

FY2018 Budget Summary

The Fiscal Year 2018 operating budget for East Central College is presented herein for consideration by the Board of Trustees. As with any budget, development of the FY18 budget had its challenges. In particular, the balance of the ever increasing needs of our community versus revenue growth. For this fiscal year, a decline in state aid, limited growth of local tax revenues, and an increase in tuition and fee revenue is expected. Increases in operating expenses are expected to be in balance for the upcoming fiscal year. Finally, the enrollment trends are expected to decrease.

The budget presentation includes information on the general fund and other funds necessary for the operation of the college. Funds and description of the fund as presented: Fund 10, the general operating fund, Fund 25, college restricted fund, Fund 30, the debt retirement fund, Fund 40, the auxiliary fund, and Fund 50, restricted funds for student grants, and federal grants and loans. Fund 25 contains funds from credit hour fees that are used exclusively for the purpose they are generated, i.e., the technology fee is only used for student technology needs. Fund 30 is used exclusively to retire our long-term debt and the revenues are generated from local property tax collection. Fund 40 is used exclusively for auxiliary services that support college operations, i.e., the bookstore. Fund 50 is used exclusively for student grants, and federal student grants and loans, i.e., Pell.

The general operating fund revenues (Fund 10) totals \$18,653,103, an increase of 0.57% from FY17 budget. Revenue and expenditure assumptions on which the budget is based are discussed below.

Combining general operating fund revenues (Fund 10) and the college restricted fund (Fund 25), totals \$20,092,046, a decrease of 0.17% from FY17 budget.

An overview of the college's working funds is as follows:

| Fund | Description | FY18 Revenue | FY18 Expenses |
|------|---|--------------|---------------|
| 10 | General operating fund | \$18,653,103 | \$18,653,103 |
| 25 | College restricted fund - program and general fees | \$1,438,943 | \$1,482,807 |
| 30 | Debt retirement fund | \$1,499,646 | \$1,402,149 |
| 40 | Auxiliary services fund | \$2,224,210 | \$2,385,450 |
| 50 | Restricted funds - grants, student federal grants and loans | \$10,942,220 | \$10,954,375 |

Revenue assumptions:

- State aid is expected to have a 6.5% decrease with the traditional 3% holdback possibly being permanently held by the state
- The college's contingency funds have been increased to compensate for the uncertainty of state and grant funding, state withholding amounts, sharper than projected enrollment declines, and unanticipated expenses
- For Fall semester 2017, Tier 1 and Tier 2 In-District tuition was increased \$9, Out-of-District, \$11, Out-of-State \$13. All other tuition and fee rates remain the same as FY17 still leaving East Central College as one of the best tuition values in Missouri.
- In November 2016 the Department of Higher Education released the performance indicators under the state's performance funding model. The college has met five of the five performance funding targets.
- Total credit hours are expected to decrease 5%
- Local tax revenue is expected to have small positive growth

Expenditure assumptions:

- The college's contingency funds have been increased to compensate for the age of the physical plant and possible emergency repairs and the potential of a larger than anticipated health insurance cost increase
- Utility costs are projected to increase an average of 2.8%, however, once the full impact of the energy and conservation efficiency measures are completed we will adjust budgets accordingly
- Medical insurance costs are projected to increase 5%

Included in this document are detailed reports concerning:

- Revenue
- Expenditures
- Personnel
- General fees
- Debt service
- Auxiliary enterprises
- Fund balances & reserves
- General Information

Where appropriate, the information includes not only budgeted revenue or expenditures for FY17, but historical data that shows the development of the budget over time.

Revenue

The college derives approximately 99% of its revenue from tuition and fees, state aid, and local tax revenue. The budget assumes the following revenue from each source:

- **Tuition and Fees** – The college maintains a two tiered tuition models as follows:
Tier 1 courses: \$85 per credit hour, in-district; \$122 per credit hour, out-of-district; \$181 per credit hour, out-of-state; \$186 per credit hour, international.

Tier 2 courses: Precision Machining, Industrial Engineering Technology, Nursing and Culinary Arts Courses - \$104 per credit hour, in-district; \$150 per credit hour, out-of-district; \$223 per credit hour, out-of-state; \$239 per credit hour, international.

Our per credit hour general fees are as follows: Student Activity Fee \$5.50; Support Services Fee \$3.50; Technology Fee \$5.00; Facilities Fee \$5.00; and Security Fee \$4.00. Tuition and fees represent 37% of total operating revenues, compared to 33% in the FY17 budget.

- **State Aid** - The budget projects a 6.5% decrease in state aid with the possibility the traditional state 3% holdback will be permanently held by the state. State aid accounts for 28.5% of total operating revenues, compared to 32% in the FY17 budget.
- **Local Revenue** – Small positive growth is planned for local tax revenue due to new construction and reassessment. The 2017 assessed valuation increased 2.88% over 2017, keeping our rate ceiling to the maximum authorized levy of 0.3700. Local revenue represents 34% of total operating revenues, the same as in FY17.

