of 5% would likely require a change to the benefit package.
- **Retirement** - The state retirement systems kept the mandatory contribution rate static for FY17 at 14.5% for faculty and salaried staff, and 6.86% for support staff, effective July 1, 2016.
- **Staffing** - A complete staffing table is included in the personnel section of this book. The staffing table reflects the organization as defined by the President.

Summary

The budget presented here represents our expectations for the upcoming fiscal year. In general, the college maintains a watchful eye on expenses and is evaluating any new projects with long-term value in mind. This year’s volatility of the budget seems to be less of a concern than over the past few budget years because of the stabilization of the economy and the optimism of better state tax revenues. However, scrutiny will continue throughout the fiscal year to ensure a balance between actual revenues and expenses.

Statement of Activity - By Object

Fund		FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
10	Revenues				
	Local Revenue	\$ 6,107,913	\$ 6,284,719	\$ 6,324,000	\$ 6,284,527
	Tuition and Fees	\$ 6,844,263	\$ 6,397,550	\$ 6,250,000	\$ 6,238,166
	State Revenue	\$ 4,834,665	\$ 5,148,905	\$ 5,552,000	\$ 5,880,000
	Miscellaneous Revenue	\$ 99,878	\$ 113,450	\$ 106,565	\$ 50,000
	Interest Income	\$ 78,693	\$ 78,973	\$ 75,000	\$ 50,000
	Gifts and Grants	\$ 62,301	\$ 41,644	\$ 44,938	\$ 45,000
	Federal Revenue	\$ (137,676)	\$ (102,827)	\$ 36,000	\$ -
	Revenues Total	\$ 17,890,037	\$ 17,962,415	\$ 18,388,503	\$ 18,547,693
	Expenses				
	Performance Contract	\$ (172,395)	\$ (100,564)	\$ -	\$ -
	Capital	\$ (171,516)	\$ (1,221,639)	\$ (76,340)	\$ -
	Vehicle Expense	\$ (12,690)	\$ (11,217)	\$ (15,000)	\$ (11,650)
	Instit Commit to Programs	\$ (117,962)	\$ (122,994)	\$ (170,500)	\$ (26,500)
	Faculty Development	\$ (27,676)	\$ (30,643)	\$ (30,000)	\$ (30,000)
	Scholarship Expense	\$ (104,403)	\$ (87,766)	\$ (151,000)	\$ (70,700)
	Telephone	\$ (150,424)	\$ (165,553)	\$ (180,819)	\$ (177,219)
	Insurance	\$ (162,834)	\$ (182,228)	\$ (200,821)	\$ (205,000)
	Travel	\$ (225,020)	\$ (203,046)	\$ (280,855)	\$ (231,215)
	Utilities	\$ (662,250)	\$ (697,827)	\$ (737,513)	\$ (758,889)
Contractual Services	\$ (917,853)	\$ (812,550)	\$ (1,026,732)	\$ (908,496)	
Current Expenses	\$ (1,082,217)	\$ (1,001,296)	\$ (1,184,468)	\$ (1,011,581)	
Miscellaneous	\$ (400,905)	\$ (328,383)	\$ (485,735)	\$ (1,113,842)	
Benefits	\$ (3,352,099)	\$ (2,275,020)	\$ (3,330,493)	\$ (3,264,288)	
Salaries	\$ (10,599,357)	\$ (10,368,637)	\$ (10,518,227)	\$ (10,738,313)	
Expenses Total	\$ (18,159,599)	\$ (17,609,362)	\$ (18,388,503)	\$ (18,547,693)	
10 Total	\$ (269,563)	\$ 353,052	\$ -	\$ 0	
22	Revenues				
	Faculty Development	\$ 27,676	\$ 30,643	\$ 22,200	\$ 30,000
	Revenues Total	\$ 27,676	\$ 30,643	\$ 22,200	\$ 30,000
	Expenses				
Faculty Development	\$ (35,052)	\$ (17,787)	\$ (23,495)	\$ (30,000)	
Expenses Total	\$ (35,052)	\$ (17,787)	\$ (23,495)	\$ (30,000)	
22 Total	\$ (7,376)	\$ 12,855	\$ (1,295)	\$ -	

Statement of Activity - By Object

Fund			FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
25	Revenues	Tuition and Fees	\$ 1,096,774	\$ 1,379,081	\$ 1,301,600	\$ 1,536,358
		Miscellaneous Revenue	\$ 36,638	\$ 35,013	\$ 36,000	\$ 38,000
		Local Revenue	\$ 2,176	\$ 3,178	\$ 1,390	\$ 3,600
		Revenues Total	\$ 1,135,588	\$ 1,417,272	\$ 1,338,990	\$ 1,577,958
	Expenses	Insurance	\$ (12,679)	\$ (14,299)	\$ (14,253)	\$ (14,400)
		Benefits	\$ (17,314)	\$ (18,883)	\$ (20,602)	\$ (20,575)
		Scholarship Expense	\$ (105,243)	\$ (91,327)	\$ (85,538)	\$ (84,000)
		Travel	\$ (86,204)	\$ (76,199)	\$ (75,070)	\$ (84,100)
		Salaries	\$ (132,725)	\$ (129,054)	\$ (157,730)	\$ (206,767)
		Current Expenses	\$ (310,095)	\$ (224,395)	\$ (298,191)	\$ (252,681)
Contractual Services		\$ (273,882)	\$ (400,241)	\$ (546,389)	\$ (335,480)	
Capital		\$ (57,930)	\$ (32,371)	\$ (255,575)	\$ (3,213,500)	
	Expenses Total	\$ (996,071)	\$ (986,770)	\$ (1,453,348)	\$ (4,211,504)	
25 Total			\$ 139,517	\$ 430,503	\$ (114,358)	\$ (2,633,546)
30	Revenues	Debt Service Revenue	\$ 1,448,899	\$ 1,489,570	\$ 1,506,000	\$ 1,445,000
			\$ 1,448,899	\$ 1,489,570	\$ 1,506,000	\$ 1,445,000
	Expenses	Debt Service Expenses	\$ (1,396,096)	\$ (1,550,897)	\$ (10,024,585)	\$ (1,494,350)
			\$ (1,396,096)	\$ (1,550,897)	\$ (10,024,585)	\$ (1,494,350)
30 Total			\$ 52,803	\$ (61,326)	\$ (8,518,585)	\$ (49,350)
40	Revenues	Auxiliary Revenue	\$ 2,922,240	\$ 1,692,979	\$ 2,002,441	\$ 2,061,435
			\$ 2,922,240	\$ 1,692,979	\$ 2,002,441	\$ 2,061,435
	Expenses	Auxiliary Expenses	\$ (2,772,400)	\$ (2,314,095)	\$ (2,937,255)	\$ (2,448,467)
			\$ (2,772,400)	\$ (2,314,095)	\$ (2,937,255)	\$ (2,448,467)
40 Total			\$ 149,840	\$ (621,116)	\$ (934,814)	\$ (387,032)

Statement of Activity - By Object

Fund			FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
50	Revenues	Federal Grants/Loans	\$ 13,151,601	\$ 11,877,053	\$ 12,185,000	\$ 9,245,000
		Restricted Grant Revenues	\$ 1,576,284	\$ 1,542,886	\$ 4,860,695	\$ 5,966,717
		Restricted Grant Expenses	\$ -	\$ -	\$ -	\$ -
		Revenues Total	\$ 14,727,885	\$ 13,419,938	\$ 17,045,695	\$ 15,211,717
	Expenses	Restricted Grant Expenses	\$ (1,881,702)	\$ (1,546,875)	\$ (3,435,019)	\$ (4,694,227)
		Federal Grants/Loans	\$ (13,151,601)	\$ (11,877,053)	\$ (12,185,000)	\$ (9,245,000)
	Expenses Total	\$ (15,033,303)	\$ (13,423,928)	\$ (15,620,019)	\$ (13,939,227)	
50 Total			\$ (305,418)	\$ (3,989)	\$ 1,425,676	\$ 1,272,490
60	Revenues	Club/Agency Revenues	\$ 42,926	\$ 36,447	\$ 30,300	\$ 26,425
		Revenues Total	\$ 42,926	\$ 36,447	\$ 30,300	\$ 26,425
	Expenses	Club/Agency Expenses	\$ (42,892)	\$ (38,402)	\$ (40,057)	\$ (26,425)
		Expenses Total	\$ (42,892)	\$ (38,402)	\$ (40,057)	\$ (26,425)
60 Total			\$ 34	\$ (1,955)	\$ (9,757)	\$ -
70	Expenses	Debt/Interest	\$ 955,767	\$ 1,454,377	\$ -	\$ -
		Current Expenses	\$ (1,897,057)	\$ (1,804,266)	\$ -	\$ (1,800,000)
		Expenses Total	\$ (941,290)	\$ (349,889)	\$ -	\$ (1,800,000)
70 Total			\$ (941,290)	\$ (349,889)	\$ -	\$ (1,800,000)
Changes in Net Position			\$ (1,181,453)	\$ (241,866)	\$ (8,153,133)	\$ (3,597,437)

Statement of Activity - By Function

Fund			FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
10	Revenues	Local Revenue	\$ 6,107,913	\$ 6,284,719	\$ 6,324,000	\$ 6,284,527
		Tuition and Fees	\$ 6,844,263	\$ 6,397,550	\$ 6,250,000	\$ 6,238,166
		State Revenue	\$ 4,834,665	\$ 5,148,905	\$ 5,552,000	\$ 5,880,000
		Misc Revenue	\$ 99,878	\$ 113,450	\$ 106,565	\$ 50,000
		Interest Income	\$ 78,693	\$ 78,973	\$ 75,000	\$ 50,000
		Gifts and Grants	\$ 62,301	\$ 41,644	\$ 44,938	\$ 45,000
		Federal Revenue	\$ (137,676)	\$ (102,827)	\$ 36,000	\$ -
		Revenues Total	\$ 17,890,037	\$ 17,962,415	\$ 18,388,503	\$ 18,547,693
	Expenses	Scholarships	\$ (104,403)	\$ (87,766)	\$ (151,000)	\$ (70,700)
		Student Services	\$ (1,406,492)	\$ (1,385,496)	\$ (1,509,102)	\$ (1,630,123)
		Academic Support	\$ (1,699,482)	\$ (1,768,745)	\$ (1,827,837)	\$ (1,728,652)
		Operations & Maintenance	\$ (2,374,736)	\$ (2,304,656)	\$ (2,348,263)	\$ (2,389,489)
		Institutional	\$ (4,326,609)	\$ (4,185,401)	\$ (4,555,626)	\$ (4,748,754)
		Instruction	\$ (8,247,877)	\$ (7,877,299)	\$ (7,996,675)	\$ (7,979,975)
		Expenses Total	\$ (18,159,599)	\$ (17,609,362)	\$ (18,388,503)	\$ (18,547,693)
10 Total			\$ (269,563)	\$ 353,052	\$ -	\$ 0
22	Revenues	Academic Support	\$ 27,676	\$ 30,643	\$ 22,200	\$ 30,000
		Revenues Total	\$ 27,676	\$ 30,643	\$ 22,200	\$ 30,000
	Expenses	Academic Support	\$ (35,052)	\$ (17,787)	\$ (23,495)	\$ (30,000)
		Expenses Total	\$ (35,052)	\$ (17,787)	\$ (23,495)	\$ (30,000)
22 Total			\$ (7,376)	\$ 12,855	\$ (1,295)	\$ -

Statement of Activity - By Function

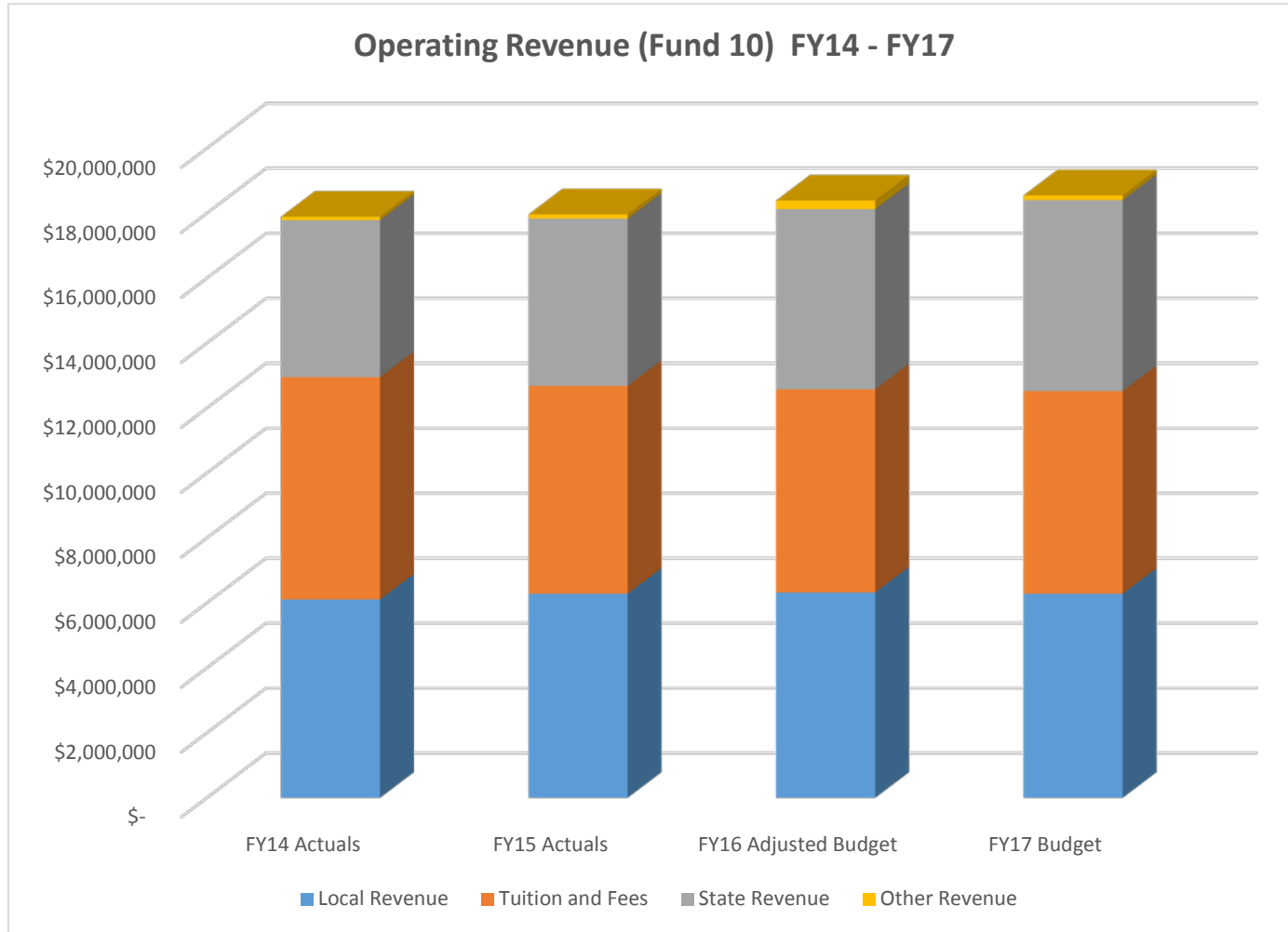
Fund			FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
25	Revenues	Operations & Maintenance	\$ 262,050	\$ 557,031	\$ 534,700	\$ 779,908
		Academic Support	\$ 531,645	\$ 518,589	\$ 472,290	\$ 481,200
		Student Services	\$ 333,190	\$ 306,570	\$ 306,000	\$ 306,000
		Instruction	\$ 8,703	\$ 35,083	\$ 26,000	\$ 10,850
	Revenues Total		\$ 1,135,588	\$ 1,417,272	\$ 1,338,990	\$ 1,577,958
	Expenses	Instruction	\$ (13,387)	\$ (26,369)	\$ (26,000)	\$ (10,850)
		Academic Support	\$ (287,198)	\$ (389,428)	\$ (481,448)	\$ (332,902)
		Student Services	\$ (333,190)	\$ (306,577)	\$ (308,200)	\$ (366,531)
		Operations & Maintenance	\$ (362,296)	\$ (264,396)	\$ (637,700)	\$ (3,501,220)
	Expenses Total		\$ (996,071)	\$ (986,770)	\$ (1,453,348)	\$ (4,211,504)
25 Total			\$ 139,517	\$ 430,503	\$ (114,358)	\$ (2,633,546)
30	Revenues	Debt Service	\$ 1,448,899	\$ 1,489,570	\$ 1,506,000	\$ 1,445,000
		Revenues Total		\$ 1,448,899	\$ 1,489,570	\$ 1,506,000
	Expenses	Debt Service	\$ (1,396,096)	\$ (1,550,897)	\$ (10,024,585)	\$ (1,494,350)
		Expenses Total		\$ (1,396,096)	\$ (1,550,897)	\$ (10,024,585)
30 Total			\$ 52,803	\$ (61,326)	\$ (8,518,585)	\$ (49,350)
40	Revenues	Auxiliary	\$ 2,922,240	\$ 1,692,979	\$ 2,002,441	\$ 2,061,435
		Revenues Total		\$ 2,922,240	\$ 1,692,979	\$ 2,002,441
	Expenses	Auxiliary	\$ (2,772,400)	\$ (2,314,095)	\$ (2,937,255)	\$ (2,448,467)
		Expenses Total		\$ (2,772,400)	\$ (2,314,095)	\$ (2,937,255)
40 Total			\$ 149,840	\$ (621,116)	\$ (934,814)	\$ (387,032)
50	Revenues	Restricted Grants	\$ 14,727,885	\$ 13,419,938	\$ 17,045,695	\$ 15,211,717
		Revenues Total		\$ 14,727,885	\$ 13,419,938	\$ 17,045,695
	Expenses	Restricted Grants	\$ (15,033,303)	\$ (13,423,928)	\$ (15,620,019)	\$ (13,939,227)
		Expenses Total		\$ (15,033,303)	\$ (13,423,928)	\$ (15,620,019)

Statement of Activity - By Function

Fund			FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
50 Total			\$ (305,418)	\$ (3,989)	\$ 1,425,676	\$ 1,272,490
	60 Revenues	Club/Agency Activities	\$ 42,926	\$ 36,447	\$ 30,300	\$ 26,425
	Revenues Total		\$ 42,926	\$ 36,447	\$ 30,300	\$ 26,425
	Expenses	Club/Agency Activities	\$ (42,892)	\$ (38,402)	\$ (40,057)	\$ (26,425)
	Expenses Total		\$ (42,892)	\$ (38,402)	\$ (40,057)	\$ (26,425)
60 Total			\$ 34	\$ (1,955)	\$ (9,757)	\$ -
	70 Expenses	Institutional	\$ (941,290)	\$ (349,889)	\$ -	\$ (1,800,000)
	Expenses Total		\$ (941,290)	\$ (349,889)	\$ -	\$ (1,800,000)
70 Total			\$ (941,290)	\$ (349,889)	\$ -	\$ (1,800,000)
Changes in Net Position			\$ (1,181,453)	\$ (241,866)	\$ (8,153,133)	\$ (3,597,437)