Expenses

The budget assumes the following factors affecting total expenditures:

- **Salaries** – During the first quarter of FY18, administration will evaluate state funding and revenues for a potential salary increase proposal for the Board of Trustees' consideration at the October Board meeting.
- **Insurance** – Health insurance rates for calendar year 2018 are anticipated to increase 5%. The budget accounts for these rates for the second half of FY18. Any renewal rate in excess of 5% would likely require a change to the benefit package.
- **Retirement** - The state retirement systems kept the mandatory contribution rate static for FY18 at 14.5% for faculty and salaried staff, and 6.86% for support staff, effective July 1, 2017.
- **Staffing** - A complete staffing table is included in the personnel section of this book. The staffing table reflects the organization as defined by the President.

Summary

The budget presented here represents our expectations for the upcoming fiscal year. In general, the college maintains a watchful eye on expenses and is evaluating any new projects with long-term value in mind. This year's budget is driven by the stabilization of the economy and the downturn in state tax revenues and the decline in credit hours. However, scrutiny will continue throughout the fiscal year to ensure a balance between actual revenues and expenses.

Statement of Activity - By Object

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|------------------------|------------------------|------------------------|------------------------|
| Fund 10 | | | | |
| Revenue | | | | |
| Instit Commit to Programs | \$ (145,263) | \$ (826,067) | \$ - | \$ - |
| Federal Grants/Loans | \$ 19,602 | \$ 15,455 | \$ - | \$ 5,000 |
| Gifts and Grants | \$ 41,644 | \$ 44,938 | \$ 45,000 | \$ 45,000 |
| Interest | \$ 78,973 | \$ 80,340 | \$ 50,000 | \$ 50,000 |
| Misc Revenue | \$ 136,285 | \$ 102,397 | \$ 50,615 | \$ 80,519 |
| State Revenue | \$ 5,148,905 | \$ 5,396,456 | \$ 5,880,000 | \$ 5,306,645 |
| Local Revenue | \$ 6,284,719 | \$ 6,142,485 | \$ 6,284,527 | \$ 6,313,000 |
| Tuition and Fees | \$ 6,397,550 | \$ 6,023,543 | \$ 6,238,166 | \$ 6,852,940 |
| Revenue Total | \$ 17,962,415 | \$ 16,979,547 | \$ 18,548,308 | \$ 18,653,103 |
| Expense | | | | |
| Salaries | \$ (10,368,637) | \$ (10,143,673) | \$ (10,877,356) | \$ (10,468,339) |
| Benefits | \$ (2,275,020) | \$ (2,447,649) | \$ (3,263,484) | \$ (3,170,393) |
| Misc Expense | \$ (327,782) | \$ (426,260) | \$ (820,859) | \$ (1,210,844) |
| Current Expense | \$ (943,508) | \$ (998,419) | \$ (905,010) | \$ (929,740) |
| Utilities | \$ (705,320) | \$ (672,354) | \$ (720,089) | \$ (708,599) |
| Contractual Services | \$ (412,734) | \$ (525,236) | \$ (521,950) | \$ (615,370) |
| Maint and Repair | \$ (448,069) | \$ (410,692) | \$ (440,350) | \$ (432,179) |
| Instit Commit to Programs | \$ (122,994) | \$ (154,199) | \$ (26,500) | \$ (339,421) |
| Communication | \$ (175,031) | \$ (196,358) | \$ (229,638) | \$ (219,201) |
| Travel | \$ (203,704) | \$ (221,481) | \$ (228,453) | \$ (218,087) |
| Insurance | \$ (182,228) | \$ (201,721) | \$ (205,000) | \$ (205,000) |
| Scholarship Expense | \$ (87,766) | \$ (70,251) | \$ (60,700) | \$ (74,500) |
| Capital | \$ (1,221,639) | \$ (183,418) | \$ (32,980) | \$ (32,980) |
| Faculty Development | \$ (30,643) | \$ (34,487) | \$ (30,150) | \$ (25,000) |
| Vehicle Expense | \$ (3,725) | \$ (4,718) | \$ (4,750) | \$ (3,450) |
| Interest | \$ (1,524) | \$ - | \$ - | \$ - |
| Performance Contract | \$ (99,039) | \$ - | \$ - | \$ - |
| Expense Total | \$ (17,609,362) | \$ (16,690,915) | \$ (18,367,268) | \$ (18,653,103) |
| Fund 10 Total | \$ 353,052 | \$ 288,632 | \$ 181,040 | \$ 0 |

Statement of Activity - By Object

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------|---------------------|-----------------------|-----------------------|-----------------------|
| Fund 22 | | | | |
| Revenue | | | | |
| Faculty Development | \$ 30,643 | \$ 34,185 | \$ 30,000 | \$ 24,000 |
| Revenue Total | \$ 30,643 | \$ 34,185 | \$ 30,000 | \$ 24,000 |
| Expense | | | | |
| Faculty Development | \$ (17,787) | \$ (28,747) | \$ (30,000) | \$ (24,000) |
| Expense Total | \$ (17,787) | \$ (28,747) | \$ (30,000) | \$ (24,000) |
| Fund 22 Total | \$ 12,855 | \$ 5,438 | \$ - | \$ - |
| Fund 25 | | | | |
| Revenue | | | | |
| Misc Revenue | \$ 38,191 | \$ 51,471 | \$ 41,600 | \$ 46,549 |
| Tuition and Fees | \$ 1,379,081 | \$ 1,203,463 | \$ 1,786,359 | \$ 1,330,226 |
| Revenue Total | \$ 1,417,272 | \$ 1,254,934 | \$ 1,827,959 | \$ 1,376,775 |
| Expense | | | | |
| Current Expense | \$ (187,106) | \$ (237,288) | \$ (257,110) | \$ (281,393) |
| Contractual Services | \$ (269,767) | \$ (357,383) | \$ (211,730) | \$ (269,968) |
| Capital | \$ (32,371) | \$ (72,601) | \$ (3,225,636) | \$ (201,200) |
| Performance Contract | \$ 1,199 | \$ - | \$ - | \$ (195,826) |
| Salaries | \$ (129,054) | \$ (137,774) | \$ (206,763) | \$ (164,212) |
| Security | \$ (122,620) | \$ (125,088) | \$ (142,450) | \$ (132,758) |
| Scholarship Expense | \$ (91,327) | \$ (83,340) | \$ (84,000) | \$ (96,000) |
| Travel | \$ (76,199) | \$ (76,769) | \$ (90,300) | \$ (91,200) |
| Maint and Repair | \$ (46,342) | \$ (42,756) | \$ (55,500) | \$ (53,500) |
| Benefits | \$ (18,883) | \$ (19,254) | \$ (20,570) | \$ (30,851) |
| Insurance | \$ (14,299) | \$ (13,862) | \$ (14,400) | \$ (14,400) |
| Fund 10 Transfer | \$ 0 | \$ - | \$ - | \$ 48,501 |
| Expense Total | \$ (986,770) | \$ (1,166,116) | \$ (4,308,459) | \$ (1,482,807) |
| Fund 25 Total | \$ 430,503 | \$ 88,818 | \$ (2,480,500) | \$ (106,032) |

Statement of Activity - By Object

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------|-----------------------|------------------------|-----------------------|-----------------------|
| Fund 30 | | | | |
| Revenue | | | | |
| Debt Service Revenue | \$ 1,489,570 | \$ 1,465,833 | \$ 1,445,000 | \$ 1,499,646 |
| Revenue Total | \$ 1,489,570 | \$ 1,465,833 | \$ 1,445,000 | \$ 1,499,646 |
| Expense | | | | |
| Princ Payments | \$ (980,000) | \$ (9,284,246) | \$ (758,400) | \$ (846,395) |
| Interest | \$ (570,004) | \$ (856,080) | \$ (733,948) | \$ (553,754) |
| Contract Services | \$ (893) | \$ (139,588) | \$ (2,000) | \$ (2,000) |
| Expense Total | \$ (1,550,897) | \$ (10,279,915) | \$ (1,494,348) | \$ (1,402,149) |
| Fund 30 Total | \$ (61,326) | \$ (8,814,081) | \$ (49,348) | \$ 97,497 |
| Fund 40 | | | | |
| Revenue | | | | |
| Auxiliary Revenues | \$ 2,364,870 | \$ 2,502,134 | \$ 2,597,460 | \$ 2,224,210 |
| Revenue Total | \$ 2,364,870 | \$ 2,502,134 | \$ 2,597,460 | \$ 2,224,210 |
| Expense | | | | |
| Current Expense | \$ (1,541,750) | \$ (1,278,106) | \$ (1,284,676) | \$ (1,157,260) |
| Salaries | \$ (396,421) | \$ (432,005) | \$ (493,024) | \$ (614,940) |
| Contractual Services | \$ (237,292) | \$ (538,244) | \$ (511,089) | \$ (371,525) |
| Benefits | \$ (119,126) | \$ (128,997) | \$ (140,369) | \$ (146,330) |
| Travel | \$ (17,679) | \$ (37,891) | \$ (39,280) | \$ (33,575) |
| Utilities | \$ - | \$ - | \$ (21,250) | \$ (21,250) |
| Maint and Repair | \$ (15,343) | \$ (15,562) | \$ (18,900) | \$ (18,900) |
| Scholarship Expense | \$ (15,000) | \$ (14,000) | \$ (13,000) | \$ (13,000) |
| Communication | \$ (200) | \$ (1,070) | \$ (8,670) | \$ (8,670) |
| Fund 10 Transfer | \$ 28,404 | \$ 11,280 | \$ (11,434) | \$ - |
| Capital | \$ - | \$ (5,239) | \$ - | \$ - |
| Expense Total | \$ (2,314,407) | \$ (2,439,835) | \$ (2,541,692) | \$ (2,385,450) |
| Fund 40 Total | \$ 50,463 | \$ 62,299 | \$ 55,768 | \$ (161,240) |