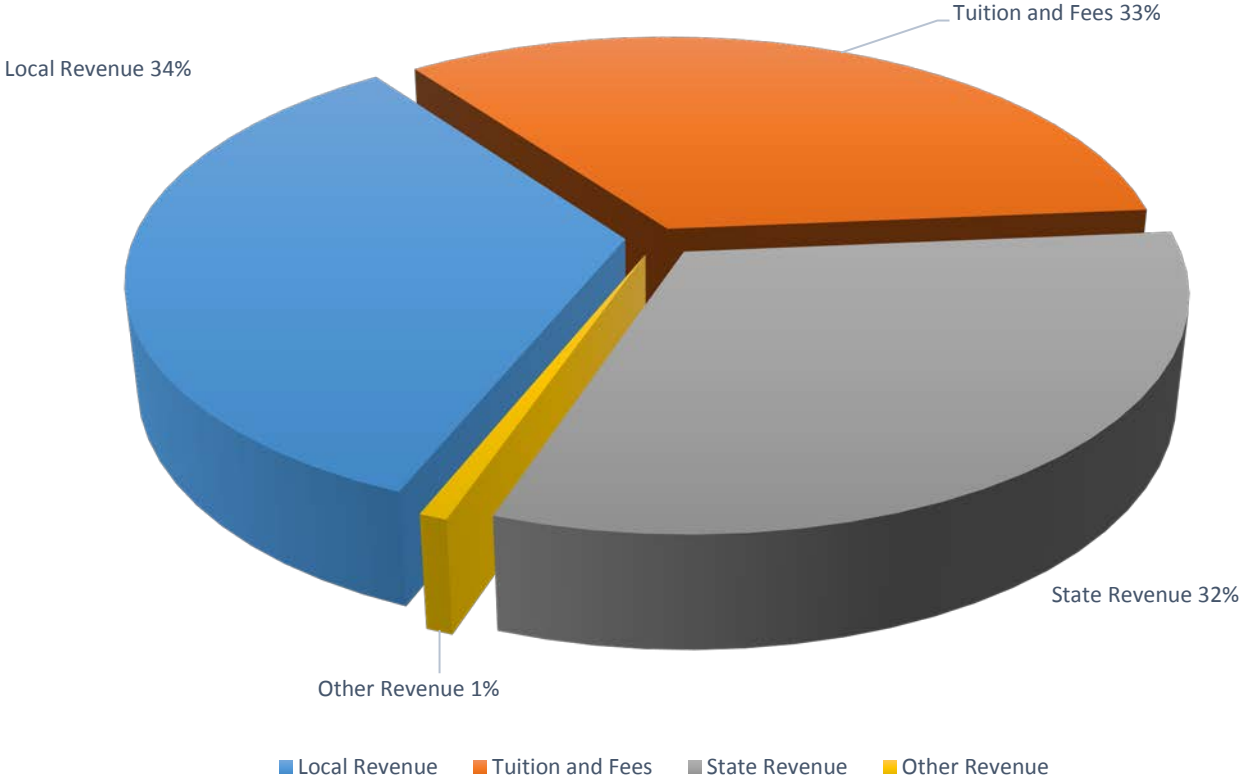
Operating Revenue (Fund 10)

Fund			FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
10	Revenues	Federal Revenue	\$ (137,676)	\$ (102,827)	\$ 36,000	\$ -
		Gifts and Grants	\$ 62,301	\$ 41,644	\$ 44,938	\$ 45,000
		Interest Income	\$ 78,693	\$ 78,973	\$ 75,000	\$ 50,000
		Local Revenue	\$ 6,107,913	\$ 6,284,719	\$ 6,324,000	\$ 6,284,527
		Misc Revenue	\$ 99,878	\$ 113,450	\$ 106,565	\$ 50,000
		State Revenue	\$ 4,834,665	\$ 5,148,905	\$ 5,552,000	\$ 5,880,000
		Tuition and Fees	\$ 6,844,263	\$ 6,397,550	\$ 6,250,000	\$ 6,238,166
		Revenues Total	\$ 17,890,037	\$ 17,962,415	\$ 18,388,503	\$ 18,547,693



Category	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Local Revenue	\$ 6,107,913	\$ 6,284,719	\$ 6,324,000	\$ 6,284,527
Tuition and Fees	\$ 6,844,263	\$ 6,397,550	\$ 6,250,000	\$ 6,238,166
State Revenue	\$ 4,834,665	\$ 5,148,905	\$ 5,552,000	\$ 5,880,000
Other Revenue	\$ 103,236	\$ 131,241	\$ 262,503	\$ 145,000
	\$ 17,890,077	\$ 17,962,415	\$ 18,388,503	\$ 18,547,693

Operating Revenue (Fund 10) FY14 - FY17



Category	FY17 Budget	
Local Revenue	\$	6,284,527
Tuition and Fees	\$	6,238,166
State Revenue	\$	5,880,000
Other Revenue	\$	145,000
	\$	18,547,693

State Aid

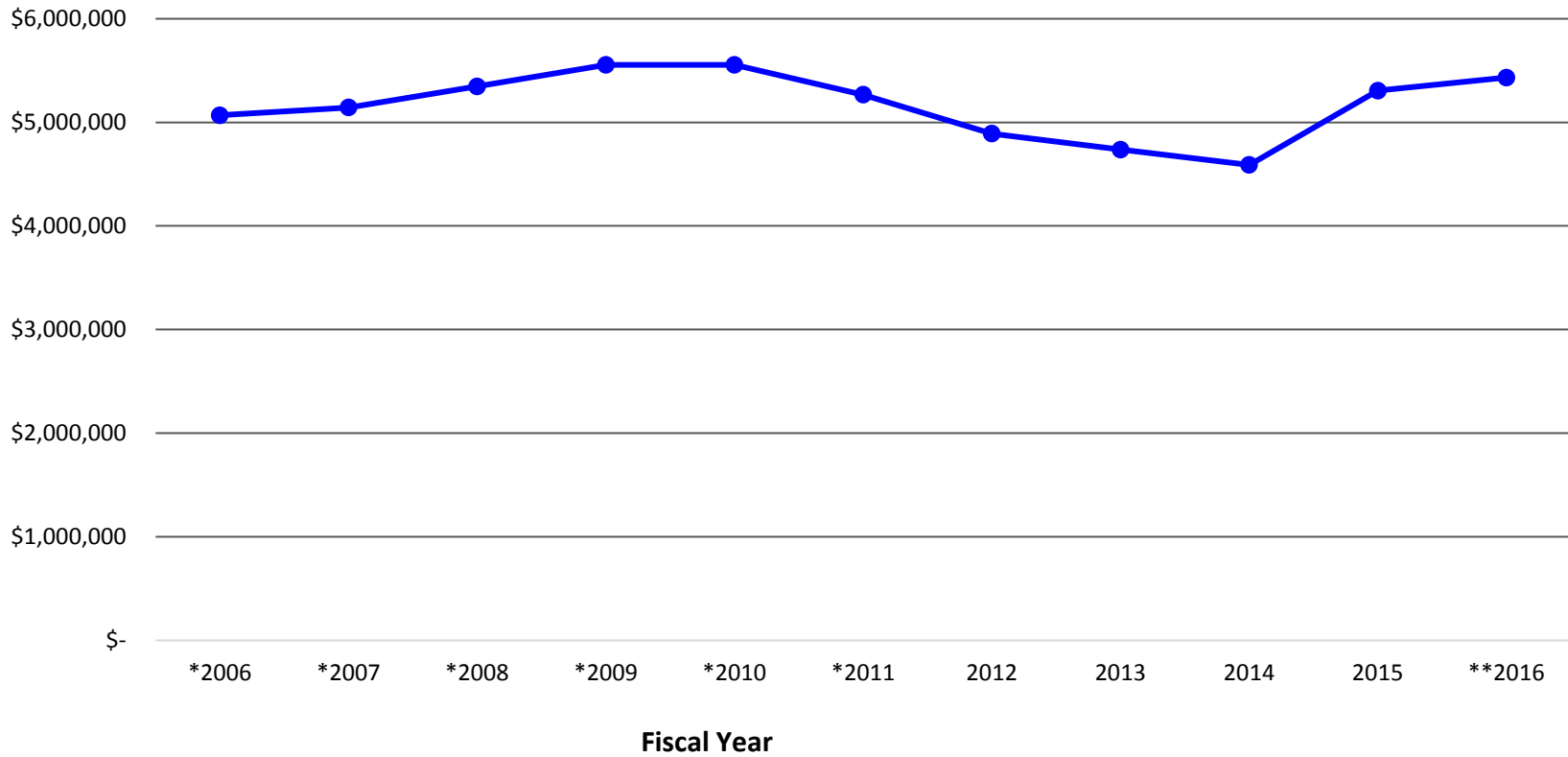
Fiscal Year	Appropriation	3% held	M&R	3% held	Total		
					Total Appropriation	Appropriation Less 3%	Actually Received
*2005	5,089,745	152,692	161,718	4,852	5,251,463	5,093,919	5,068,447
*2006	5,063,488	151,905	161,718	4,852	5,225,206	5,068,450	5,068,449
*2007	5,138,108	154,143	164,952	4,949	5,303,060	5,143,968	5,143,968
*2008	5,347,964	160,439	164,952	4,949	5,512,916	5,347,529	5,347,528
*2009	5,561,775	166,853	164,952	4,949	5,726,727	5,554,925	5,554,927
*2010	5,561,775	166,853	164,952	4,949	5,726,727	5,554,925	5,554,927
*2011	5,276,556	158,297	156,374	4,691	5,428,930	5,265,942	5,266,062
2012	4,897,437	146,923	145,428	4,363	5,042,865	4,891,579	4,897,437
2013	4,743,221	142,297	141,065	4,232	4,884,286	4,737,757	4,884,286
2014	4,587,024	137,611	143,895	4,317	4,730,919	4,588,991	4,877,643
2015	5,328,704	159,861	142,370	4,271	5,471,074	5,306,942	5,168,843
**2016	5,457,089	163,713	143,895	4,317	5,601,074	5,433,044	4,852,254

* RTEC included in core appropriations

** Reflects estimated state appropriation not as reconciled and voted

***As of May 24, 2016

State Aid - Actually Received



* RTEC included in core appropriations
** Reflects estimated state appropriation not as reconciled and voted
***As of May 24, 2016

Operating Fund Expenditures (Fund 10)

		FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Expenses	Salaries	\$ (10,599,357)	\$ (10,368,637)	\$ (10,518,227)	\$ (10,738,313)
	Benefits	\$ (3,352,099)	\$ (2,275,020)	\$ (3,330,493)	\$ (3,264,288)
	Miscellaneous	\$ (400,905)	\$ (328,383)	\$ (485,735)	\$ (1,113,842)
	Current Expenses	\$ (1,082,217)	\$ (1,001,296)	\$ (1,184,468)	\$ (1,011,581)
	Contractual Services	\$ (917,853)	\$ (812,550)	\$ (1,026,732)	\$ (908,496)
	Utilities	\$ (662,250)	\$ (697,827)	\$ (737,513)	\$ (758,889)
	Travel	\$ (225,020)	\$ (203,046)	\$ (280,855)	\$ (231,215)
	Insurance	\$ (162,834)	\$ (182,228)	\$ (200,821)	\$ (205,000)
	Telephone	\$ (150,424)	\$ (165,553)	\$ (180,819)	\$ (177,219)
	Scholarship Expense	\$ (104,403)	\$ (87,766)	\$ (151,000)	\$ (70,700)
	Faculty Development	\$ (27,676)	\$ (30,643)	\$ (30,000)	\$ (30,000)
	Instit Commit to Programs	\$ (117,962)	\$ (122,994)	\$ (170,500)	\$ (26,500)
	Vehicle Expense	\$ (12,690)	\$ (11,217)	\$ (15,000)	\$ (11,650)
	Performance Contract	\$ (172,395)	\$ (100,564)	\$ -	\$ -
	Capital	\$ (171,516)	\$ (1,221,639)	\$ (76,340)	\$ -
Expenses Total		\$ (18,159,599)	\$ (17,609,362)	\$ (18,388,503)	\$ (18,547,693)

College Restricted Fund (Fund 25)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Revenues				
Art	\$ 9,371	\$ 8,010	\$ 7,000	\$ 7,300
Campus Securities	\$ -	\$ -	\$ -	\$ 250,000
Campus Services	\$ 248,365	\$ 229,444	\$ 225,000	\$ 218,000
Certified Medical Assistant	\$ 1,460	\$ 1,200	\$ 700	\$ 5,500
Education Dept Fe	\$ 4,749	\$ 5,914	\$ 5,000	\$ 5,500
Emergency Medical	\$ 17,781	\$ 19,434	\$ 15,000	\$ 23,000
English Department	\$ 547	\$ 250	\$ -	\$ 1,000
Health Info Mgmt	\$ 6,305	\$ 3,270	\$ 1,800	\$ 300
Health Info Tech	\$ 16,020	\$ 14,250	\$ 13,000	\$ 10,000
Hospitality	\$ 648	\$ 1,303	\$ 1,000	\$ 1,300
HVAC	\$ 627	\$ 1,505	\$ 1,400	\$ 700
Intercolleg Athletics	\$ 32,930	\$ 36,057	\$ 36,000	\$ 36,000
Learning Center	\$ -	\$ 119	\$ -	\$ -
Music	\$ 52,786	\$ 52,915	\$ 50,000	\$ 50,000
Nursing Testing	\$ 32,666	\$ 26,873	\$ 20,000	\$ 20,000
Occupational Therapy	\$ 31,920	\$ 40,740	\$ 40,000	\$ 35,000
Physical Education	\$ 8,703	\$ 35,083	\$ 26,000	\$ 10,850
Precision Machining	\$ 3,576	\$ 3,528	\$ 3,000	\$ 3,000
Skills USA	\$ -	\$ -	\$ 390	\$ 400
Soccer	\$ 100,086	\$ 90,171	\$ 90,000	\$ 90,000
Softball	\$ 100,086	\$ 90,171	\$ 90,000	\$ 90,000
STEM Academy	\$ -	\$ 855	\$ -	\$ -
Student Amb Prog	\$ -	\$ -	\$ -	\$ -
Technology Fee	\$ 353,204	\$ 327,779	\$ 309,000	\$ 312,000
Theater	\$ (15)	\$ 10,645	\$ 5,000	\$ 5,000
Volleyball	\$ 100,086	\$ 90,171	\$ 90,000	\$ 91,200
Physical Plant & Renov	\$ 13,685	\$ 327,587	\$ 309,700	\$ 311,908
Revenues Total	\$ 1,135,588	\$ 1,417,272	\$ 1,338,990	\$ 1,577,958

College Restricted Fund (Fund 25)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Expenses				
Art	\$ (8,344)	\$ -	\$ (9,070)	\$ (7,300)
Building Maintenance	\$ -	\$ (0)	\$ -	\$ -
Campus Improvement	\$ (138,943)	\$ (1,822)	\$ (40,000)	\$ (10,000)
Campus Securities	\$ -	\$ -	\$ -	\$ -
Campus Services	\$ (223,353)	\$ (202,253)	\$ (225,000)	\$ (204,220)
Certified Medical Assistant	\$ (540)	\$ (608)	\$ (3,667)	\$ (5,500)
Education Dept Fe	\$ (8,393)	\$ (4,344)	\$ (5,000)	\$ (5,500)
Emergency Medical	\$ (11,454)	\$ (14,188)	\$ (15,000)	\$ (23,016)
English Department	\$ (671)	\$ (1,508)	\$ (500)	\$ (1,000)
Foundation Events	\$ -	\$ -	\$ -	\$ -
Gateway Consortium	\$ -	\$ -	\$ -	\$ -
Health Info Mgmt	\$ (1,499)	\$ (1,263)	\$ (1,800)	\$ (300)
Health Info Tech	\$ (8,259)	\$ (637)	\$ (13,000)	\$ (10,000)
Hospitality	\$ -	\$ -	\$ (1,000)	\$ (1,300)
HVAC	\$ (1,540)	\$ (780)	\$ (1,400)	\$ (700)
Intercolleg Athletics	\$ (32,930)	\$ (36,057)	\$ (36,000)	\$ (52,302)
Learning Center	\$ -	\$ (436)	\$ -	\$ -
Music	\$ (49,724)	\$ (53,554)	\$ (50,000)	\$ (45,442)
Nursing	\$ -	\$ -	\$ -	\$ -
Nursing Testing	\$ (35,128)	\$ (12,543)	\$ (20,000)	\$ (20,000)
Occupational Therapy	\$ (37,468)	\$ (43,679)	\$ (43,621)	\$ (35,000)

College Restricted Fund (Fund 25)

	FY14 Actuals		FY15 Actuals		FY16 Adjusted Budget		FY17 Budget	
Physical Education	\$	(13,387)	\$	(26,369)	\$	(26,000)	\$	(10,850)
Precision Machining	\$	(531)	\$	(624)	\$	(3,000)	\$	(2,750)
Skills USA	\$	-	\$	-	\$	(390)	\$	(400)
Soccer	\$	(100,086)	\$	(90,171)	\$	(90,000)	\$	(106,246)
Softball	\$	(100,086)	\$	(90,171)	\$	(90,000)	\$	(100,453)
STEM Academy	\$	-	\$	(731)	\$	-	\$	(580)
Technology Fee	\$	(121,935)	\$	(252,113)	\$	(309,000)	\$	(169,121)
Theater	\$	(1,713)	\$	(2,426)	\$	(5,000)	\$	(5,000)
Volleyball	\$	(100,086)	\$	(90,171)	\$	(92,200)	\$	(107,523)
Physical Plant & Renov	\$	-	\$	(60,321)	\$	(372,700)	\$	(3,287,000)
Expenses Total	\$	(996,071)	\$	(986,770)	\$	(1,453,348)	\$	(4,211,504)
Changes in Net Position	\$	139,517	\$	430,503	\$	(114,358)	\$	(2,633,546)

College Restricted Fund (Fund 30)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Revenues				
General	\$ 1,448,899	\$ 1,489,570	\$ 1,506,000	\$ 1,445,000
Revenues Total	\$ 1,448,899	\$ 1,489,570	\$ 1,506,000	\$ 1,445,000
Expenses				
1998 G. O. Bonds	\$ (318)	\$ (318)	\$ (500)	\$ -
2006 G. O. Bonds	\$ (157,875)	\$ (183,553)	\$ (309,285)	\$ (443,100)
2008 G. O. Bonds	\$ (408,933)	\$ (635,886)	\$ (9,134,300)	\$ (790,500)
2012 G. O. Bonds	\$ (828,969)	\$ (731,139)	\$ (500)	\$ -
2015 G. O. Bonds	\$ -	\$ -	\$ (580,000)	\$ (260,250)
2016 G. O. Bonds	\$ -	\$ -	\$ -	\$ (500)
Expenses Total	\$ (1,396,096)	\$ (1,550,897)	\$ (10,024,585)	\$ (1,494,350)
Changes in Net Position	\$ 52,803	\$ (61,326)	\$ (8,518,585)	\$ (49,350)

Auxilliary Services Fund (Fund 40)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Revenues				
Bookstore	\$ 1,846,860	\$ 1,660,955	\$ 1,650,000	\$ 1,376,000
Center for Workforce Dev.	\$ 696,858	\$ (390,733)	\$ (11,888)	\$ 360,735
Food Services	\$ 137,832	\$ 170,225	\$ 136,000	\$ 131,000
Media Services	\$ 105,222	\$ 101,578	\$ 115,300	\$ 110,000
Miscellaneous	\$ 108,900	\$ 129,899	\$ 90,029	\$ 83,700
Facilities Rental	\$ 26,568	\$ 21,054	\$ 23,000	\$ -
Revenues Total	\$ 2,922,240	\$ 1,692,979	\$ 2,002,441	\$ 2,061,435
Expenses				
Facilities Rental	\$ (8,345)	\$ (9,645)	\$ (23,000)	\$ (14,544)
Media Services	\$ (84,194)	\$ (76,327)	\$ (71,300)	\$ (36,500)
Miscellaneous	\$ (147,210)	\$ (143,478)	\$ (128,999)	\$ (77,524)
Food Services	\$ (156,835)	\$ (169,896)	\$ (136,000)	\$ (157,250)
Center for Workforce Dev.	\$ (779,752)	\$ (434,147)	\$ (927,956)	\$ (865,411)
Bookstore	\$ (1,596,065)	\$ (1,480,601)	\$ (1,650,000)	\$ (1,297,237)
Expenses Total	\$ (2,772,400)	\$ (2,314,095)	\$ (2,937,255)	\$ (2,448,467)
Changes in Net Position	\$ 149,840	\$ (621,116)	\$ (934,814)	\$ (387,032)

Restricted Funds (Fund 50)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Revenues				
Pell Grants	\$ 7,291,173	\$ 6,746,758	\$ 6,000,000	\$ 5,400,000
Direct Loan Program	\$ 5,650,906	\$ 4,949,444	\$ 6,000,000	\$ 3,700,000
EDA Grant/ USDA Loan	\$ -	\$ -	\$ 1,217,456	\$ 2,017,000
Cap. Imp. Bond Projects	\$ -	\$ -	\$ 2,200,000	\$ 1,700,000
Vocational Enhancement	\$ 207,681	\$ 246,668	\$ 275,617	\$ 1,401,102
Adult Education	\$ 115,489	\$ 134,622	\$ 223,686	\$ 240,432
Perkins - Operati	\$ 180,346	\$ 193,026	\$ 181,529	\$ 184,967
Physical Plant & Renov	\$ 139,578	\$ 139,578	\$ 143,000	\$ 139,000
Physical Plant &	\$ 139,578	\$ 139,578	\$ 143,000	\$ 139,000
MO STEM WINS	\$ -	\$ 35,257	\$ 199,016	\$ 117,646
Work Study	\$ 80,919	\$ 72,967	\$ 85,000	\$ 75,000
SEOG	\$ 128,603	\$ 107,884	\$ 100,000	\$ 70,000
WIA Next Generation	\$ 29,653	\$ 31,114	\$ 53,000	\$ 62,461
AEL Coordinator's	\$ 27,419	\$ 33,004	\$ 55,684	\$ 47,083
MO Stem WINS CAP Breaker	\$ -	\$ -	\$ 45,150	\$ 32,026
MDHE Def Prev Grant	\$ 16,000	\$ 21,983	\$ 25,000	\$ 25,000
MMWINS-Welding	\$ 63,858	\$ 164,204	\$ 100,591	\$ -
Education AAS Programs	\$ 6,000	\$ 4,885	\$ -	\$ -
MHWINS-Health Info Mgmt	\$ 208,073	\$ 74,815	\$ -	\$ -
MMWINS-Prec. Mach.	\$ 197,069	\$ 211,911	\$ 60,184	\$ -
MHWINS-Nursing	\$ 140,101	\$ 88,976	\$ -	\$ -
MMWINS-Indstrl. Eng.	\$ 245,017	\$ 162,290	\$ 77,390	\$ -
TANF Grant	\$ -	\$ 304	\$ 2,696	\$ -
SPYC Grant	\$ -	\$ 248	\$ 696	\$ -

Restricted Funds (Fund 50)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Revenues Total	\$ 14,727,885	\$ 13,419,938	\$ 17,045,695	\$ 15,211,717
Expenses				
MHWINS-Nursing	\$ (140,101)	\$ (88,976)	\$ -	\$ -
SPYC Grant	\$ -	\$ (248)	\$ (696)	\$ -
Phelps Co Nursing	\$ (62,500)	\$ -	\$ -	\$ -
Cap. Imp. Bond-ECTC Roof	\$ -	\$ -	\$ (185,000)	\$ -
TFT - Bus Mgmt Tech	\$ -	\$ -	\$ -	\$ -
Education AAS Programs	\$ (6,000)	\$ (4,150)	\$ (6,780)	\$ -
MMWINS-Prec. Mach.	\$ (197,069)	\$ (211,911)	\$ (60,184)	\$ -
Grad STL - Admin	\$ -	\$ -	\$ -	\$ -
Scholarships	\$ -	\$ -	\$ -	\$ -
Grad STL - Health	\$ -	\$ -	\$ -	\$ -
TANF Grant	\$ -	\$ (304)	\$ (2,696)	\$ -
Health Info Tech	\$ -	\$ -	\$ -	\$ -
TFT - LPN-RN Brid	\$ -	\$ -	\$ -	\$ -
MHWINS-Health Info Mgmt	\$ (208,073)	\$ (74,815)	\$ -	\$ -
MMWINS-Welding	\$ (63,858)	\$ (164,204)	\$ (100,591)	\$ -
MMWINS-Indstrl. Eng.	\$ (245,017)	\$ (165,491)	\$ (77,390)	\$ (3)
MDHE Def Prev Grant	\$ (16,000)	\$ (21,983)	\$ (25,000)	\$ (25,000)
MO Stem WINS CAP Breaker	\$ -	\$ -	\$ (45,150)	\$ (32,026)
AEL Coordinator's	\$ (27,419)	\$ (33,004)	\$ (55,684)	\$ (47,083)
WIA Next Generation	\$ (29,653)	\$ (31,114)	\$ (53,000)	\$ (62,461)
SEOG	\$ (128,603)	\$ (107,884)	\$ (100,000)	\$ (70,000)
Work Study	\$ (80,919)	\$ (72,967)	\$ (85,000)	\$ (75,000)
MO STEM WINS	\$ -	\$ (35,257)	\$ (199,016)	\$ (117,646)
Physical Plant & Renov	\$ (382,496)	\$ (141,101)	\$ (143,000)	\$ (139,000)
Physical Plant &	\$ (382,496)	\$ (141,101)	\$ (143,000)	\$ (139,000)

Restricted Funds (Fund 50)

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Perkins - Operati	\$ (180,346)	\$ (193,026)	\$ (181,529)	\$ (184,967)
Adult Education	\$ (115,489)	\$ (134,622)	\$ (223,686)	\$ (240,432)
Cap. Imp. Bond Projects	\$ -	\$ -	\$ (1,800,000)	\$ (1,750,000)
Vocational Enhancement	\$ (207,681)	\$ (246,668)	\$ (275,617)	\$ (2,095,609)
Direct Loan Program	\$ (5,650,906)	\$ (4,949,444)	\$ (6,000,000)	\$ (3,700,000)
Pell Grants	\$ (7,291,173)	\$ (6,746,758)	\$ (6,000,000)	\$ (5,400,000)

**Accounts by Classification
President's Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Board of Trustees	\$ (35,011)	\$ (5,010)	\$ (61,000)	\$ (4,050)
61035	\$ (35,011)	\$ (5,010)	\$ (61,000)	\$ (4,050)
Other Expenditures	\$ (35,011)	\$ (5,010)	\$ (61,000)	\$ (4,050)
Higher Learning Commission	\$ (20,288)	\$ (11,173)	\$ (26,300)	\$ (26,000)
61056	\$ (20,288)	\$ (11,173)	\$ (26,300)	\$ (26,000)
Salaries	\$ -	\$ (1,000)	\$ -	\$ -
Benefits	\$ -	\$ (158)	\$ -	\$ -
Other Expenditures	\$ (20,288)	\$ (10,014)	\$ (26,300)	\$ (26,000)
Institutional Advancement	\$ (144,872)	\$ (159,617)	\$ (160,545)	\$ (164,523)
65040	\$ (144,872)	\$ (159,617)	\$ (160,545)	\$ (164,523)
Salaries	\$ (98,782)	\$ (98,671)	\$ (101,269)	\$ (104,302)
Benefits	\$ (22,767)	\$ (28,067)	\$ (31,976)	\$ (33,071)
Other Expenditures	\$ (23,323)	\$ (32,880)	\$ (27,300)	\$ (27,150)
Institutional Expense	\$ (201,336)	\$ (193,646)	\$ (244,655)	\$ (753,397)
61043	\$ (201,336)	\$ (193,646)	\$ (244,655)	\$ (753,397)
Salaries	\$ -	\$ -	\$ -	\$ -
Benefits	\$ (110,420)	\$ (91,100)	\$ (108,000)	\$ -
Other Expenditures	\$ (90,916)	\$ (102,546)	\$ (136,655)	\$ (753,397)
Institutional Research	\$ (142,493)	\$ (137,937)	\$ (142,827)	\$ (145,733)
61030	\$ (142,493)	\$ (137,937)	\$ (142,827)	\$ (145,733)
Salaries	\$ (103,559)	\$ (98,943)	\$ (103,431)	\$ (106,486)
Benefits	\$ (33,404)	\$ (33,794)	\$ (33,846)	\$ (34,547)
Other Expenditures	\$ (5,530)	\$ (5,200)	\$ (5,550)	\$ (4,700)
President	\$ (285,213)	\$ (284,901)	\$ (303,805)	\$ (299,513)
61036	\$ (285,213)	\$ (284,901)	\$ (303,805)	\$ (299,513)
Salaries	\$ (198,834)	\$ (200,834)	\$ (206,191)	\$ (210,273)
Benefits	\$ (61,416)	\$ (61,882)	\$ (62,114)	\$ (51,121)
Other Expenditures	\$ (24,963)	\$ (22,186)	\$ (35,500)	\$ (38,119)

**Accounts by Classification
President's Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Rolla	\$ (373,997)	\$ (381,167)	\$ (439,643)	\$ (460,463)
46128	\$ (373,997)	\$ (381,167)	\$ (439,643)	\$ (460,463)
Salaries	\$ (254,364)	\$ (268,277)	\$ (310,370)	\$ (327,966)
Benefits	\$ (80,659)	\$ (81,780)	\$ (96,897)	\$ (102,766)
Other Expenditures	\$ (38,973)	\$ (31,110)	\$ (32,376)	\$ (29,731)
Sullivan	\$ (124,323)	\$ (96,935)	\$ (63,883)	\$ (71,823)
37000	\$ (124,323)	\$ (96,935)	\$ (63,883)	\$ (71,823)
Salaries	\$ (90,051)	\$ (71,105)	\$ (45,307)	\$ (52,847)
Benefits	\$ (28,932)	\$ (20,498)	\$ (12,576)	\$ (14,976)
Other Expenditures	\$ (5,339)	\$ (5,332)	\$ (6,000)	\$ (4,000)
Grand Total	\$ (1,327,534)	\$ (1,270,387)	\$ (1,442,658)	\$ (1,925,503)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Accounting	\$ (96,172)	\$ (115,075)	\$ (122,145)	\$ (160,566)
12071	\$ (96,172)	\$ (115,075)	\$ (122,145)	\$ (160,566)
Salaries	\$ (72,383)	\$ (82,824)	\$ (86,216)	\$ (120,736)
Benefits	\$ (19,456)	\$ (28,215)	\$ (30,304)	\$ (35,681)
Other Expenditures	\$ (4,333)	\$ (4,036)	\$ (5,625)	\$ (4,150)
Anthropology	\$ (4,196)	\$ (4,263)	\$ (4,460)	\$ (4,334)
11450	\$ (4,196)	\$ (4,263)	\$ (4,460)	\$ (4,334)
Salaries	\$ (3,720)	\$ (3,720)	\$ (3,720)	\$ (3,840)
Benefits	\$ (412)	\$ (540)	\$ (540)	\$ (294)
Other Expenditures	\$ (63)	\$ (3)	\$ (200)	\$ (200)
Art	\$ (228,596)	\$ (204,994)	\$ (200,189)	\$ (208,809)
11501	\$ (228,596)	\$ (204,994)	\$ (200,189)	\$ (208,809)
Salaries	\$ (179,378)	\$ (157,957)	\$ (151,707)	\$ (160,852)
Benefits	\$ (39,130)	\$ (38,525)	\$ (36,982)	\$ (38,356)
Other Expenditures	\$ (10,088)	\$ (8,512)	\$ (11,500)	\$ (9,600)
Art Gallery	\$ (5,260)	\$ (2,910)	\$ (4,200)	\$ (3,000)
42016	\$ (5,260)	\$ (2,910)	\$ (4,200)	\$ (3,000)
Other Expenditures	\$ (5,260)	\$ (2,910)	\$ (4,200)	\$ (3,000)
Biology	\$ (633,243)	\$ (628,515)	\$ (656,724)	\$ (604,297)
11261	\$ (633,243)	\$ (628,515)	\$ (656,724)	\$ (604,297)
Salaries	\$ (448,574)	\$ (453,000)	\$ (474,239)	\$ (445,169)
Benefits	\$ (129,442)	\$ (136,457)	\$ (139,747)	\$ (137,478)
Other Expenditures	\$ (55,227)	\$ (39,058)	\$ (42,738)	\$ (21,650)
Biotechnology	\$ (23,633)	\$ (21,304)	\$ (6,614)	\$ (966)
12158	\$ (23,633)	\$ (21,304)	\$ (6,614)	\$ (966)
Salaries	\$ (15,111)	\$ (14,684)	\$ (3,547)	\$ (402)
Benefits	\$ (5,427)	\$ (3,395)	\$ (567)	\$ (64)
Other Expenditures	\$ (3,095)	\$ (3,225)	\$ (2,500)	\$ (500)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Business	\$ (99,905)	\$ (102,017)	\$ (118,743)	\$ (126,371)
12082	\$ (99,905)	\$ (102,017)	\$ (118,743)	\$ (126,371)
Salaries	\$ (75,507)	\$ (74,084)	\$ (91,531)	\$ (98,530)
Benefits	\$ (18,578)	\$ (20,332)	\$ (19,182)	\$ (22,160)
Other Expenditures	\$ (5,820)	\$ (7,601)	\$ (8,030)	\$ (5,680)
Business Mgmt & Tech	\$ (46,224)	\$ (11,548)	\$ -	\$ -
12077	\$ (46,224)	\$ (11,548)	\$ -	\$ -
Salaries	\$ (29,438)	\$ (4,672)	\$ -	\$ -
Benefits	\$ (11,719)	\$ (2,168)	\$ -	\$ -
Other Expenditures	\$ (5,066)	\$ (4,708)	\$ -	\$ -
Business Technology	\$ (3,797)	\$ -	\$ -	\$ -
12073	\$ (3,797)	\$ -	\$ -	\$ -
Salaries	\$ (3,132)	\$ -	\$ -	\$ -
Benefits	\$ (499)	\$ -	\$ -	\$ -
Other Expenditures	\$ (166)	\$ -	\$ -	\$ -
Certified Medical Assistant	\$ (64,396)	\$ (56,163)	\$ (74,509)	\$ (75,847)
12078	\$ (64,396)	\$ (56,163)	\$ (74,509)	\$ (75,847)
Salaries	\$ (39,924)	\$ (36,325)	\$ (43,565)	\$ (50,639)
Benefits	\$ (14,894)	\$ (12,968)	\$ (21,044)	\$ (16,158)
Other Expenditures	\$ (9,579)	\$ (6,870)	\$ (9,900)	\$ (9,050)
Chemical Technology	\$ (28,346)	\$ -	\$ -	\$ -
11406	\$ (28,346)	\$ -	\$ -	\$ -
Salaries	\$ (20,114)	\$ -	\$ -	\$ -
Benefits	\$ (7,588)	\$ -	\$ -	\$ -
Other Expenditures	\$ (644)	\$ -	\$ -	\$ -