Statement of Activity - By Object

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|------------------------|------------------------|------------------------|------------------------|
| Fund 50 | | | | |
| Revenue | | | | |
| Federal Grants/Loans | \$ 193,026 | \$ 971,407 | \$ 2,201,967 | \$ 157,875 |
| Restricted Grant Revenues | \$ 1,349,860 | \$ 1,333,468 | \$ 3,793,842 | \$ 1,518,162 |
| Financial Aid | \$ 11,877,053 | \$ 9,732,746 | \$ 9,245,000 | \$ 9,266,183 |
| Revenue Total | \$ 13,419,938 | \$ 12,037,622 | \$ 15,240,809 | \$ 10,942,220 |
| Expense | | | | |
| Financial Aid | \$ (11,877,053) | \$ (9,719,833) | \$ (9,263,750) | \$ (9,254,185) |
| Restricted Grant Expenses | \$ (1,353,849) | \$ (1,151,702) | \$ (7,682,597) | \$ (1,526,464) |
| Federal Grants/Loans Expense | \$ (193,026) | \$ (156,246) | \$ (185,076) | \$ (173,727) |
| Expense Total | \$ (13,423,928) | \$ (11,027,781) | \$ (17,131,423) | \$ (10,954,375) |
| Fund 50 Total | \$ (3,989) | \$ 1,009,841 | \$ (1,890,614) | \$ (12,156) |
| Fund 60 | | | | |
| Revenue | | | | |
| Club/Agency Revenues | \$ 36,447 | \$ 31,230 | \$ 26,425 | \$ 25,531 |
| Revenue Total | \$ 36,447 | \$ 31,230 | \$ 26,425 | \$ 25,531 |
| Expense | | | | |
| Club/Agency Expense | \$ (38,702) | \$ (38,057) | \$ (31,432) | \$ (25,647) |
| Expense Total | \$ (38,702) | \$ (38,057) | \$ (31,432) | \$ (25,647) |
| Fund 60 Total | \$ (2,255) | \$ (6,827) | \$ (5,007) | \$ (116) |
| Fund 70 | | | | |
| Revenue | | | | |
| Gain on Disposal | \$ (16,517) | \$ (6,634) | - | \$ (6,634) |
| Revenue Total | \$ (16,517) | \$ (6,634) | - | \$ (6,634) |
| Expense | | | | |
| Deprec/Amort | \$ (1,804,266) | \$ (1,779,810) | - | \$ (1,894,989) |
| Expense Total | \$ (1,804,266) | \$ (1,779,810) | - | \$ (1,894,989) |
| Fund 70 Total | \$ (1,820,783) | \$ (1,786,444) | - | \$ (1,901,623) |
| Changes in Net Position | \$ (1,041,481) | \$ (9,152,325) | \$ (4,188,661) | \$ (2,083,670) |

Statement of Activity - By Function

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------|------------------------|------------------------|------------------------|------------------------|
| Fund 10 | | | | |
| Revenue | | | | |
| Federal Revenue | \$ 19,602 | \$ 15,455 | \$ - | \$ 5,000 |
| Gifts and Grants | \$ 41,644 | \$ 44,938 | \$ 45,000 | \$ 45,000 |
| Interest | \$ 78,973 | \$ 80,340 | \$ 50,000 | \$ 50,000 |
| Misc Revenue | \$ (8,978) | \$ (723,670) | \$ 50,615 | \$ 80,519 |
| State Revenue | \$ 5,148,905 | \$ 5,396,456 | \$ 5,880,000 | \$ 5,306,645 |
| Local Revenue | \$ 6,284,719 | \$ 6,142,485 | \$ 6,284,527 | \$ 6,313,000 |
| Tuition and Fees | \$ 6,397,550 | \$ 6,023,543 | \$ 6,238,166 | \$ 6,852,940 |
| Revenue Total | \$ 17,962,415 | \$ 16,979,547 | \$ 18,548,308 | \$ 18,653,103 |
| Expense | | | | |
| Instruction | \$ (7,465,966) | \$ (7,068,436) | \$ (7,544,736) | \$ (7,042,036) |
| Institutional | \$ (5,255,455) | \$ (4,413,100) | \$ (4,860,157) | \$ (5,330,360) |
| Academic Support | \$ (946,636) | \$ (1,201,645) | \$ (1,928,424) | \$ (2,348,164) |
| Operations & Maintenance | \$ (2,453,712) | \$ (2,368,854) | \$ (2,361,406) | \$ (2,226,942) |
| Student Services | \$ (1,399,828) | \$ (1,568,629) | \$ (1,611,846) | \$ (1,631,101) |
| Scholarships | \$ (87,766) | \$ (70,251) | \$ (60,700) | \$ (74,500) |
| Expense Total | \$ (17,609,362) | \$ (16,690,915) | \$ (18,367,268) | \$ (18,653,103) |
| Fund 10 Total | \$ 353,052 | \$ 288,632 | \$ 181,040 | \$ 0 |
| Fund 22 | | | | |
| Revenue | | | | |
| Academic Support | \$ 30,643 | \$ 34,185 | \$ 30,000 | \$ 24,000 |
| Revenue Total | \$ 30,643 | \$ 34,185 | \$ 30,000 | \$ 24,000 |
| Expense | | | | |
| Academic Support | \$ (17,787) | \$ (28,747) | \$ (30,000) | \$ (24,000) |
| Expense Total | \$ (17,787) | \$ (28,747) | \$ (30,000) | \$ (24,000) |
| Fund 22 Total | \$ 12,855 | \$ 5,438 | \$ - | \$ - |