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Chemistry	\$ (304,186)	\$ (274,949)	\$ (290,824)	\$ (294,031)
11401	\$ (304,186)	\$ (274,949)	\$ (290,824)	\$ (294,031)
Salaries	\$ (232,068)	\$ (220,498)	\$ (224,813)	\$ (228,614)
Benefits	\$ (47,157)	\$ (40,516)	\$ (49,611)	\$ (51,218)
Other Expenditures	\$ (24,960)	\$ (13,934)	\$ (16,400)	\$ (14,200)
Civilization	\$ (23,923)	\$ (19,172)	\$ (18,428)	\$ (16,958)
11457	\$ (23,923)	\$ (19,172)	\$ (18,428)	\$ (16,958)
Salaries	\$ (20,411)	\$ (17,610)	\$ (16,692)	\$ (15,660)
Benefits	\$ (3,504)	\$ (1,489)	\$ (1,216)	\$ (1,198)
Other Expenditures	\$ (8)	\$ (73)	\$ (520)	\$ (100)
Communication	\$ (5,314)	\$ (179,515)	\$ (177,114)	\$ (161,138)
11230	\$ (5,314)	\$ (179,515)	\$ (177,114)	\$ (161,138)
Salaries	\$ (4,650)	\$ (145,186)	\$ (141,616)	\$ (126,499)
Benefits	\$ (664)	\$ (33,005)	\$ (32,648)	\$ (32,390)
Other Expenditures	\$ -	\$ (1,324)	\$ (2,850)	\$ (2,250)
Computer Info System	\$ -	\$ -	\$ -	\$ -
12075	\$ -	\$ -	\$ -	\$ -
Other Expenditures	\$ -	\$ -	\$ -	\$ -
Computer Information	\$ (191,372)	\$ (272,890)	\$ (293,123)	\$ (289,579)
12072	\$ (191,372)	\$ (272,890)	\$ (293,123)	\$ (289,579)
Salaries	\$ (154,268)	\$ (214,901)	\$ (225,293)	\$ (223,401)
Benefits	\$ (34,935)	\$ (56,016)	\$ (58,477)	\$ (60,428)
Other Expenditures	\$ (2,169)	\$ (1,973)	\$ (9,353)	\$ (5,750)
Computer Networking	\$ (46,429)	\$ (623)	\$ (4,000)	\$ (300)
12074	\$ (46,429)	\$ (623)	\$ (4,000)	\$ (300)
Salaries	\$ (34,743)	\$ -	\$ -	\$ -
Benefits	\$ (11,372)	\$ -	\$ -	\$ -
Other Expenditures	\$ (314)	\$ (623)	\$ (4,000)	\$ (300)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Criminal Justice	\$ (10,508)	\$ (6,113)	\$ (7,059)	\$ (7,003)
12431	\$ (10,508)	\$ (6,113)	\$ (7,059)	\$ (7,003)
Salaries	\$ (9,540)	\$ (5,670)	\$ (6,306)	\$ (6,000)
Benefits	\$ (740)	\$ (434)	\$ (433)	\$ (803)
Other Expenditures	\$ (228)	\$ (9)	\$ (320)	\$ (200)
Developmental Education	\$ -	\$ (59,951)	\$ (70,266)	\$ (53,797)
43010	\$ -	\$ (59,951)	\$ (70,266)	\$ (53,797)
Salaries	\$ -	\$ (44,360)	\$ (50,861)	\$ (36,000)
Benefits	\$ -	\$ (14,450)	\$ (16,785)	\$ (14,520)
Other Expenditures	\$ -	\$ (1,141)	\$ (2,620)	\$ (3,277)
Director of Nursing	\$ (105,955)	\$ (107,879)	\$ (109,926)	\$ (22,594)
46032	\$ (105,955)	\$ (107,879)	\$ (109,926)	\$ (22,594)
Salaries	\$ (81,723)	\$ (83,056)	\$ (84,832)	\$ (9,613)
Benefits	\$ (21,885)	\$ (22,179)	\$ (22,219)	\$ (10,307)
Other Expenditures	\$ (2,347)	\$ (2,644)	\$ (2,875)	\$ (2,675)
Distance Learning	\$ (170,965)	\$ (139,477)	\$ (161,966)	\$ (162,248)
46017	\$ (170,965)	\$ (139,477)	\$ (161,966)	\$ (162,248)
Salaries	\$ (124,107)	\$ (101,030)	\$ (103,809)	\$ (114,476)
Benefits	\$ (42,149)	\$ (33,814)	\$ (33,907)	\$ (35,823)
Other Expenditures	\$ (4,709)	\$ (4,633)	\$ (24,250)	\$ (11,950)
Div Mgr - Allied	\$ (267)	\$ (810)	\$ (1,255)	\$ (85)
45010	\$ (267)	\$ (810)	\$ (1,255)	\$ (85)
Other Expenditures	\$ (267)	\$ (810)	\$ (1,255)	\$ (85)
Div Mgr - Business	\$ (14,403)	\$ (10,996)	\$ (13,429)	\$ (36,881)
45023	\$ (14,403)	\$ (10,996)	\$ (13,429)	\$ (36,881)
Salaries	\$ (13,380)	\$ (10,214)	\$ (10,574)	\$ (27,746)
Benefits	\$ (1,023)	\$ (781)	\$ (1,955)	\$ (7,335)
Other Expenditures	\$ -	\$ -	\$ (900)	\$ (1,800)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Div Mgr - Educ. & Social Sci.	\$ (38,199)	\$ (42,350)	\$ (64,442)	\$ (66,327)
45020	\$ (38,199)	\$ (42,350)	\$ (64,442)	\$ (66,327)
Salaries	\$ (25,187)	\$ (29,353)	\$ (44,928)	\$ (46,236)
Benefits	\$ (11,688)	\$ (12,477)	\$ (17,854)	\$ (18,882)
Other Expenditures	\$ (1,324)	\$ (520)	\$ (1,660)	\$ (1,210)
Div Mgr - English	\$ (17,805)	\$ (446)	\$ (150)	\$ -
45015	\$ (17,805)	\$ (446)	\$ (150)	\$ -
Salaries	\$ (11,781)	\$ -	\$ -	\$ -
Benefits	\$ (5,798)	\$ (97)	\$ -	\$ -
Other Expenditures	\$ (227)	\$ (349)	\$ (150)	\$ -
Div Mgr - Fine & Perf. Arts	\$ (17,706)	\$ (41,696)	\$ -	\$ -
45025	\$ (17,706)	\$ (41,696)	\$ -	\$ -
Salaries	\$ (11,781)	\$ (29,253)	\$ -	\$ -
Benefits	\$ (5,797)	\$ (12,426)	\$ -	\$ -
Other Expenditures	\$ (129)	\$ (17)	\$ -	\$ -
Div Mgr - Math	\$ (10,923)	\$ (14,210)	\$ (14,138)	\$ (14,724)
45022	\$ (10,923)	\$ (14,210)	\$ (14,138)	\$ (14,724)
Salaries	\$ (9,141)	\$ (10,859)	\$ (10,300)	\$ (10,878)
Benefits	\$ (699)	\$ (831)	\$ (788)	\$ (796)
Other Expenditures	\$ (1,083)	\$ (2,520)	\$ (3,050)	\$ (3,050)
Div Mgr - Science	\$ (12,168)	\$ (11,339)	\$ (16,102)	\$ (16,101)
45021	\$ (12,168)	\$ (11,339)	\$ (16,102)	\$ (16,101)
Salaries	\$ (7,171)	\$ (6,830)	\$ (10,172)	\$ (10,749)
Benefits	\$ (549)	\$ (522)	\$ (778)	\$ (787)
Other Expenditures	\$ (4,449)	\$ (3,987)	\$ (5,152)	\$ (4,565)
Dual Credit	\$ -	\$ (3,245)	\$ (5,905)	\$ (5,171)
46042	\$ -	\$ (3,245)	\$ (5,905)	\$ (5,171)
Other Expenditures	\$ -	\$ (3,245)	\$ (5,905)	\$ (5,171)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Economics	\$ (73,393)	\$ (76,101)	\$ (76,471)	\$ (80,378)
11452	\$ (73,393)	\$ (76,101)	\$ (76,471)	\$ (80,378)
Salaries	\$ (52,863)	\$ (55,319)	\$ (55,363)	\$ (58,633)
Benefits	\$ (16,764)	\$ (17,042)	\$ (16,718)	\$ (17,354)
Other Expenditures	\$ (3,766)	\$ (3,739)	\$ (4,390)	\$ (4,390)
Education AAS Programs	\$ (194,502)	\$ (150,547)	\$ (149,303)	\$ (141,782)
11132	\$ (194,502)	\$ (150,547)	\$ (149,303)	\$ (141,782)
Salaries	\$ (150,913)	\$ (98,403)	\$ (100,965)	\$ (110,604)
Benefits	\$ (34,783)	\$ (23,491)	\$ (30,363)	\$ (24,903)
Other Expenditures	\$ (8,805)	\$ (28,653)	\$ (17,975)	\$ (6,275)
Education Coordinator	\$ (2,210)	\$ (58,602)	\$ (64,498)	\$ (66,424)
11139	\$ (2,210)	\$ (58,602)	\$ (64,498)	\$ (66,424)
Salaries	\$ -	\$ (43,300)	\$ (44,491)	\$ (45,946)
Benefits	\$ (11)	\$ (14,269)	\$ (15,757)	\$ (16,108)
Other Expenditures	\$ (2,200)	\$ (1,033)	\$ (4,250)	\$ (4,370)
Education Trsf Prog	\$ (25,938)	\$ (3,713)	\$ (5,231)	\$ (3,810)
11131	\$ (25,938)	\$ (3,713)	\$ (5,231)	\$ (3,810)
Salaries	\$ (15,212)	\$ -	\$ -	\$ -
Benefits	\$ (5,355)	\$ -	\$ -	\$ -
Other Expenditures	\$ (5,371)	\$ (3,713)	\$ (5,231)	\$ (3,810)
Emergency Medical	\$ (155,657)	\$ (181,264)	\$ (182,893)	\$ (144,882)
12172	\$ (155,657)	\$ (181,264)	\$ (182,893)	\$ (144,882)
Salaries	\$ (115,689)	\$ (133,852)	\$ (133,820)	\$ (107,061)
Benefits	\$ (24,078)	\$ (26,017)	\$ (24,906)	\$ (19,223)
Other Expenditures	\$ (15,890)	\$ (21,394)	\$ (24,167)	\$ (18,597)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
English	\$ (792,790)	\$ (821,190)	\$ (791,953)	\$ (727,573)
11232	\$ (792,790)	\$ (821,190)	\$ (791,953)	\$ (727,573)
Salaries	\$ (625,437)	\$ (649,227)	\$ (627,200)	\$ (567,271)
Benefits	\$ (157,896)	\$ (161,701)	\$ (156,008)	\$ (152,317)
Other Expenditures	\$ (9,457)	\$ (10,263)	\$ (8,745)	\$ (7,985)
Environmental Science	\$ (28,472)	\$ (27,104)	\$ (11,969)	\$ (68,534)
11408	\$ (28,472)	\$ (27,104)	\$ (11,969)	\$ (68,534)
Salaries	\$ (23,990)	\$ (21,428)	\$ (10,162)	\$ (52,487)
Benefits	\$ (4,125)	\$ (5,568)	\$ (1,307)	\$ (15,397)
Other Expenditures	\$ (357)	\$ (108)	\$ (500)	\$ (650)
Faculty Association	\$ (4,509)	\$ (4,397)	\$ (5,097)	\$ (5,187)
11146	\$ (4,509)	\$ (4,397)	\$ (5,097)	\$ (5,187)
Salaries	\$ (3,720)	\$ (3,840)	\$ (3,840)	\$ (3,870)
Benefits	\$ (539)	\$ (557)	\$ (557)	\$ (617)
Other Expenditures	\$ (250)	\$ -	\$ (700)	\$ (700)
Faculty Development	\$ (895)	\$ (2,006)	\$ (9,300)	\$ (3,400)
46122	\$ (895)	\$ (2,006)	\$ (9,300)	\$ (3,400)
Other Expenditures	\$ (895)	\$ (2,006)	\$ (9,300)	\$ (3,400)
Fire Technology	\$ (18,019)	\$ (8,897)	\$ (9,261)	\$ (12,757)
12432	\$ (18,019)	\$ (8,897)	\$ (9,261)	\$ (12,757)
Salaries	\$ (16,660)	\$ (7,580)	\$ (7,300)	\$ (10,940)
Benefits	\$ (1,274)	\$ (580)	\$ (581)	\$ (837)
Other Expenditures	\$ (85)	\$ (737)	\$ (1,380)	\$ (980)
Foreign Languages	\$ (83,672)	\$ (66,968)	\$ (72,566)	\$ (75,327)
11161	\$ (83,672)	\$ (66,968)	\$ (72,566)	\$ (75,327)
Salaries	\$ (63,119)	\$ (49,597)	\$ (50,987)	\$ (53,360)
Benefits	\$ (17,672)	\$ (16,775)	\$ (16,804)	\$ (17,291)
Other Expenditures	\$ (2,881)	\$ (596)	\$ (4,775)	\$ (4,675)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Foundation Seminar	\$ (41,259)	\$ (32,182)	\$ (34,522)	\$ (19,592)
43020	\$ (41,259)	\$ (32,182)	\$ (34,522)	\$ (19,592)
Salaries	\$ (35,484)	\$ (26,417)	\$ (26,271)	\$ (15,000)
Benefits	\$ (4,148)	\$ (3,759)	\$ (3,587)	\$ (2,178)
Other Expenditures	\$ (1,628)	\$ (2,006)	\$ (4,664)	\$ (2,414)
Geography	\$ (1,926)	\$ (1,934)	\$ (2,120)	\$ (2,120)
11461	\$ (1,926)	\$ (1,934)	\$ (2,120)	\$ (2,120)
Salaries	\$ (1,920)	\$ (1,920)	\$ (1,920)	\$ (1,920)
Other Expenditures	\$ (6)	\$ (14)	\$ (200)	\$ (200)
Geology	\$ (16,158)	\$ (21,015)	\$ (21,664)	\$ (21,521)
11402	\$ (16,158)	\$ (21,015)	\$ (21,664)	\$ (21,521)
Salaries	\$ (13,380)	\$ (17,730)	\$ (17,730)	\$ (17,948)
Benefits	\$ (1,156)	\$ (1,875)	\$ (2,234)	\$ (1,373)
Other Expenditures	\$ (1,622)	\$ (1,410)	\$ (1,700)	\$ (2,200)
Global Ed./Social Justice	\$ (319)	\$ (793)	\$ (3,100)	\$ (3,208)
11162	\$ (319)	\$ (793)	\$ (3,100)	\$ (3,208)
Salaries	\$ -	\$ -	\$ -	\$ (100)
Benefits	\$ -	\$ -	\$ -	\$ (8)
Other Expenditures	\$ (319)	\$ (793)	\$ (3,100)	\$ (3,100)
Graphic Design	\$ (157,388)	\$ (160,683)	\$ (112,323)	\$ (119,815)
12159	\$ (157,388)	\$ (160,683)	\$ (112,323)	\$ (119,815)
Salaries	\$ (116,774)	\$ (120,489)	\$ (85,877)	\$ (93,773)
Benefits	\$ (34,403)	\$ (34,740)	\$ (19,906)	\$ (21,043)
Other Expenditures	\$ (6,211)	\$ (5,454)	\$ (6,540)	\$ (5,000)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Health Info Mgmt	\$ (100,630)	\$ (117,853)	\$ (220,805)	\$ (201,148)
12076	\$ (100,630)	\$ (117,853)	\$ (220,805)	\$ (201,148)
Salaries	\$ (79,076)	\$ (92,897)	\$ (172,689)	\$ (154,542)
Benefits	\$ (20,586)	\$ (21,470)	\$ (41,936)	\$ (41,005)
Other Expenditures	\$ (968)	\$ (3,485)	\$ (6,180)	\$ (5,600)
Health Sciences	\$ (80,476)	\$ (49,615)	\$ (43,606)	\$ (34,420)
12173	\$ (80,476)	\$ (49,615)	\$ (43,606)	\$ (34,420)
Salaries	\$ (65,587)	\$ (41,960)	\$ (38,030)	\$ (28,459)
Benefits	\$ (14,699)	\$ (7,430)	\$ (5,076)	\$ (5,461)
Other Expenditures	\$ (191)	\$ (225)	\$ (500)	\$ (500)
History	\$ (203,301)	\$ (184,431)	\$ (177,805)	\$ (254,281)
11454	\$ (203,301)	\$ (184,431)	\$ (177,805)	\$ (254,281)
Salaries	\$ (157,853)	\$ (141,206)	\$ (137,661)	\$ (195,484)
Benefits	\$ (40,324)	\$ (37,610)	\$ (34,374)	\$ (53,497)
Other Expenditures	\$ (5,125)	\$ (5,615)	\$ (5,770)	\$ (5,300)
Hospitality	\$ (258,450)	\$ (273,482)	\$ (242,103)	\$ (258,604)
12085	\$ (258,450)	\$ (273,482)	\$ (242,103)	\$ (258,604)
Salaries	\$ (167,370)	\$ (172,502)	\$ (150,473)	\$ (163,567)
Benefits	\$ (50,501)	\$ (56,803)	\$ (47,980)	\$ (51,237)
Other Expenditures	\$ (40,578)	\$ (44,177)	\$ (43,650)	\$ (43,800)
HVAC	\$ (100,660)	\$ (106,498)	\$ (70,401)	\$ (129,741)
12152	\$ (100,660)	\$ (106,498)	\$ (70,401)	\$ (129,741)
Salaries	\$ (74,064)	\$ (79,430)	\$ (58,133)	\$ (103,595)
Benefits	\$ (18,683)	\$ (18,501)	\$ (3,568)	\$ (21,247)
Other Expenditures	\$ (7,913)	\$ (8,568)	\$ (8,700)	\$ (4,900)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Industrial Engineering	\$ (51,460)	\$ (17,996)	\$ (82,677)	\$ (90,367)
12157	\$ (51,460)	\$ (17,996)	\$ (82,677)	\$ (90,367)
Salaries	\$ (34,267)	\$ (8,713)	\$ (59,806)	\$ (64,627)
Benefits	\$ (9,680)	\$ (2,100)	\$ (15,421)	\$ (18,796)
Other Expenditures	\$ (7,513)	\$ (7,183)	\$ (7,450)	\$ (6,945)
Inservice Activities	\$ (4,442)	\$ (4,026)	\$ (5,700)	\$ (5,950)
46120	\$ (4,442)	\$ (4,026)	\$ (5,700)	\$ (5,950)
Other Expenditures	\$ (4,442)	\$ (4,026)	\$ (5,700)	\$ (5,950)
Instructional Computer Labs	\$ -	\$ -	\$ -	\$ -
45007	\$ -	\$ -	\$ -	\$ -
Other Expenditures	\$ -	\$ -	\$ -	\$ -
Journalism	\$ (27,217)	\$ (18,624)	\$ (20,585)	\$ (16,241)
11091	\$ (27,217)	\$ (18,624)	\$ (20,585)	\$ (16,241)
Salaries	\$ (20,415)	\$ (14,289)	\$ (14,692)	\$ (11,396)
Benefits	\$ (6,766)	\$ (4,051)	\$ (4,083)	\$ (3,573)
Other Expenditures	\$ (37)	\$ (284)	\$ (1,810)	\$ (1,272)
Mathematics	\$ (820,763)	\$ (786,696)	\$ (791,959)	\$ (789,240)
11404	\$ (820,763)	\$ (786,696)	\$ (791,959)	\$ (789,240)
Salaries	\$ (644,153)	\$ (614,288)	\$ (623,747)	\$ (613,899)
Benefits	\$ (166,181)	\$ (164,203)	\$ (159,387)	\$ (167,516)
Other Expenditures	\$ (10,429)	\$ (8,205)	\$ (8,825)	\$ (7,825)
Music	\$ (295,730)	\$ (300,247)	\$ (295,114)	\$ (319,247)
11504	\$ (295,730)	\$ (300,247)	\$ (295,114)	\$ (319,247)
Salaries	\$ (214,147)	\$ (220,063)	\$ (216,652)	\$ (238,240)
Benefits	\$ (58,379)	\$ (58,695)	\$ (56,912)	\$ (60,757)
Other Expenditures	\$ (23,204)	\$ (21,489)	\$ (21,550)	\$ (20,250)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Nursing	\$ (944,218)	\$ (928,216)	\$ (827,583)	\$ (853,176)
12181	\$ (944,218)	\$ (928,216)	\$ (827,583)	\$ (853,176)
Salaries	\$ (717,032)	\$ (710,395)	\$ (630,335)	\$ (645,808)
Benefits	\$ (189,968)	\$ (184,964)	\$ (156,818)	\$ (180,068)
Other Expenditures	\$ (37,218)	\$ (32,857)	\$ (40,430)	\$ (27,300)
Occupational Therapy	\$ -	\$ (1,571)	\$ (1,605)	\$ (1,755)
12176	\$ -	\$ (1,571)	\$ (1,605)	\$ (1,755)
Other Expenditures	\$ -	\$ (1,571)	\$ (1,605)	\$ (1,755)
Philosophy/Religion	\$ (109,150)	\$ (64,501)	\$ (68,192)	\$ (77,013)
11381	\$ (109,150)	\$ (64,501)	\$ (68,192)	\$ (77,013)
Salaries	\$ (89,228)	\$ (48,930)	\$ (49,445)	\$ (56,260)
Benefits	\$ (19,437)	\$ (15,177)	\$ (16,227)	\$ (17,753)
Other Expenditures	\$ (485)	\$ (394)	\$ (2,520)	\$ (3,000)
Physical Education	\$ (154,703)	\$ (152,500)	\$ (121,887)	\$ (132,581)
11361	\$ (154,703)	\$ (152,500)	\$ (121,887)	\$ (132,581)
Salaries	\$ (124,129)	\$ (122,248)	\$ (97,653)	\$ (108,124)
Benefits	\$ (26,856)	\$ (27,266)	\$ (19,334)	\$ (21,112)
Other Expenditures	\$ (3,718)	\$ (2,985)	\$ (4,900)	\$ (3,345)
Physics/Physical Sci.	\$ (90,572)	\$ (70,410)	\$ (95,582)	\$ (98,261)
11407	\$ (90,572)	\$ (70,410)	\$ (95,582)	\$ (98,261)
Salaries	\$ (68,474)	\$ (48,950)	\$ (67,261)	\$ (69,455)
Benefits	\$ (20,911)	\$ (16,049)	\$ (22,846)	\$ (23,306)
Other Expenditures	\$ (1,187)	\$ (5,411)	\$ (5,475)	\$ (5,500)
Political Science	\$ (74,942)	\$ (77,526)	\$ (90,172)	\$ (22,045)
11455	\$ (74,942)	\$ (77,526)	\$ (90,172)	\$ (22,045)
Salaries	\$ (55,152)	\$ (57,752)	\$ (67,545)	\$ (16,135)
Benefits	\$ (17,101)	\$ (17,957)	\$ (20,557)	\$ (4,175)
Other Expenditures	\$ (2,688)	\$ (1,817)	\$ (2,070)	\$ (1,735)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Precision Machining	\$ (75,679)	\$ (37,146)	\$ (98,657)	\$ (82,704)
12156	\$ (75,679)	\$ (37,146)	\$ (98,657)	\$ (82,704)
Salaries	\$ (53,168)	\$ (25,790)	\$ (68,358)	\$ (56,731)
Benefits	\$ (14,669)	\$ (4,718)	\$ (15,999)	\$ (17,723)
Other Expenditures	\$ (7,841)	\$ (6,638)	\$ (14,300)	\$ (8,250)
Pre-Engineering	\$ (133,092)	\$ (106,046)	\$ (100,922)	\$ (115,045)
11403	\$ (133,092)	\$ (106,046)	\$ (100,922)	\$ (115,045)
Salaries	\$ (96,881)	\$ (72,080)	\$ (68,805)	\$ (80,983)
Benefits	\$ (29,858)	\$ (24,772)	\$ (23,202)	\$ (25,737)
Other Expenditures	\$ (6,352)	\$ (9,194)	\$ (8,915)	\$ (8,325)
Psychology	\$ (197,517)	\$ (181,422)	\$ (195,654)	\$ (191,804)
11421	\$ (197,517)	\$ (181,422)	\$ (195,654)	\$ (191,804)
Salaries	\$ (157,511)	\$ (144,197)	\$ (154,324)	\$ (151,579)
Benefits	\$ (35,876)	\$ (33,939)	\$ (36,190)	\$ (36,875)
Other Expenditures	\$ (4,130)	\$ (3,286)	\$ (5,140)	\$ (3,350)
Reading/Dev Studies	\$ (83,389)	\$ (84,060)	\$ (84,490)	\$ (78,147)
11239	\$ (83,389)	\$ (84,060)	\$ (84,490)	\$ (78,147)
Salaries	\$ (65,935)	\$ (64,415)	\$ (65,506)	\$ (57,929)
Benefits	\$ (15,437)	\$ (17,576)	\$ (17,149)	\$ (16,764)
Other Expenditures	\$ (2,017)	\$ (2,069)	\$ (1,835)	\$ (3,455)
Science Lab Safety	\$ (496)	\$ (503)	\$ (1,250)	\$ (1,390)
11265	\$ (496)	\$ (503)	\$ (1,250)	\$ (1,390)
Other Expenditures	\$ (496)	\$ (503)	\$ (1,250)	\$ (1,390)
Sociology	\$ (159,734)	\$ (147,242)	\$ (141,121)	\$ (144,263)
11451	\$ (159,734)	\$ (147,242)	\$ (141,121)	\$ (144,263)
Salaries	\$ (125,895)	\$ (115,755)	\$ (110,083)	\$ (113,232)
Benefits	\$ (30,991)	\$ (28,757)	\$ (26,068)	\$ (26,760)
Other Expenditures	\$ (2,848)	\$ (2,730)	\$ (4,970)	\$ (4,270)

**Accounts by Classification
Instruction Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Theater	\$ (298,788)	\$ (106,784)	\$ (105,417)	\$ (117,799)
11231	\$ (298,788)	\$ (106,784)	\$ (105,417)	\$ (117,799)
Salaries	\$ (234,580)	\$ (74,196)	\$ (74,530)	\$ (85,777)
Benefits	\$ (52,285)	\$ (22,626)	\$ (21,437)	\$ (23,272)
Other Expenditures	\$ (11,923)	\$ (9,962)	\$ (9,450)	\$ (8,750)
Theater Facilities	\$ (55,632)	\$ (62,447)	\$ (65,442)	\$ (75,184)
45100	\$ (55,632)	\$ (62,447)	\$ (65,442)	\$ (75,184)
Salaries	\$ (34,221)	\$ (37,127)	\$ (33,224)	\$ (52,985)
Benefits	\$ (14,230)	\$ (14,500)	\$ (14,418)	\$ (17,199)
Other Expenditures	\$ (7,181)	\$ (10,820)	\$ (17,800)	\$ (5,000)
VP of Instruction	\$ (251,111)	\$ (250,380)	\$ (258,494)	\$ (270,844)
46040	\$ (251,111)	\$ (250,380)	\$ (258,494)	\$ (270,844)
Salaries	\$ (186,066)	\$ (185,133)	\$ (193,555)	\$ (202,095)
Benefits	\$ (54,220)	\$ (54,681)	\$ (52,972)	\$ (56,499)
Other Expenditures	\$ (10,824)	\$ (10,565)	\$ (11,967)	\$ (12,250)
Washington	\$ (23,967)	\$ (24,958)	\$ (28,524)	\$ (24,307)
46130	\$ (23,967)	\$ (24,958)	\$ (28,524)	\$ (24,307)
Salaries	\$ (17,227)	\$ (18,251)	\$ (21,906)	\$ (17,684)
Benefits	\$ (6,017)	\$ (6,535)	\$ (6,568)	\$ (6,623)
Other Expenditures	\$ (723)	\$ (172)	\$ (50)	\$ -
Words and Motion	\$ -	\$ (2,962)	\$ (2,020)	\$ (2,020)
36113	\$ -	\$ (2,962)	\$ (2,020)	\$ (2,020)
Salaries	\$ -	\$ -	\$ (200)	\$ -
Benefits	\$ -	\$ -	\$ (32)	\$ -
Other Expenditures	\$ -	\$ (2,962)	\$ (1,788)	\$ (2,020)
Grand Total	\$ (8,397,117)	\$ (8,107,984)	\$ (8,225,749)	\$ (8,215,015)

**Accounts by Classification
Student Services Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Admissions	\$ (136,467)	\$ (147,895)	\$ (147,019)	\$ (153,750)
57127	\$ (136,467)	\$ (147,895)	\$ (147,019)	\$ (153,750)
Salaries	\$ (96,028)	\$ (104,841)	\$ (105,646)	\$ (109,732)
Benefits	\$ (39,037)	\$ (41,835)	\$ (39,824)	\$ (42,792)
Other Expenditures	\$ (1,402)	\$ (1,219)	\$ (1,549)	\$ (1,225)
Advisement & Counseling	\$ (275,576)	\$ (270,652)	\$ (341,944)	\$ (414,373)
53021	\$ (275,576)	\$ (270,652)	\$ (341,944)	\$ (414,373)
Salaries	\$ (199,000)	\$ (195,458)	\$ (244,751)	\$ (297,975)
Benefits	\$ (67,308)	\$ (65,942)	\$ (85,343)	\$ (105,098)
Other Expenditures	\$ (9,268)	\$ (9,252)	\$ (11,850)	\$ (11,300)
Assessment	\$ (18,428)	\$ (14,282)	\$ (27,650)	\$ (8,850)
46015	\$ (18,428)	\$ (14,282)	\$ (27,650)	\$ (8,850)
Other Expenditures	\$ (18,428)	\$ (14,282)	\$ (27,650)	\$ (8,850)
Campus Orientation	\$ (2,389)	\$ (2,072)	\$ (3,486)	\$ (1,850)
43030	\$ (2,389)	\$ (2,072)	\$ (3,486)	\$ (1,850)
Other Expenditures	\$ (2,389)	\$ (2,072)	\$ (3,486)	\$ (1,850)
Career Services	\$ (4,830)	\$ (4,259)	\$ (6,500)	\$ (6,350)
52000	\$ (4,830)	\$ (4,259)	\$ (6,500)	\$ (6,350)
Other Expenditures	\$ (4,830)	\$ (4,259)	\$ (6,500)	\$ (6,350)
College Recruitment	\$ (32,602)	\$ (31,799)	\$ (29,250)	\$ (29,750)
65044	\$ (32,602)	\$ (31,799)	\$ (29,250)	\$ (29,750)
Other Expenditures	\$ (32,602)	\$ (31,799)	\$ (29,250)	\$ (29,750)
Commencement Activities	\$ (12,511)	\$ (13,686)	\$ (17,450)	\$ (16,950)
65063	\$ (12,511)	\$ (13,686)	\$ (17,450)	\$ (16,950)
Other Expenditures	\$ (12,511)	\$ (13,686)	\$ (17,450)	\$ (16,950)

**Accounts by Classification
Student Services Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Financial Aid	\$ (290,242)	\$ (309,780)	\$ (337,448)	\$ (357,921)
54000	\$ (290,242)	\$ (309,780)	\$ (337,448)	\$ (357,921)
Salaries	\$ (199,178)	\$ (206,775)	\$ (231,330)	\$ (248,955)
Benefits	\$ (75,196)	\$ (79,649)	\$ (83,893)	\$ (87,882)
Other Expenditures	\$ (15,869)	\$ (23,356)	\$ (22,225)	\$ (21,083)
Learning Center	\$ (418,601)	\$ (402,652)	\$ (423,529)	\$ (464,996)
43015	\$ (418,601)	\$ (402,652)	\$ (423,529)	\$ (464,996)
Salaries	\$ (311,799)	\$ (298,700)	\$ (312,833)	\$ (351,178)
Benefits	\$ (98,881)	\$ (95,461)	\$ (96,996)	\$ (105,468)
Other Expenditures	\$ (7,921)	\$ (8,490)	\$ (13,700)	\$ (8,350)
Library Services	\$ (334,090)	\$ (340,333)	\$ (340,642)	\$ (328,706)
41000	\$ (334,090)	\$ (340,333)	\$ (340,642)	\$ (328,706)
Salaries	\$ (171,045)	\$ (174,024)	\$ (175,198)	\$ (164,139)
Benefits	\$ (59,380)	\$ (59,430)	\$ (58,000)	\$ (55,157)
Other Expenditures	\$ (103,666)	\$ (106,880)	\$ (107,444)	\$ (109,410)
One Stop Student Svcs. Dept	\$ (6,237)	\$ (5,096)	\$ (9,475)	\$ (9,475)
57200	\$ (6,237)	\$ (5,096)	\$ (9,475)	\$ (9,475)
Other Expenditures	\$ (6,237)	\$ (5,096)	\$ (9,475)	\$ (9,475)
Registrar	\$ (229,218)	\$ (223,525)	\$ (235,006)	\$ (243,654)
57000	\$ (229,218)	\$ (223,525)	\$ (235,006)	\$ (243,654)
Salaries	\$ (150,311)	\$ (155,647)	\$ (159,176)	\$ (164,808)
Benefits	\$ (57,055)	\$ (58,027)	\$ (55,187)	\$ (59,341)
Other Expenditures	\$ (21,852)	\$ (9,851)	\$ (20,643)	\$ (19,505)
Student Activities	\$ (59,151)	\$ (51,287)	\$ (57,375)	\$ (59,373)
51020	\$ (59,151)	\$ (51,287)	\$ (57,375)	\$ (59,373)
Benefits	\$ (56,004)	\$ (46,085)	\$ (47,961)	\$ (50,703)
Other Expenditures	\$ (3,147)	\$ (5,202)	\$ (9,414)	\$ (8,670)

**Accounts by Classification
Student Services Division**

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Student Ambassadors	\$ (2,650)	\$ (2,948)	\$ (3,000)	\$ -
51025	\$ (2,650)	\$ (2,948)	\$ (3,000)	\$ -
Other Expenditures	\$ (2,650)	\$ (2,948)	\$ (3,000)	\$ -
VP Student Services	\$ (391,268)	\$ (364,021)	\$ (359,785)	\$ (373,677)
51016	\$ (391,268)	\$ (364,021)	\$ (359,785)	\$ (373,677)
Salaries	\$ (289,877)	\$ (264,688)	\$ (262,129)	\$ (271,544)
Benefits	\$ (96,222)	\$ (93,826)	\$ (86,051)	\$ (90,233)
Other Expenditures	\$ (5,168)	\$ (5,507)	\$ (11,605)	\$ (11,900)
Grand Total	\$ (2,214,260)	\$ (2,184,287)	\$ (2,339,559)	\$ (2,469,675)

Accounts by Classification
External Relations Division

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Adult Education	\$ (115,489)	\$ (134,622)	\$ (223,686)	\$ (240,432)
14006	\$ (115,489)	\$ (134,622)	\$ (223,686)	\$ (240,432)
Other Expenditures	\$ (115,489)	\$ (134,622)	\$ (223,686)	\$ (240,432)
AEL Coordinator's	\$ (27,419)	\$ (33,004)	\$ (55,684)	\$ (47,083)
14009	\$ (27,419)	\$ (33,004)	\$ (55,684)	\$ (47,083)
Other Expenditures	\$ (27,419)	\$ (33,004)	\$ (55,684)	\$ (47,083)
College Relations	\$ (270,079)	\$ (334,043)	\$ (360,002)	\$ (376,015)
65042	\$ (270,079)	\$ (334,043)	\$ (360,002)	\$ (376,015)
Salaries	\$ (95,413)	\$ (138,041)	\$ (143,501)	\$ (153,755)
Benefits	\$ (31,091)	\$ (45,427)	\$ (45,403)	\$ (48,060)
Other Expenditures	\$ (143,574)	\$ (150,575)	\$ (171,098)	\$ (174,200)
Perkins - Operati	\$ (180,346)	\$ (193,026)	\$ (181,529)	\$ (184,967)
18120	\$ (180,346)	\$ (193,026)	\$ (181,529)	\$ (184,967)
Other Expenditures	\$ (180,346)	\$ (193,026)	\$ (181,529)	\$ (184,967)
SPYC Grant	\$ -	\$ (248)	\$ (696)	\$ -
32133	\$ -	\$ (248)	\$ (696)	\$ -
Other Expenditures	\$ -	\$ (248)	\$ (696)	\$ -
TANF Grant	\$ -	\$ (304)	\$ (2,696)	\$ -
32132	\$ -	\$ (304)	\$ (2,696)	\$ -
Other Expenditures	\$ -	\$ (304)	\$ (2,696)	\$ -
Vocational Enhancement	\$ (207,681)	\$ (246,668)	\$ (275,617)	\$ (2,095,609)
12100	\$ (207,681)	\$ (246,668)	\$ (275,617)	\$ (2,095,609)
Other Expenditures	\$ (207,681)	\$ (246,668)	\$ (275,617)	\$ (2,095,609)
VP External Relations	\$ (135,789)	\$ (192,376)	\$ (200,865)	\$ (198,596)
46131	\$ (135,789)	\$ (192,376)	\$ (200,865)	\$ (198,596)
Salaries	\$ (87,436)	\$ (128,734)	\$ (132,159)	\$ (135,501)
Benefits	\$ (25,554)	\$ (37,302)	\$ (36,961)	\$ (30,860)
Other Expenditures	\$ (22,799)	\$ (26,339)	\$ (31,745)	\$ (32,235)

**Accounts by Classification
External Relations Division**

	FY14 Actuals		FY15 Actuals		FY16 Adjusted Budget		FY17 Budget	
WIA Next Generation	\$	(29,653)	\$	(31,114)	\$	(53,000)	\$	(62,461)
32134	\$	(29,653)	\$	(31,114)	\$	(53,000)	\$	(62,461)
Other Expenditures	\$	(29,653)	\$	(31,114)	\$	(53,000)	\$	(62,461)
Grand Total	\$	(966,456)	\$	(1,165,406)	\$	(1,353,775)	\$	(3,205,163)