Statement of Activity - By Function

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------|-----------------------|------------------------|-----------------------|-----------------------|
| Fund 25 | | | | |
| Revenue | | | | |
| Instruction | \$ 210,669 | \$ 169,466 | \$ 168,450 | \$ 136,379 |
| Academic Support | \$ 343,003 | \$ 311,906 | \$ 322,400 | \$ 285,870 |
| Student Services | \$ 536,014 | \$ 480,515 | \$ 525,200 | \$ 458,419 |
| Operations & Maintenance | \$ 327,587 | \$ 293,047 | \$ 811,909 | \$ 496,107 |
| Revenue Total | \$ 1,417,272 | \$ 1,254,934 | \$ 1,827,959 | \$ 1,376,775 |
| Expense | | | | |
| Operations & Maintenance | \$ (62,143) | \$ (227,646) | \$ (3,393,046) | \$ (607,936) |
| Student Services | \$ (508,823) | \$ (508,754) | \$ (554,237) | \$ (517,341) |
| Academic Support | \$ (253,280) | \$ (247,165) | \$ (182,191) | \$ (181,167) |
| Instruction | \$ (162,524) | \$ (182,551) | \$ (178,985) | \$ (176,364) |
| Institutional | \$ - | \$ - | \$ - | \$ - |
| Expense Total | \$ (986,770) | \$ (1,166,116) | \$ (4,308,459) | \$ (1,482,807) |
| Fund 25 Total | \$ 430,503 | \$ 88,818 | \$ (2,480,500) | \$ (106,032) |
| Fund 30 | | | | |
| Revenue | | | | |
| Debt Service | \$ 1,489,570 | \$ 1,465,833 | \$ 1,445,000 | \$ 1,499,646 |
| Revenue Total | \$ 1,489,570 | \$ 1,465,833 | \$ 1,445,000 | \$ 1,499,646 |
| Expense | | | | |
| Debt Service | \$ (1,550,897) | \$ (10,279,915) | \$ (1,494,348) | \$ (1,402,149) |
| Expense Total | \$ (1,550,897) | \$ (10,279,915) | \$ (1,494,348) | \$ (1,402,149) |
| Fund 30 Total | \$ (61,326) | \$ (8,814,081) | \$ (49,348) | \$ 97,497 |

Statement of Activity - By Function

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------|------------------------|------------------------|------------------------|------------------------|
| Fund 40 | | | | |
| Revenue | | | | |
| Auxiliary | \$ 2,364,870 | \$ 2,502,134 | \$ 2,597,460 | \$ 2,224,210 |
| Revenue Total | \$ 2,364,870 | \$ 2,502,134 | \$ 2,597,460 | \$ 2,224,210 |
| Expense | | | | |
| Auxiliary | \$ (2,314,407) | \$ (2,439,835) | \$ (2,541,692) | \$ (2,385,450) |
| Expense Total | \$ (2,314,407) | \$ (2,439,835) | \$ (2,541,692) | \$ (2,385,450) |
| Fund 40 Total | \$ 50,463 | \$ 62,299 | \$ 55,768 | \$ (161,240) |
| Fund 50 | | | | |
| Revenue | | | | |
| Federal Revenue | \$ - | \$ 801,407 | \$ 2,017,000 | \$ - |
| Financial Aid | \$ 21,983 | \$ 25,000 | \$ 25,000 | \$ 18,514 |
| State Grants | \$ 1,520,902 | \$ 1,478,468 | \$ 3,953,809 | \$ 1,657,523 |
| Fiancial Aid | \$ 11,877,053 | \$ 9,732,746 | \$ 9,245,000 | \$ 9,266,183 |
| Revenue Total | \$ 13,419,938 | \$ 12,037,622 | \$ 15,240,809 | \$ 10,942,220 |
| Expense | | | | |
| Fiancial Aid | \$ (11,877,053) | \$ (9,719,833) | \$ (9,263,750) | \$ (9,254,185) |
| State Grants | \$ (1,524,891) | \$ (1,290,273) | \$ (7,842,559) | \$ (1,681,676) |
| Financial Aid | \$ (21,983) | \$ (17,676) | \$ (25,114) | \$ (18,514) |
| Expense Total | \$ (13,423,928) | \$ (11,027,781) | \$ (17,131,423) | \$ (10,954,375) |
| Fund 50 Total | \$ (3,989) | \$ 1,009,841 | \$ (1,890,614) | \$ (12,156) |
| Fund 60 | | | | |
| Revenue | | | | |
| Club/Agency | \$ 36,447 | \$ 31,230 | \$ 26,425 | \$ 25,531 |
| Revenue Total | \$ 36,447 | \$ 31,230 | \$ 26,425 | \$ 25,531 |
| Expense | | | | |
| Club/Agency | \$ (38,702) | \$ (38,057) | \$ (31,432) | \$ (25,647) |
| Expense Total | \$ (38,702) | \$ (38,057) | \$ (31,432) | \$ (25,647) |
| Fund 60 Total | \$ (2,255) | \$ (6,827) | \$ (5,007) | \$ (116) |