Accounts by Classification
Finance & Administration Division

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Building Maintenance	\$ (195,698)	\$ (176,591)	\$ (208,900)	\$ (207,542)
71057	\$ (195,698)	\$ (176,591)	\$ (208,900)	\$ (207,542)
Salaries	\$ (110,472)	\$ (113,008)	\$ (115,649)	\$ (119,834)
Benefits	\$ (47,254)	\$ (42,967)	\$ (39,501)	\$ (42,057)
Other Expenditures	\$ (37,972)	\$ (20,617)	\$ (53,750)	\$ (45,650)
Campus Mail Services	\$ (112,406)	\$ (97,423)	\$ (114,530)	\$ (121,122)
63050	\$ (112,406)	\$ (97,423)	\$ (114,530)	\$ (121,122)
Salaries	\$ (21,064)	\$ (22,138)	\$ (22,651)	\$ (23,888)
Benefits	\$ (11,195)	\$ (11,415)	\$ (10,829)	\$ (11,584)
Other Expenditures	\$ (80,147)	\$ (63,870)	\$ (81,050)	\$ (85,650)
Campus Services	\$ (61,025)	\$ (63,013)	\$ (73,353)	\$ (75,462)
63053	\$ (61,025)	\$ (63,013)	\$ (73,353)	\$ (75,462)
Salaries	\$ (41,498)	\$ (40,010)	\$ (41,110)	\$ (42,531)
Benefits	\$ (15,105)	\$ (14,055)	\$ (13,543)	\$ (14,281)
Other Expenditures	\$ (4,422)	\$ (8,948)	\$ (18,700)	\$ (18,650)
Custodial Services	\$ (531,623)	\$ (533,708)	\$ (531,578)	\$ (610,023)
71056	\$ (531,623)	\$ (533,708)	\$ (531,578)	\$ (610,023)
Salaries	\$ (327,894)	\$ (327,349)	\$ (326,311)	\$ (382,078)
Benefits	\$ (162,244)	\$ (157,108)	\$ (147,140)	\$ (175,445)
Other Expenditures	\$ (41,486)	\$ (49,251)	\$ (58,127)	\$ (52,500)
Financial Services	\$ (467,462)	\$ (406,738)	\$ (489,175)	\$ (571,801)
62039	\$ (467,462)	\$ (406,738)	\$ (489,175)	\$ (571,801)
Salaries	\$ (251,742)	\$ (260,850)	\$ (268,758)	\$ (284,808)
Benefits	\$ (91,400)	\$ (95,631)	\$ (93,817)	\$ (101,210)
Other Expenditures	\$ (124,320)	\$ (50,257)	\$ (126,600)	\$ (185,783)
Four Rivers Jt. V	\$ (122,927)	\$ (90,073)	\$ (115,050)	\$ -
46134	\$ (122,927)	\$ (90,073)	\$ (115,050)	\$ -
Other Expenditures	\$ (122,927)	\$ (90,073)	\$ (115,050)	\$ -

Accounts by Classification
Finance & Administration Division

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Fuel & Utilities	\$ (811,718)	\$ (861,139)	\$ (916,213)	\$ (933,889)
72000	\$ (811,718)	\$ (861,139)	\$ (916,213)	\$ (933,889)
Other Expenditures	\$ (811,718)	\$ (861,139)	\$ (916,213)	\$ (933,889)
General Insurance	\$ (236,672)	\$ (245,309)	\$ (257,951)	\$ (265,000)
63000	\$ (236,672)	\$ (245,309)	\$ (257,951)	\$ (265,000)
Benefits	\$ (73,839)	\$ (63,081)	\$ (57,130)	\$ (60,000)
Other Expenditures	\$ (162,834)	\$ (182,228)	\$ (200,821)	\$ (205,000)
Grounds Maintenance	\$ (89,612)	\$ (75,656)	\$ (90,163)	\$ (53,267)
71055	\$ (89,612)	\$ (75,656)	\$ (90,163)	\$ (53,267)
Salaries	\$ (40,872)	\$ (41,270)	\$ (45,000)	\$ (30,313)
Benefits	\$ (11,709)	\$ (12,129)	\$ (14,068)	\$ (2,454)
Other Expenditures	\$ (37,032)	\$ (22,256)	\$ (31,095)	\$ (20,500)
HiSET	\$ -	\$ -	\$ -	\$ (700)
81043	\$ -	\$ -	\$ -	\$ (700)
Other Expenditures	\$ -	\$ -	\$ -	\$ (700)
Informational Technology	\$ (1,150,981)	\$ (1,110,286)	\$ (1,124,402)	\$ (1,091,526)
64041	\$ (1,150,981)	\$ (1,110,286)	\$ (1,124,402)	\$ (1,091,526)
Salaries	\$ (411,171)	\$ (414,165)	\$ (362,964)	\$ (374,674)
Benefits	\$ (134,873)	\$ (131,501)	\$ (117,299)	\$ (125,496)
Other Expenditures	\$ (604,937)	\$ (564,620)	\$ (644,139)	\$ (591,356)
Institutional Expense	\$ (321,510)	\$ 782,789	\$ (403,738)	\$ (57,663)
62043	\$ (321,510)	\$ 782,789	\$ (403,738)	\$ (57,663)
Salaries	\$ (72,154)	\$ (40,222)	\$ (85,000)	\$ (18,725)
Benefits	\$ (74,075)	\$ 963,766	\$ (120,000)	\$ -
Other Expenditures	\$ (175,281)	\$ (140,754)	\$ (198,738)	\$ (38,938)
Institutional Scholarship-Dvsnl.	\$ -	\$ (8,576)	\$ (25,000)	\$ (14,000)
81044	\$ -	\$ (8,576)	\$ (25,000)	\$ (14,000)
Other Expenditures	\$ -	\$ (8,576)	\$ (25,000)	\$ (14,000)

Accounts by Classification
Finance & Administration Division

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Institutional Scholarship-Fin	\$ (59,087)	\$ (62,590)	\$ (62,000)	\$ (45,000)
81045	\$ (59,087)	\$ (62,590)	\$ (62,000)	\$ (45,000)
Other Expenditures	\$ (59,087)	\$ (62,590)	\$ (62,000)	\$ (45,000)
Institutional Scholarship-Ot	\$ (37,711)	\$ (8,642)	\$ (46,000)	\$ (6,000)
81046	\$ (37,711)	\$ (8,642)	\$ (46,000)	\$ (6,000)
Other Expenditures	\$ (37,711)	\$ (8,642)	\$ (46,000)	\$ (6,000)
Instructional Technology	\$ (186,207)	\$ (173,800)	\$ (229,023)	\$ (191,152)
12080	\$ (186,207)	\$ (173,800)	\$ (229,023)	\$ (191,152)
Salaries	\$ (107,723)	\$ (103,680)	\$ (110,205)	\$ (114,338)
Benefits	\$ (38,896)	\$ (39,632)	\$ (40,468)	\$ (42,314)
Other Expenditures	\$ (39,588)	\$ (30,488)	\$ (78,350)	\$ (34,500)
Intercolleg Athletics	\$ -	\$ -	\$ -	\$ -
81051	\$ -	\$ -	\$ -	\$ -
Other Expenditures	\$ -	\$ -	\$ -	\$ -
Media Services	\$ (43,799)	\$ (45,137)	\$ (45,562)	\$ (47,142)
43068	\$ (43,799)	\$ (45,137)	\$ (45,562)	\$ (47,142)
Salaries	\$ (30,826)	\$ (31,829)	\$ (32,573)	\$ (33,909)
Benefits	\$ (12,663)	\$ (12,902)	\$ (12,289)	\$ (13,034)
Other Expenditures	\$ (310)	\$ (407)	\$ (700)	\$ (200)
Physical Plant & Renov	\$ (885,663)	\$ (806,617)	\$ (606,786)	\$ (584,769)
71038	\$ (885,663)	\$ (806,617)	\$ (606,786)	\$ (584,769)
Salaries	\$ (102,574)	\$ (104,576)	\$ (107,339)	\$ (110,433)
Benefits	\$ (32,903)	\$ (33,328)	\$ (32,947)	\$ (34,041)
Other Expenditures	\$ (750,187)	\$ (668,713)	\$ (466,500)	\$ (440,295)
Returning Heroes	\$ (1,856)	\$ (2,542)	\$ (2,000)	\$ (3,000)
81047	\$ (1,856)	\$ (2,542)	\$ (2,000)	\$ (3,000)
Other Expenditures	\$ (1,856)	\$ (2,542)	\$ (2,000)	\$ (3,000)

Accounts by Classification
Finance & Administration Division

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Sr. Citizen Waiver	\$ (4,873)	\$ (2,931)	\$ (10,000)	\$ (2,000)
81048	\$ (4,873)	\$ (2,931)	\$ (10,000)	\$ (2,000)
Other Expenditures	\$ (4,873)	\$ (2,931)	\$ (10,000)	\$ (2,000)
Summer Scholars	\$ (877)	\$ (2,485)	\$ (6,000)	\$ -
81052	\$ (877)	\$ (2,485)	\$ (6,000)	\$ -
Other Expenditures	\$ (877)	\$ (2,485)	\$ (6,000)	\$ -
Vehicle Services	\$ (4,658)	\$ (4,405)	\$ (6,000)	\$ (5,000)
63054	\$ (4,658)	\$ (4,405)	\$ (6,000)	\$ (5,000)
Other Expenditures	\$ (4,658)	\$ (4,405)	\$ (6,000)	\$ (5,000)
VP Finance & Administration	\$ (182,851)	\$ (187,262)	\$ (192,493)	\$ (194,909)
62030	\$ (182,851)	\$ (187,262)	\$ (192,493)	\$ (194,909)
Salaries	\$ (133,972)	\$ (135,975)	\$ (139,572)	\$ (142,987)
Benefits	\$ (37,900)	\$ (38,377)	\$ (38,056)	\$ (39,142)
Other Expenditures	\$ (10,978)	\$ (12,910)	\$ (14,865)	\$ (12,780)
Work Dev/TANF	\$ (53,114)	\$ (55,184)	\$ -	\$ -
15055	\$ (53,114)	\$ (55,184)	\$ -	\$ -
Salaries	\$ (38,166)	\$ (39,914)	\$ -	\$ -
Benefits	\$ (14,947)	\$ (15,270)	\$ -	\$ -
Grand Total	\$ (5,562,329)	\$ (4,237,317)	\$ (5,555,917)	\$ (5,080,966)

**STAFFING PLAN BY UNITS FY2017
COLLEGE PRESIDENT DIVISION**

Effective 7/1/16; updated 6/13/16

Title	Pos Level	FT/ PT	Pos Hrs	Location	Fund	Name
PRESIDENT'S OFFICE						
President	ADM	FT		MC	10-61036-5110-00	Bauer, J.
Executive Assistant	204	FT		MC	10-61036-5120-00	Gardner, B.
Vice President, External Relations	301	FT		MC	10-46131-5120-00	Doepker, J.
Vice President, Finance & Administration (Chief Financial Officer)	301	FT		MC	10-62030-5120-00	Pena, P.
Vice President, Instruction (Chief Academic Officer)	301	FT		MC	10-46040-5120-00	Robinson, T
Vice President, Student Development	301	FT		MC	10-51016-5120-00	Allen, S.
FOUNDATION/INSTITUTIONAL DEVELOPMENT						
Director, Inst. Dev./Executive Dir. Foundation	207	FT		MC	10-65040-5120-00	Grus, S.
Foundation Assistant	104	FT		MC	10-65040-5160-00	Siebert, A.
HUMAN RESOURCES						
Director, Human Resources	206	FT		MC	10-63044-5120-00	Hartmann, W.
Human Resources Specialist	203	FT		MC	10-63044-5120-00	Rinne, K.
Human Resources Assistant	104	FT		MC	10-63044-5160-00	Aguilar, K.
INSTITUTIONAL RESEARCH/ASSESSMENT AND PLANNING						
Director, Institutional Research/Assessment/Planning	206	FT		MC	10-61030-5120-00	Lohden, B.
Research Analyst	204	FT		MC	10-61030-5120-00	Riegel, D.
ECC-ROLLA						
Director, ECC-Rolla/ECC-Sullivan	208	FT		ROLLA	10-46128-5120-10	Ayres, C.
Assistant Director, ECC-Rolla	204	FT		ROLLA	10-46128-5120-10	Crosby, J.
Enrollment Services Coordinator	202	FT		ROLLA	10-46128-5120-10	Karr, R.
Administrative Assistant	104	FT		ROLLA/SAC	10-46128-5160-10 (80%) 10-37000-5160-20 (20%)	Cubas, C.
Learning Support Coordinator	204	FT		ROLLA/SAC	10-37000-5120-20 (20%) 10-46128-5120-10 (80%)	Robart, J.
Student Services Specialist	104	FT		ROLLA	10-46128-5160-10	Halfaker, C.
Student Services Specialist	104	FT		ROLLA	10-46128-5160-10	McKenzie, C.
Student Services Specialist	104	PT	700	ROLLA	10-46128-5160-10	Uri, Nancy

Learning Center Specialist - English	105	PT	960	ROLLA	10-46128-5160-10	Hoevermann, J.
Learning Center Specialist - Math	105	PT	960	ROLLA	10-46128-5160-10	VACANT
Learning Center Specialist - Chemistry/Physical Science	105	PT	960	ROLLA	10-46128-5160-10	Schaefer, M.
Technical Support Technician	103	FT		ROLLA	25-46041-5160-10	NEW POSITION
ECC-SULLIVAN						
Student Services Specialist	104	PT	980	SAC	10-37000-5160-20	Williams, A.
Learning Center Specialist (split position with Rolla)*	105	*	1040	SAC	10-37000-5160-20	Van Camp, Liz

**STAFFING PLAN BY UNITS FY2017
EXTERNAL RELATIONS DIVISION**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
EXTERNAL RELATIONS						
Vice President	301	FT		MC	10-46131-5120-00	Doepker, J.
Executive Administrative Assistant	105	FT		MC	10-46131-5160-00	VACANT
Grants Specialist	202	FT		MC	50-12276-5120-00 (50%) 50-12275-5120-00 (50%)	Stowe, T.
Computer Programmer/Content Specialist	205	FT		MC	10-65042-5120-00	Kurniawan, Y.
Program Coordinator - MOSTem - CIS (Grant Position)	203	FT		MC	50-12275-5120-00	Goss, J.
PUBLIC RELATIONS						
Director, Public Relations	205	FT		MC	10-65042-5120-00	VACANT - effective August
Multimedia Specialist	104	FT		MC	10-65042-5160-00	Studdard, A.
ADULT EDUCATION AND LITERACY PROGRAMS						
Director, Adult Education and Literacy Programs	TBD	FT		MC	50-14006-5120-00 (20%) 50-14009-5120-00 (80%)	Whalen, A.
Adult Education and Literacy Instructor - Instruction Coordinator	201	FT		MC	50-14006-5120-00	Eagan, M.
Adult Education and Literacy Volunteer Coordinator	105	PT		MC	50-14006-5160-00 (50%) 40-14006-5160-00 (50%)	NEW POSITION
Adult Education and Literacy/English Language Acquisition Instructor	105	PT		Washington	50-14006-5160-00	Harrell, B.
Adult Education and Literacy/English Language Acquisition Instructor	105	PT		Rolla	50-14006-5160-00	Applegate, D.
Adult Education and Literacy Instructor	105	PT		Gerald	50-14006-5160-00	Boettcher, D.
Adult Education and Literacy Instructor	105	PT		Union/St. Clair	50-14006-5160-00	Davault, K.
Adult Education and Literacy Instructor	105	PT		Gerald	50-14006-5160-00	Harles, K.
Adult Education and Literacy Instructor	105	PT		Union	50-14006-5160-00	Newman, C
Adult Education and Literacy Instructor	105	PT		Sullivan	50-14006-5160-00	Kaiser, P.

Adult Education and Literacy Instructor	105	PT		MO Career Center	50-14006-5160-00	Williams, B.
Adult Education and Literacy Instructor	105	PT		Pacific	50-14006-5160-00	VACANT
Adult Education and Literacy Instructor	105	PT		Washington	50-14006-5160-00	Sachse, D.
Adult Education and Literacy Instructor	105	PT		Cuba	50-14006-5160-00	Moore, L.
Adult Education and Literacy Instructor	105	PT		Rolla	50-14006-5160-00	Whyte, K.
Adult Education and Literacy Instructor	105	PT		Rolla North	50-14006-5160-00	Warner, A.
Adult Education and Literacy Instructor	105	PT		Rolla Career Center St. James	50-14006-5160-00	Amsinger, K.
Adult Education and Literacy Instructor	105	PT		MO Career Center	50-14006-5160-00	Weland, M.
Adult Education and Literacy Instructor	105	PT		Hermann	50-14006-5160-00	Nikonowicz, R.
Administrative Assistant, Adult Education & Literacy Programs	104	FT		MC	50-14006-5160-00 (50%) 50-14009-5160-00 (50%)	Eckelkamp, B.
CENTER FOR WORKFORCE DEVELOPMENT						
Executive Director, Center for Workforce Development	208	FT		MC	40-13005-5120-00	Leathers, M.
Program Assistant - Administrative	105	FT		MC	40-13005-5160-00 (50%) 10-46130-5160-00 (50%)	Beck, J.
Program Assistant - Administrative	105	FT		MC	40-13005-5120-00	Sethaler, D.
Coordinator, Business Development & Training	203	FT		MC	40-13005-5120-00	VACANT
Health Careers Workforce Coordinator	202	FT		WASH	40-13005-5120-30	Warmack, T.
Coordinator, WIOA Grant/Youth Services	202	FT		MC	50-32134-5120-00	Berry, M.
Financial Assistance Specialist - WIOA Youth Program	104	PT	980	WASH	100% WIOA	VACANT
Secretary - CWD	103	PT	980	MC	40-13005-5160-00	Burkett, Alex

**STAFFING PLAN BY UNITS FY2017
STUDENT DEVELOPMENT DIVISION**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
STUDENT DEVELOPMENT						
Vice President, Student Development	301	FT		MC	10-51016-5120-00	Allen, S.
Executive Administrative Assistant	105	FT		MC	10-51016-5160-00	Elbert, M.
Student Service Center Coordinator	203	FT		MC	10-51016-5120-00	Hebert, S.
Generalist	104	FT		MC	10-51016-5160-00	Reeves, P.
Generalist	104	FT		MC	10-51016-5160-00	Heimann, B.
Generalist	104	FT		MC	10-51016-5160-00	Herron, B.
Evening Services Specialist	107	PT	960	MC	25-63053-5160-00	Poepsel, G.

ADVISING AND COUNSELING SERVICES						
Director, Advising and Counseling	206	FT		MC	10-53021-5120-00	Lampe, P.
Counselor	204	FT		MC	10-53021-5120-00	Kuchem, J.
Academic Advisor - Access	201	FT		MC	10-53021-5120-00	Peters, L.
Academic Advisor - Career Services	201	FT		MC	10-53021-5120-00	McCrary, S.
Academic Advisor	201	FT		MC	10-53021-5120-00	Deason, L.
Secretary, Career Services	103	FT		MC	10-53021-5160-00	Epple, L.
Secretary/Testing Assistant	103	FT		MC	10-53021-5160-00	Sisk, A.
ADMISSIONS						
Director, Admissions	205	FT		MC	10-57127-5120-00	Mitchell, N.
High School Relations Coordinator	202	FT		MC	10-57127-5120-00	Clapper, E.
Admissions Specialist	103	FT		MC	10-57127-5160-00	Pennington, L.
REGISTRATION						
Registrar	206	FT		MC	10-57000-5120-00	Bailey, M.
Associate Registrar	203	FT		MC	10-57000-5120-00	Scroggins, S.
Lead Registration Assistant	103	FT		MC	10-57000-5160-00	Dixon, M.
Registration Assistant	102	FT		MC	10-57000-5160-00	Jacob, L.
FINANCIAL AID						
Director, Financial Aid	206	FT		MC	10-54000-5120-00	Griffin, K.
Associate Director, Financial Aid	203	FT		MC	10-54000-5120-00	Johnson, S.
Financial Aid Specialist	104	FT		MC	10-54000-5160-00	Baird, L.
Financial Aid Specialist - A+	104	FT		MC	10-54000-5160-00	Kleekamp, H.
Financial Aid Specialist - Pell	104	FT		MC	10-54000-5160-00	Glosemeyer, J.
Financial Aid Specialist	104	FT		MC	10-54000-5160-00	Kuelker, B.
STUDENT ACTIVITIES/ATHLETICS						
Student Activities Coordinator	204	FT		MC	10-51020-5120-00	Henrichsen, C.
Secretary, Athletics	103	PT	980	MC	25-56024-5160-00	Fiedler, D.
Head Coach Men's Soccer	MOU	PT		MC	25-56032-5140-00	Barclay, K.
Asst. Coach, Men's Soccer	MOU	PT		MC	25-56032-5160-00	VACANT
Head Coach, Women's Softball	MOU	PT		MC	25-56028-5140-00	Wallach, B.
Asst. Coach, Women's Softball	MOU	PT		MC	25-56028-5160-00	Mann-Kurka, D.
Head Coach, Women's Volleyball	MOU	PT		MC	25-56031-5140-00	Mathes-Peters, L.
Asst. Coach, Women's Volleyball	MOU	PT		MC	25-56031-5140-00	VACANT
LIBRARY						
Director, Library Services	206	FT		MC	10-41000-5120-00	Farrell, L.
Librarian (10 Month Contract)	203	FT		MC	10-41000-5120-00	Owens, D.
Library Technician - Technical Services	103	FT		MC	10-41000-5160-00	Ladage, C.

Library Technician - Public Services	103	FT		MC	10-41000-5160-00	Sachse, D.
Library Technician - Public Services	103	PT	980	MC	10-41000-5160-00	Bayless, D.
LEARNING CENTER						
Director, Learning Center	206	FT		MC	10-43015-5120-00	Anglin, E.
Associate Director, Learning Center	204	FT		MC	10-43015-5120-00	VACANT
Testing Services Coordinator	201	FT		MC	10-43015-5120-00	VACANT
Learning Center Specialist - Access	105	FT		MC	10-43015-5160-00	Walker, D.
Learning Center Specialist - English	105	FT		MC	10-43015-5160-00	Derifield, T.
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Kang, L.
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	VACANT as of 7/22/16
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Souders, W.
Learning Center Specialist - Math	105	FT		MC	10-43015-5160-00	Wright, K.
Learning Center Specialist - Math	105	FT		MC	10-43015-5160-00	Tucker, A.
Learning Center Specialist - Math	105	PT	400	MC	10-43015-5160-00	Noelker, J.
Learning Center Specialist - Math	105	PT	400	MC	10-43015-5160-00	Lause, K.
Testing Center Assistant	102	PT	1000	MC	10-43015-5160-00	Stevens, K.
Testing Center Assistant	102	PT	1000	MC	10-43015-5160-00	VACANT
Learning Center Clerk	102	PT	1000	MC	10-43015-5160-00	Temme, C.

**STAFFING PLAN BY UNITS FY2017
INSTRUCTIONAL DIVISION**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
INSTRUCTION						
Vice President, Instruction	301	FT		MC	10-46040-5120-00	Robinson, T.
Developmental Education Director	205	FT		MC	10-43010-5120-00	VACANT
Academic Services Coordinator	202	FT		MC	10-46040-5120-00	Welsh, T.
Executive Administrative Assistant	105	FT		MC	10-46040-5160-00	Mueller, N.
Secretary	103	PT	750	MC	10-46040-5160-00	Summers, T.
Performing Arts Center Manager	203	FT		MC	10-45100-5120-00	VACANT
Box Office Clerk	102	PT	960	MC	40-63056-5160-00	Mueller, J.
INSTRUCTIONAL DESIGN						
Instructional Design Manager	206	FT		MC	10-46017-5120-00	Baldwin, C.
Instructional Design Specialist	203	FT		MC	10-46017-5120-00	Klos, K.

NURSING AND ALLIED HEALTH						
Division Chair/Director of Nursing	FAC	FT		MC	10-46032-5130-00	Walter, R.
Program Assistant - Administrative	105	FT		MC	10-12181-5160-00	Garrison, B.
Secretary	103	PT	980	MC	10-12181-5160-00	North, M.
Nursing Advisor	SUP	PT	500	MC	10-12181-5160-00	Thomas, D.
Nursing/Coordinator	FAC	FT		MC	50-18120-5130-00	Mitchell, N.
Nursing	FAC	FT		MC	10-12181-5130-00	Bieker, J.
Nursing	FAC	FT		MC	10-12181-5130-00	Van Leer, J.
Nursing	FAC	FT		MC	10-12181-5130-00	Weseman, R.
Administrative Assistant - Rolla	104	FT		ROLLA NURS	10-12181-5160-10	Lawson, L.
Nursing - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	VACANT
Nursing - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	Wax, D.
Nursing - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	Reed, A.
Nursing/Coordinator - Rolla	FAC	FT		ROLLA NURS	10-12181-5130-10	McDonald, L.
EMT/Program Coordinator	FAC	FT		MC	10-12172-5130-00	Fitts, T.
EMS Clinical Coordinator	MOU	PT		MC	10-12172-5136-00	Briggs, T.
EMS Clinical Instructor	FAC	FT		MC	10-12172-5130-00	NEW POSITION
SCIENCE AND ENGINEERING						
Division Chair - Science	FAC	FT		MC	10-11401-5130-00	Nichols, F.
Chemistry	FAC	FT		MC	10-11401-5130-00	Monzyk, M.
Office Clerk	102	PT	980	MC	10-45021-5160-00	Dauer, B.
Biology/BioTechnology	FAC	FT		MC	10-11261-5130-00 (70%) 10-12158-5130-00 (30%)	Govindaswamy, P
Biology/Health Sciences/Agriculture	FAC	FT		MC	10-12173-5130-00 (40%) 10-11261-5130-00 (40%) 10-11412-5130-00 (20%)	Havens, S.
Biology	FAC	FT		MC	10-11261-5130-00	Dixon, K.
Biology - A & P	FAC	FT		MC	10-11261-5130-00	Cantrell, E.
Biology	FAC	FT		ROLLA	10-11261-5130-10	Winters-Rozema, E.
Biology - A & P	FAC	FT		ROLLA	10-11261-5130-10	Mowery, T.
Biology/Chemistry Lab Assistant (split with Sullivan)*	103	FT	1040	ROLLA	10-11261-5160-10	VanCamp, E.
Biology	FAC	FT		MC	10-11261-5130-10 (33%) 10-11261-5130-00 (67%)	Pulles, K.
Science Laboratory Manager	106	FT		MC	10-11261-5160-00	Chitwood, J.
Health Information Management	FAC	FT		MC	10-12076-5160-00	Sayles, N.
Health Information Management/Program Coordinator	FAC	FT		MC	10-12076-5130-00	Buchholz, S.
Secretary, Health Information Management/Medical Assisting	103	PT	980	MC	10-12076-5160-00	Driemeyer, B.
Medical Assistant/Coordinator	FAC	FT		MC	10-12078-5130-00	Dunn, A.
Instructional Program Assistant	105	FT		MC	10-11403-5160-00	Arrington, L.

Physics-Physical Science/Engineering	FAC	FT		MC	10-11407-5130-00 (70%) 10-11403-5130-00 (30%)	Kellogg, I.
Physics-Physical Science/Engineering	FAC	FT		MC	10-11407-5130-00 (70%) 10-11403-5130-00 (30%)	Miller, A.
MATHEMATICS AND ENGLISH						
Division Chair	FAC	FT		MC	10-11404-5130-00	Boehmer, A.
Office Clerk	102	PT	980	MC	10-45022-5160-00	Blocker, K.
Math	FAC	FT		MC	10-11404-5130-00 □	Herdlink, J.
Math	FAC	FT		MC	10-11404-5130-00	Follis, L.
Math	FAC	FT		MC	10-11404-5130-00	Roberson, S.
Math	FAC	FT		MC	10-11404-5130-00	Menos, K.
Math	FAC	FT		MC	10-11404-5130-00	Mentz, A.
Math	FAC	FT		MC	10-11404-5130-00	McGhee, M.
Math	FAC	FT		ROLLA	10-11404-5130-00 (20%) 10-11404-5130-10 (80%)	Brigham, R.
Math	FAC	FT		ROLLA	10-11404-5130-10	Roselli Insall, L.
English	FAC	FT		MC	10-11232-5130-00	Hardecke, J.
English	FAC	FT		MC	10-11232-5130-00	Barro, L.
English	FAC	FT		MC	10-11232-5130-00	Henderson, S.
English	FAC	FT		MC	10-11232-5130-00	Stroup, J.
English	FAC	FT		MC	10-11232-5130-00	Sumey, B.
English	FAC	FT		MC	10-11232-5130-00	Mahon, R.
English	FAC	FT		ROLLA	10-11232-5130-10	Watts, P.
English/Journalism - Cornerstone	FAC	FT		MC	10-11091-5130-00 (20%) 10-11232-5130-00 (80%)	Kolb, L.
Reading	FAC	FT		MC	10-11239-5130-00	Buckey, M.
BUSINESS & INDUSTRY						
Division Chair	FAC	FT		MC	10-12082-5130-00	Hudanick, R.
Program Assistant - (Full-time split with Education Division)* Adminstrative	105	FT		MC	10-45023-5160-00	Langan, S.
Office Clerk - Business	102	PT	980	MC	10-45023-5160-00	Haines, S.
Accounting/Business	FAC	FT		MC/ROLLA	10-12071-5130-00 (60%) 10-12071-5130-00 (40%)	Hanneken, L.
Business/Accounting	FAC	FT		MC/ROLLA	10-12071-5130-00 (60%) 10-12071-5130-10 (40%)	Cassat, D.
Business Management & Technology, Business and CIS	FAC	FT		ROLLA	10-12072-5130-10 (40%) 10-12077-5130-10 (20%) 10-12082-5130-10 (40%)	Durbin, J.
MOSTEM - CIS	FAC	FT		MC	50-12275-5130-00	Schwein, A.

Computer Information Systems	FAC	FT		MC	10-12072-5130-00	Cook, J.
Computer Information Systems Lab Assistant	103	PT	800	MC	10-12072-5160-00	Sanders, M.
Network Technology	FAC	FT		MC	10-12072-5130-00	Pellin, D.
Economics	FAC	FT		MC/ROLLA	10-11452-5130-00 (80%) 10-11452-5130-10 (20%)	Amoloza, J
Culinary Arts	FAC	FT		MC	10-12085-5130-00	Palazzola, M.
Culinary Arts/Program Coordinator	FAC	FT		MC	10-12085-5130-00	Hirschi, T.
Instructional Program Assistant - Culinary Arts	105	FT		MC	10-12085-5160-00	Witt, G.
HVAC/Program Coordinator	FAC	FT		MC	10-12152-5130-00	DeArmond, D.
Instructional Program Assistant, HVAC	105	PT	960	MC	10-12152-5160-00	VACANT
Instructional Program Assistant, HVAC	105	PT	520	MC	10-12152-5160-00	Lindeman, M.
Industrial Engineering/Program Coordinator	FAC	FT		MC	10-12157-5130-00	Esbeck, N.
Instructional Program Assistant, Industrial Engineering	105	PT	960	MC	10-12157-5160-00	Schoonover, C.
Precision Machining/Program Coordinator	FAC	FT		MC	10-12156-5130-00	Elliott, C.
EDUCATION, HUMANITIES & SOCIAL SCIENCE						
Division Chair/Teacher Education Coordinator	FAC	FT		MC	10-11132-5130-00	Huxel, M.
Childhood Development Associate Program Coordinator (WSD)	FAC	PT		WASH	10-11132-5160-00	Becker, D.
Education	FAC	FT		MC	10-11139-5130-00	Stotler, G.
Program Assistant - Administrative	105	FT		MC	10-45020-5160-00	DeMiere, A.
Program Assistant - (Split with Business - FT status reflected there)*	105	*		MC	10-45020-5160-00	Langan, S.
Fitness Center Coord./Physical Education - reports to DC					25-56024-5120-00	
Athletic Director - reports to V.P. Student Development	FAC	FT		MC	10-11361-5130-00	Mehrhoff, J.
Fitness Center Assistant	102	PT	800	MC	10-11361-5160-00	Maune, C.
History	FAC	FT		MC	10-11454-5130-00	Henderson, R.
Political Science/History	FAC	FT		MC/Rolla	10-11454-5130-10 (20%) 10-11454-5130-00 (60%) 10-11455-5130-10 (20%)	Derifield, C.
Government/History/Political Science	FAC	FT		MC	10-11454-5130-00	Pohlman, D.
Psychology	FAC	FT		MC	10-11421-5130-00	Pecka, W.
Psychology/Sociology	FAC	FT		MC/ROLLA	10-11421-5130-10 (25%) 10-11451-5130-10 (25%) 10-11421-5130-00 (25%) 10-11451-5130-00 (25%)	Howard, R.
Sociology	FAC	FT		MC	10-11451-5130-00	Cunningham, W.
Philosophy/Religion	FAC	FT		MC	10-11381-5130-00 (80%) 10-11381-5130-10 (20%)	Gifford, M.
Spanish	FAC	FT		MC	10-11161-5130-00 (73%) 10-11161-5130-10 (27%)	Aramburu, E.
Program Assistant - Instructional Graphics	105	PT	550	MC	10-12159-5160-00	Manhart, B.
Design/Art & Design Executive	FAC	FT		MC	10-12159-5130-00	Barton, S.

Art/Gallery Coordinator	FAC	FT		MC	10-11501-5130-00	Higerd, J.
Art (two-dimensional)	FAC	FT		MC	10-11501-5130-00	Watkins, A.
Photography Lab Assistant	103	PT	600	MC	10-11501-5160-00	Heisler, A.
Music/Choral Director	FAC	FT		MC	10-11504-5130-00	Sexton, T.
Music/Music Director/Music Executive	FAC	FT		MC	10-11504-5130-00	Judd, J.
Music/Band Director	FAC	FT		MC	10-11504-5130-00	Bounds, A.
Accompanist	SUP	PT	960	MC	10-11504-5160-00	Joyce, N.
Communications	FAC	FT		MC	10-11230-5130-00	Haynes, S.
Theater/Communications/Musical Director/Theatre Executive	FAC	FT		MC	10-11231-5130-00 (60%) 10-11230-5130-00 (40%)	Austin, G.
Theatre/Technical Theatre/Director	FAC	FT		MC	10-11231-5130-00 (60%) 10-11230-5130-00 (40%)	Swanson, C.

**STAFFING PLAN BY UNITS FY2017
FINANCE & ADMINISTRATIVE SERVICES**

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Name
	FINANCE & ADMINISTRATIVE SERVICES					
Vice President, Finance & Administration	301	FT		MC	10-62030-5120-00	Pena, P.
Executive Administrative Assistant	105	FT		MC	10-62030-5160-00	Voelkerding, R.
PURCHASING AND FOOD SERVICES						
Food Services Manager	202	FT		MC	40-63055-5120-00	Simily, D.
Purchasing Manager	201	FT		MC	10-63053-5120-00	Popp, M.
Food Services Assistant	101	PT	960	MC	40-63055-5160-00	Warner, S.
Food Services Assistant	101	PT	800	MC	40-63055-5160-00	Gerling, M.
Food Services Assistant	101	PT	800	MC	40-63055-5160-00	Sleeman, G.
INFORMATION TECHNOLOGY						
Director, Information Technology	209	FT		MC	10-64041-5120-00	Houston, D.
Network & Systems Manager	206	FT		MC	10-64041-5120-00	Curnutte, E.
Enterprise System Administrator	206	FT		MC	10-64041-5120-00	Lause, A.
Technical Support Coordinator	204	FT		MC	10-12080-5120-00	deAguero, M.
Programmer/Analyst	204	FT		MC	10-64041-5120-00	Overhoff, C.
Network & Systems Technician	106	FT		MC	10-64041-5160-00	Cooper, M.
Network & Systems Technician	106	FT		MC	10-64041-5160-00	Chitwood, J.
Technical Support Technician	103	FT		MC	10-64041-5160-00	Warmack, C.
Technical Support Technician	103	FT		MC	10-64041-5160-00	Gibbs, D.