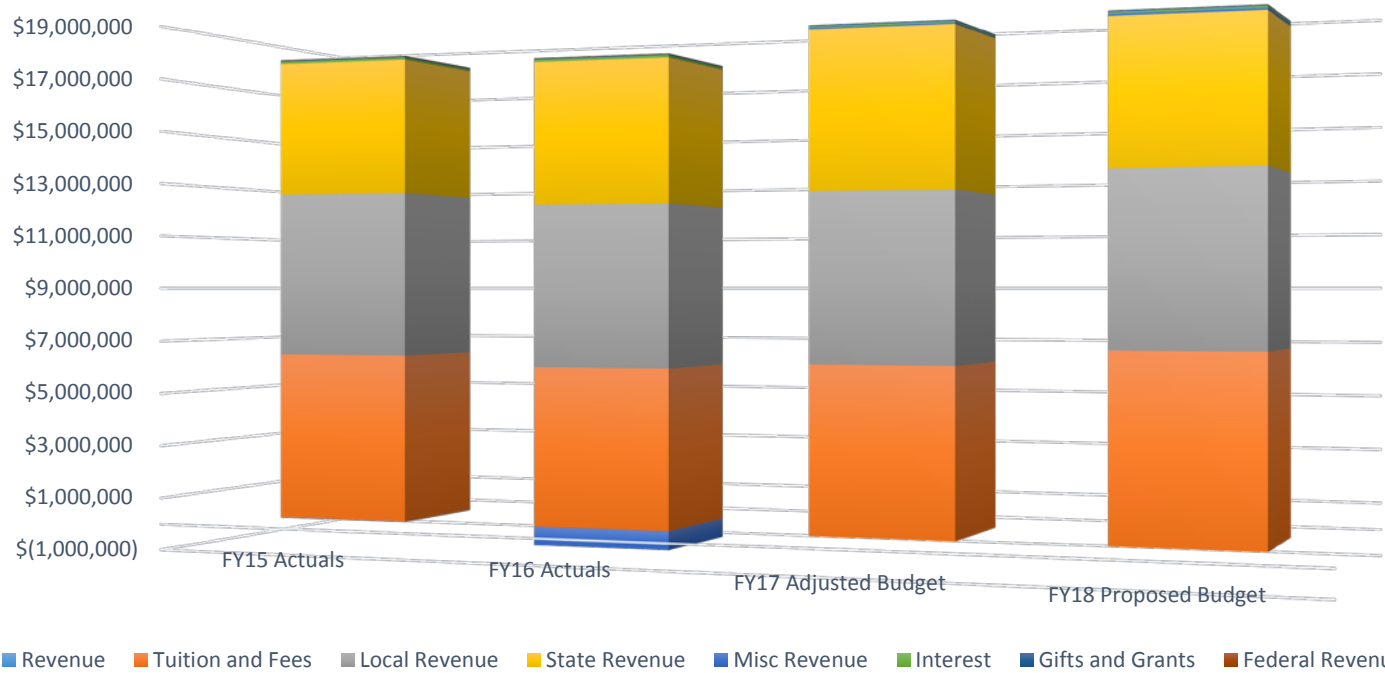
Statement of Activity - By Function

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|----------------|----------------|----------------------|----------------------|
| Fund 70 | | | | |
| Revenue | | | | |
| Institutional | \$ (16,517) | \$ (6,634) | - | \$ (6,634) |
| Revenue Total | \$ (16,517) | \$ (6,634) | - | \$ (6,634) |
| Expense | | | | |
| Institutional | \$ (1,804,266) | \$ (1,779,810) | - | \$ (1,894,989) |
| Expense Total | \$ (1,804,266) | \$ (1,779,810) | - | \$ (1,894,989) |
| Fund 70 Total | \$ (1,820,783) | \$ (1,786,444) | - | \$ (1,901,623) |
| Changes in Net Position | \$ (1,041,481) | \$ (9,152,325) | \$ (4,188,661) | \$ (2,083,670) |

Operating Revenue

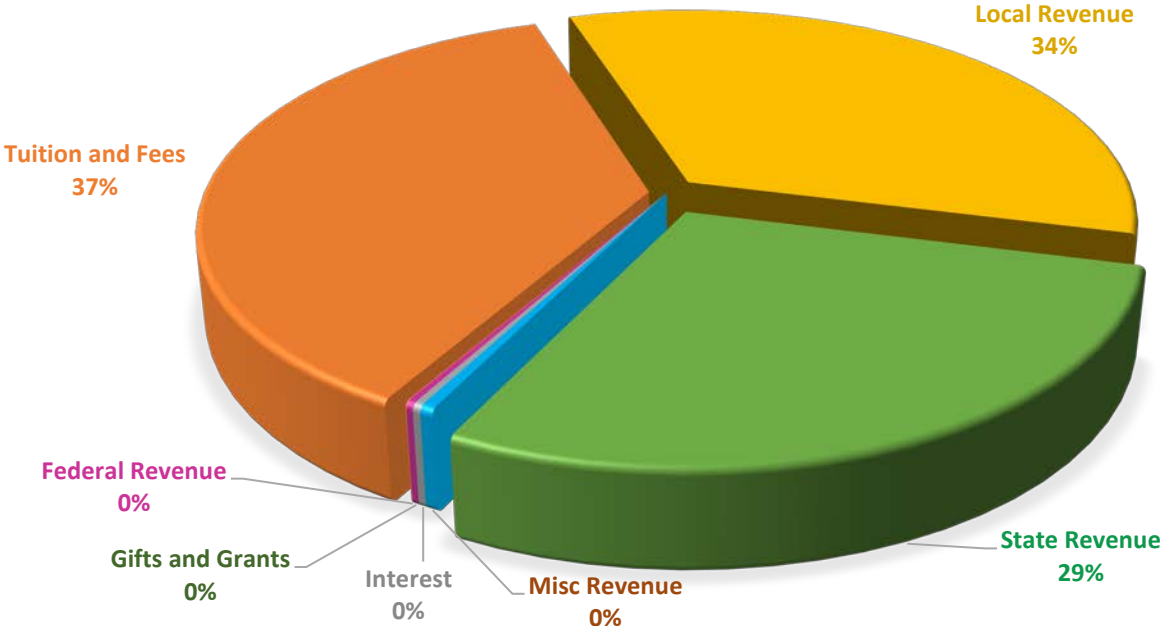
| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------|----------------------|----------------------|----------------------|----------------------|
| Revenue | | | | |
| Federal Revenue | \$ 19,602 | \$ 15,455 | \$ - | \$ 5,000 |
| Gifts and Grants | \$ 41,644 | \$ 44,938 | \$ 45,000 | \$ 45,000 |
| Interest | \$ 78,973 | \$ 80,340 | \$ 50,000 | \$ 50,000 |
| Local Revenue | \$ 6,284,719 | \$ 6,142,485 | \$ 6,284,527 | \$ 6,313,000 |
| Misc Revenue | \$ (8,978) | \$ (723,670) | \$ 50,615 | \$ 80,519 |
| State Revenue | \$ 5,148,905 | \$ 5,396,456 | \$ 5,880,000 | \$ 5,306,645 |
| Tuition and Fees | \$ 6,397,550 | \$ 6,023,543 | \$ 6,238,166 | \$ 6,852,940 |
| Revenue Total | \$ 17,962,415 | \$ 16,979,547 | \$ 18,548,308 | \$ 18,653,103 |

Operating Revenue (Fund 10) FY15 - FY18



| | FY15 Actuals | | FY16 Actuals | | FY17 Adjusted Budget | | FY18 Proposed Budget | |
|----------------------|--------------|-------------------|--------------|-------------------|----------------------|-------------------|----------------------|-------------------|
| Revenue | | | | | | | | |
| Tuition and Fees | \$ | 6,397,550 | \$ | 6,023,543 | \$ | 6,238,166 | \$ | 6,852,940 |
| Local Revenue | \$ | 6,284,719 | \$ | 6,142,485 | \$ | 6,284,527 | \$ | 6,313,000 |
| State Revenue | \$ | 5,148,905 | \$ | 5,396,456 | \$ | 5,880,000 | \$ | 5,306,645 |
| Misc Revenue | \$ | (8,978) | \$ | (723,670) | \$ | 50,615 | \$ | 80,519 |
| Interest | \$ | 78,973 | \$ | 80,340 | \$ | 50,000 | \$ | 50,000 |
| Gifts and Grants | \$ | 41,644 | \$ | 44,938 | \$ | 45,000 | \$ | 45,000 |
| Federal Revenue | \$ | 19,602 | \$ | 15,455 | \$ | - | \$ | 5,000 |
| Revenue Total | \$ | 17,962,415 | \$ | 16,979,547 | \$ | 18,548,308 | \$ | 18,653,103 |

OPERATING REVENUE (FUND 10) PROPOSED FY18 BUDGET



| FY18 Proposed Budget | | |
|----------------------|-----------|-------------------|
| Revenue | | |
| Tuition and Fees | \$ | 6,852,940 |
| Local Revenue | \$ | 6,313,000 |
| State Revenue | \$ | 5,306,645 |
| Misc Revenue | \$ | 80,519 |
| Interest | \$ | 50,000 |
| Gifts and Grants | \$ | 45,000 |
| Federal Revenue | \$ | 5,000 |
| Revenue Total | \$ | 18,653,103 |