Technical Support Technician	103	FT		MC	10-12080-5160-00	Steffens, D.
Technical Support Technician	103	FT		MC	10-12080-5160-00	Burkett, D.
FINANCIAL SERVICES						
Director, Financial Services/Comptroller	207	FT		MC	10-62039-5120-00	Moore, A.
Business Office Manager	204	FT		MC	10-62039-5120-00	Hoffman, L.
Payroll Specialist	105	FT		MC	10-62039-5160-00	Bailie, C.
Accounts Payable Specialist	104	FT		MC	10-62039-5160-00	VACANT after 7/31
Cashier/Accounts Receivable	103	FT		MC	10-62039-5160-00	Hemker, L.
Cashier/Accounts Receivable	103	FT		MC	10-62039-5160-00	Michel, D.
Accounting Clerk	102	FT		MC	10-62039-5160-00	Deuser, M.
BOOKSTORE/MAIL AND IMAGING SERVICES						
Bookstore, Mail and Imaging Services Coordinator	204	FT		MC	40-63052-5120-00	Agee, D.
Bookstore Accounts Technician	104	FT		MC	40-63052-5160-00	Knight, K.
Bookstore Textbook Associate	104	FT		MC	40-63052-5160-00	Gray, T.
Bookstore Sales Clerk	101	PT	1027	MC	40-63052-5160-00	Crumpecker, P.
Bookstore Sales Clerk	101	PT	1027	MC	40-63052-5160-00	Frank, P.
Mail Clerk/Duplicator	101	FT		MC	10-43068-5160-00	Burgess, B.
Mail Clerk/Duplicator	101	FT		MC	10-63050-5160-00	Parmentier, C.
FACILITIES & GROUNDS						
Director, Facilities & Grounds	206	FT		MC	10-71038-5120-00	Eaton, M.
Custodial and Grounds Supervisor	204	FT		MC	10-71056-5120-00	Guenther, D.
Administrative Assistant	104	FT		MC	10-71038-5160-00	Apperson, J.
Custodian - Lead	104	FT		MC	10-71056-5160-00	Schatz, R.
Maintenance Technician II - HVAC/Electrian	105	FT		MC	10-71057-5160-00	Birkmann, J.
Maintenance Technician II - Carpenter	105	FT		MC	10-71057-5160-00	Rinne, K.
Maintenance Technician I	104	FT		MC	10-71057-5160-00	Broeker, T.
Custodian	101	FT		MC	10-71056-5160-00	Aitch, E.
Custodian	101	FT		MC	10-71056-5160-00	Atkins, J.
Custodian	101	FT		MC	10-71056-5160-00	Flynn, S.
Custodian	101	FT		MC	10-71056-5160-00	Manhart, J.
Custodian	101	FT		MC	10-71056-5160-00	Gadcke, B.
Custodian	101	FT		MC	10-71056-5160-00	Kennedy, D.
Custodian	101	FT		MC	10-71056-5160-00	Ladyman, T.
Custodian	101	FT		MC	10-71056-5160-00	Schatzler, K.
Custodian	101	FT		MC	10-71056-5160-00	VACANT
Custodian	101	FT		MC	10-71056-5160-00	Tinsley, C.
Custodian	101	FT		MC	10-71056-5160-00	Sang, R.

Custodian	101	PT	960	MC	10-71056-5160-00	Poinsett, B.
Custodian	101	PT	1027	MC	10-71056-5160-00	NEW POSITION
Groundsperson	101	FT		MC	10-71055-5160-00	Piontek, R.
Groundsperson	101	PT	900	MC	10-71055-5160-00	Erni, D.
Groundsperson	101	PT	900	MC	10-71055-5160-00	Lee, F.

General Fees

General Fees Assessed:

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Campus Services	\$ 248,365	\$ 229,444	\$ 225,000	\$ 218,000
Physical Plant & Renov	\$ 13,685	\$ 327,587	\$ 309,700	\$ 311,908
Technology Fee	\$ 353,204	\$ 327,779	\$ 309,000	\$ 312,000
Totals	\$ 615,254	\$ 884,810	\$ 843,700	\$ 841,908

Student Activity Fees Assessed:

	FY14 Actuals	FY15 Actuals	FY16 Adjusted Budget	FY17 Budget
Student Publications	\$ 7,839	\$ 7,212	\$ 6,800	\$ 6,000
Student Government	\$ 7,806	\$ 7,078	\$ 7,000	\$ 6,300
Student Gov Activities	\$ 15,678	\$ 14,421	\$ 19,000	\$ 13,000
Campus Activities	\$ 27,445	\$ 25,272	\$ 15,000	\$ 22,000
Intercolleg Athletics	\$ 32,930	\$ 36,057	\$ 36,000	\$ 36,000
Softball	\$ 100,086	\$ 90,171	\$ 90,000	\$ 90,000
Soccer	\$ 100,086	\$ 90,171	\$ 90,000	\$ 90,000
Volleyball	\$ 100,086	\$ 90,171	\$ 90,000	\$ 90,000
Campus Securities	\$ -	\$ -	\$ -	\$ 250,000
Grand Total	\$ 391,959	\$ 360,553	\$ 353,800	\$ 603,300

EAST CENTRAL COLLEGE
Schedule of Bond Issues

2006 Issue				
	INT.	PRIN.	TOTAL	BALANCE
06/30/15 balance				5,322,787.35
8/15/2015	78,800.00		78,800.00	
2/15/2016	147,275.60	161,524.40	308,800.00	
TOTAL FY 2016	226,075.60	161,524.40	387,600.00	5,161,262.95
8/15/2016	78,800.00	3,778,475.60	3,857,275.60	
2/15/2017	172,761.65	191,038.35	363,800.00	
TOTAL FY 2017	251,561.65	3,969,513.95	4,221,075.60	1,191,749.00
8/15/2017			-	
2/15/2018	124,372.50	220,627.50	345,000.00	
TOTAL FY 2018	124,372.50	220,627.50	345,000.00	971,121.50
8/15/2018			-	
2/15/2019	157,954.05	247,045.95	405,000.00	
TOTAL FY 2019	157,954.05	247,045.95	405,000.00	724,075.55
8/15/2019			-	
2/15/2020	194,411.85	270,588.15	465,000.00	
TOTAL FY 2020	194,411.85	270,588.15	465,000.00	453,487.40
8/15/2020			-	
2/15/2021	233,037.00	291,963.00	525,000.00	
TOTAL FY 2021	233,037.00	291,963.00	525,000.00	161,524.40
8/15/2021			-	
2/15/2022			-	
TOTAL FY 2022	-	-	-	161,524.40
8/15/2022			-	
2/15/2023			-	
TOTAL FY 2023	-	-	-	161,524.40
8/15/2023			-	
2/15/2024			-	
TOTAL FY 2024	-	-	-	161,524.40
8/15/2024			-	
2/15/2025			-	
TOTAL FY 2025	-	-	-	161,524.40
8/15/2025			-	
2/15/2026			-	
TOTAL FY 2026	-	-	-	-

EAST CENTRAL COLLEGE
Schedule of Bond Issues

2008 ISSUE				
	INT.	PRIN.	TOTAL	BALANCE
06/30/15 balance	06/30/15 balance			9,320,852.65
8/15/2015	156,693.75	-	156,693.75	
2/15/2016	348,971.85	8,627,721.90	8,976,693.75	
TOTAL FY 2016	505,665.60	8,627,721.90	9,133,387.50	693,130.75
8/15/2016			-	
2/15/2017	222,637.80		222,637.80	
TOTAL FY 2017	222,637.80	-	222,637.80	693,130.75
8/15/2017			-	
2/15/2018	59,231.45	125,768.55	185,000.00	
TOTAL FY 2018	59,231.45	125,768.55	185,000.00	567,362.20
8/15/2018			-	
2/15/2019		-	-	
TOTAL FY 2019	-	-	-	567,362.20
8/15/2019			-	
2/15/2020		-	-	
TOTAL FY 2020	-	-	-	567,362.20
8/15/2020			-	
2/15/2021		-	-	
TOTAL FY 2021	-	-	-	567,362.20
8/15/2021			-	
2/15/2022		-	-	
TOTAL FY 2022	-	-	-	567,362.20
8/15/2022			-	
2/15/2023		-	-	
TOTAL FY 2023	-	-	-	567,362.20
8/15/2023			-	
2/15/2024		-	-	
TOTAL FY 2024	-	-	-	567,362.20
8/15/2024			-	
2/15/2025		-	-	
TOTAL FY 2025	-	-	-	567,362.20
8/15/2025			-	
2/15/2026		-	-	
TOTAL FY 2026	-	-	-	567,362.20

EAST CENTRAL COLLEGE
Schedule of Bond Issues

2015 Issue				
	INT.	PRIN.	TOTAL	BALANCE
06/30/15 balance	08/31/15 balance			7,495,000.00
8/15/2015	-	-	-	
2/15/2016		495,000.00	495,000.00	
TOTAL FY 2016	-	495,000.00	495,000.00	7,000,000.00
8/15/2016	129,875.00		129,875.00	
2/15/2017	129,875.00		129,875.00	
TOTAL FY 2017	259,750.00	-	259,750.00	7,000,000.00
8/15/2017	129,875.00		129,875.00	
2/15/2018	129,875.00	500,000.00	629,875.00	
TOTAL FY 2018	259,750.00	500,000.00	759,750.00	6,500,000.00
8/15/2018	122,375.00		122,375.00	
2/15/2019	122,375.00	725,000.00	847,375.00	
TOTAL FY 2019	244,750.00	725,000.00	969,750.00	5,775,000.00
8/15/2019	107,875.00		107,875.00	
2/15/2020	107,875.00	750,000.00	857,875.00	
TOTAL FY 2020	215,750.00	750,000.00	965,750.00	5,025,000.00
8/15/2020	96,625.00		96,625.00	
2/15/2021	96,625.00	750,000.00	846,625.00	
TOTAL FY 2021	193,250.00	750,000.00	943,250.00	4,275,000.00
8/15/2021	81,625.00		81,625.00	
2/15/2022	81,625.00	775,000.00	856,625.00	
TOTAL FY 2022	163,250.00	775,000.00	938,250.00	3,500,000.00
8/15/2022	70,000.00		70,000.00	
2/15/2023	70,000.00	825,000.00	895,000.00	
TOTAL FY 2023	140,000.00	825,000.00	965,000.00	2,675,000.00
8/15/2023	53,500.00		53,500.00	
2/15/2024	53,500.00	850,000.00	903,500.00	
TOTAL FY 2024	107,000.00	850,000.00	957,000.00	1,825,000.00
8/15/2024	36,500.00		36,500.00	
2/15/2025	36,500.00	900,000.00	936,500.00	
TOTAL FY 2025	73,000.00	900,000.00	973,000.00	925,000.00
8/15/2025	18,500.00		18,500.00	
2/15/2026	18,500.00	925,000.00	943,500.00	
TOTAL FY 2026	37,000.00	925,000.00	962,000.00	-

EAST CENTRAL COLLEGE
Schedule of Bond Issues

2016 ISSUE				
	INT.	PRIN.	TOTAL	BALANCE
06/30/15 balance	4/31/2016 Balance			3,805,000.00
8/15/2015				
2/15/2016			-	
TOTAL FY 2016	-	-	-	3,805,000.00
8/15/2016			-	
2/15/2017			-	
TOTAL FY 2017	-	-	-	3,805,000.00
8/15/2017	55,200.00		55,200.00	
2/15/2018	55,200.00		55,200.00	
TOTAL FY 2018	110,400.00	-	110,400.00	3,805,000.00
8/15/2018	55,200.00		55,200.00	
2/15/2019	55,200.00		55,200.00	
TOTAL FY 2019	110,400.00	-	110,400.00	3,805,000.00
8/15/2019	55,200.00		55,200.00	
2/15/2020	55,200.00		55,200.00	
TOTAL FY 2020	110,400.00	-	110,400.00	3,805,000.00
8/15/2020	55,200.00		55,200.00	
2/15/2021	55,200.00		55,200.00	
TOTAL FY 2021	110,400.00	-	110,400.00	3,805,000.00
8/15/2021	55,200.00		55,200.00	
2/15/2022	55,200.00	580,000.00	635,200.00	
TOTAL FY 2022	110,400.00	580,000.00	690,400.00	3,225,000.00
8/15/2022	46,500.00		46,500.00	
2/15/2023	46,500.00	675,000.00	721,500.00	
TOTAL FY 2023	93,000.00	675,000.00	768,000.00	2,550,000.00
8/15/2023	36,375.00		36,375.00	
2/15/2024	36,375.00	750,000.00	786,375.00	
TOTAL FY 2024	72,750.00	750,000.00	822,750.00	1,800,000.00
8/15/2024	27,000.00		27,000.00	
2/15/2025	27,000.00	850,000.00	877,000.00	
TOTAL FY 2025	54,000.00	850,000.00	904,000.00	950,000.00
8/15/2025	14,250.00		14,250.00	
2/15/2026	14,250.00	950,000.00	964,250.00	
TOTAL FY 2026	28,500.00	950,000.00	978,500.00	-

EAST CENTRAL COLLEGE
Schedule of Bond Issues

TOTAL ISSUES				
	INT.	PRIN.	TOTAL	BALANCE
06/30/15 balance				25,943,640.00
8/15/2015				
2/15/2016				
TOTAL FY 2016	731,741.20	9,284,246.30	10,015,987.50	16,659,393.70
8/15/2016				
2/15/2017				
TOTAL FY 2017	733,949.45	3,969,513.95	4,703,463.40	12,689,879.75
8/15/2017				
2/15/2018				
TOTAL FY 2018	553,753.95	846,396.05	1,400,150.00	11,843,483.70
8/15/2018				
2/15/2019				
TOTAL FY 2019	513,104.05	972,045.95	1,485,150.00	10,871,437.75
8/15/2019				
2/15/2020				
TOTAL FY 2020	520,561.85	1,020,588.15	1,541,150.00	9,850,849.60
8/15/2020				
2/15/2021				
TOTAL FY 2021	536,687.00	1,041,963.00	1,578,650.00	8,808,886.60
8/15/2021				
2/15/2022				
TOTAL FY 2022	273,650.00	1,355,000.00	1,628,650.00	7,453,886.60
8/15/2022				
2/15/2023				
TOTAL FY 2023	233,000.00	1,500,000.00	1,733,000.00	5,953,886.60
8/15/2023				
2/15/2024				
TOTAL FY 2024	179,750.00	1,600,000.00	1,779,750.00	4,353,886.60
8/15/2024				
2/15/2025				
TOTAL FY 2025	127,000.00	1,750,000.00	1,877,000.00	2,603,886.60
8/15/2025				
2/15/2026				
TOTAL FY 2026	65,500.00	1,875,000.00	1,940,500.00	728,886.60

**Local Tax Levy
Ad Valorem**

Fiscal Year	Operating Levy	Debt Service Levy	Total	Fiscal Year	Operating Levy	Debt Service Levy	Total
1972	0.2000	0.2000	0.4000	1995	0.3900	0.0800	0.4700
1973	0.2000	0.2000	0.4000	1996	0.3900	0.0800	0.4700
1974	0.3000	0.1500	0.4500	1997	0.3700	0.0800	0.4500
1975	0.3000	0.2000	0.5000	1998	0.3700	0.0800	0.4500
1976	0.2800	0.2000	0.4800	1999	0.3800	0.0800	0.4600
1977	0.3000	0.2000	0.5000	2000	0.3700	0.0800	0.4500
1978	0.3500	0.2000	0.5500	2001	0.3820	0.0660	0.4480
1979	0.3500	0.2000	0.5500	2002	0.3784	0.0747	0.4531
1980	0.3500	0.2000	0.5500	2003	0.3788	0.0752	0.4540
1981	0.3500	0.2000	0.5500	2004	0.3786	0.0905	0.4691
1982	0.3500	0.2000	0.5500	2005	0.3795	0.0574	0.4369
1983	0.5500	0.2000	0.7500	2006	0.3632	0.0841	0.4473
1984	0.5500	0.2000	0.7500	2007	0.3632	0.0840	0.4472
1985	0.5500	0.2000	0.7500	2008	0.3488	0.0825	0.4313
1986	0.3200	0.1800	0.5000	2009	0.3505	0.0841	0.4346
1987	0.3700	0.1300	0.5000	2010	0.3488	0.0841	0.4329
1988	0.3700	0.1300	0.5000	2011	0.3488	0.0841	0.4329
1989	0.3700	0.1500	0.5200	2012	0.3548	0.0841	0.4389
1990	0.3700	0.1300	0.5000	2013	0.3559	0.0841	0.4400
1991	0.3700	0.1300	0.5000	2014	0.3700	0.0841	0.4541
1992	0.3700	0.1000	0.4700	2015	0.3700	0.0841	0.4541
1993	0.3700	0.0600	0.4300	2016	0.3700	0.0841	0.4541
1994	0.3700	0.0900	0.4600				

Fund Balances and Reserves

as of April 30, 2016

General Fund (10)

Board Restricted	\$1,760,000
Unrestricted	<u>\$6,654,696</u>
	\$8,414,696

Faculty Development (22) \$3,393

College Restricted Fees/Programs (25)

Capital Improvements	\$90,032
Campus Services	\$155,755
Physical Plant/Facilities	\$359,858
Technology	\$565,242
Other	<u>-\$911,393</u>
	\$259,494

Debt Service Fund (30) -\$7,197,945

Auxillary Services (40) \$260,170

Govt Grant/Restricted Funds (50) -\$228,515

Clubs (60) \$97,576

Fixed Assets (70)

Fixed Assets	\$25,080,900
Other	<u>-\$3,414,310</u>
	\$21,666,590

**Historical Trend In Academic Year
Full-Time Equivalent (FTE) Enrollment and Credit Hours Activity**

	FY10 2009 - 2010	FY11 2010 - 2011	FY12 2011 - 2012	FY13 2012 - 2013	FY14 2013 - 2014	FY15 2014 - 2015	FY16 2015 - 2016
FTE	2,963	3,100	2,866	2,810	2,577	2,359	2,133*
Credit Hours	88,883	93,012	85,988	84,312	77,298	70,756	64,002
% Increase	22.2%	4.6%	-7.6%	-1.9%	-8.3%	-8.5%	-9.5%

Source: IPEDS Peer Analysis System

-- Academic Year FTE = 12-month instructional activity/30

-- Census Date Enrollment

*This number includes Winter 2015 intercession enrollment.

Assessed Valuation

Fiscal Year	Assessed Value	% Change
2000	\$ 918,388,550	---
2001	\$ 961,341,710	4.68%
2002	\$ 1,071,603,634	11.47%
2003	\$ 1,104,484,719	3.07%
2004	\$ 1,166,766,628	5.64%
2005	\$ 1,198,401,867	2.71%
2006	\$ 1,377,852,682	14.97%
2007	\$ 1,423,449,287	3.31%
2008	\$ 1,557,313,108	9.40%
2009	\$ 1,589,070,984	2.04%
2010	\$ 1,619,122,605	1.89%
2011	\$ 1,648,910,752	1.84%
2012	\$ 1,643,790,405	-0.31%
2013	\$ 1,671,875,570	1.71%
2014	\$ 1,606,469,050	-3.91%
2015	\$ 1,655,732,041	3.07%
2016	\$ 1,620,881,736	-2.10%