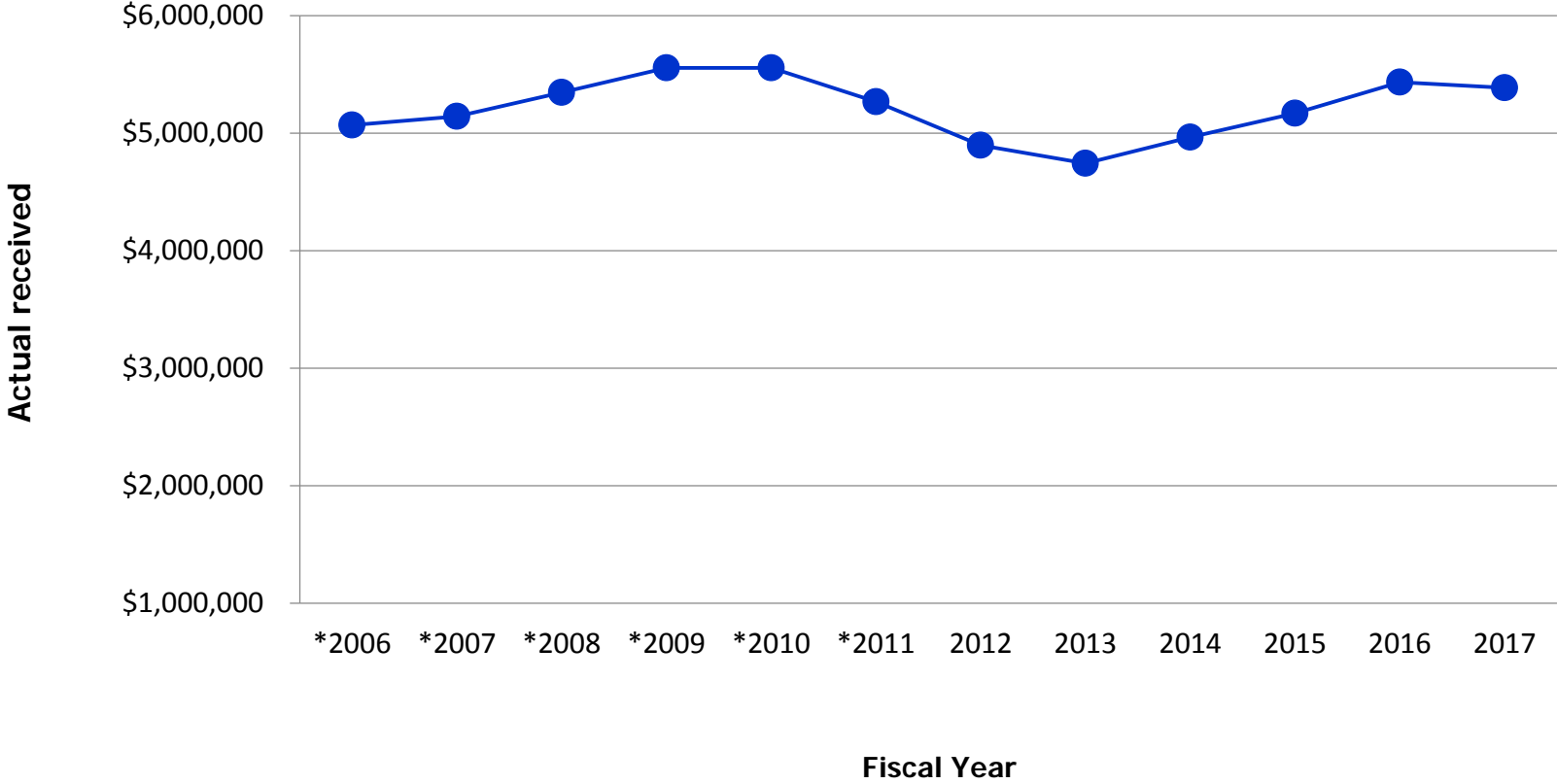
State Aid

| Fiscal Year | Appropriation | 3% held | M&R | 3% held | Total Appropriation | Actually Received |
|-------------|---------------|------------|------------|----------|---------------------|-------------------|
| *2006 | \$ 5,063,488 | \$ 151,905 | \$ 161,718 | \$ 4,852 | \$ 5,225,206 | \$ 5,068,449 |
| *2007 | \$ 5,138,108 | \$ 154,143 | \$ 164,952 | \$ 4,949 | \$ 5,303,060 | \$ 5,143,968 |
| *2008 | \$ 5,347,964 | \$ 160,439 | \$ 164,952 | \$ 4,949 | \$ 5,512,916 | \$ 5,347,528 |
| *2009 | \$ 5,561,775 | \$ 166,853 | \$ 164,952 | \$ 4,949 | \$ 5,726,727 | \$ 5,554,927 |
| *2010 | \$ 5,561,775 | \$ 166,853 | \$ 164,952 | \$ 4,949 | \$ 5,726,727 | \$ 5,554,927 |
| *2011 | \$ 5,276,556 | \$ 158,177 | \$ 156,374 | \$ 4,691 | \$ 5,428,930 | \$ 5,266,062 |
| 2012 | \$ 4,897,437 | \$ 146,923 | \$ 145,428 | \$ 4,363 | \$ 5,042,865 | \$ 4,897,437 |
| 2013 | \$ 4,743,221 | \$ 142,297 | \$ 141,065 | \$ 4,232 | \$ 4,884,286 | \$ 4,743,220 |
| 2014 | \$ 4,587,024 | \$ 137,611 | \$ 143,895 | \$ 4,317 | \$ 4,730,919 | \$ 4,965,243 |
| 2015 | \$ 5,328,704 | \$ 159,861 | \$ 143,895 | \$ 4,317 | \$ 5,472,599 | \$ 5,168,843 |
| 2016 | \$ 5,457,089 | \$ 163,713 | \$ 143,895 | \$ 4,317 | \$ 5,600,984 | \$ 5,432,954 |
| 2017 | \$ 5,680,419 | \$ 170,413 | \$ 143,895 | \$ 4,317 | \$ 5,824,314 | \$ 5,385,009 |

* RTEC included in core appropriations

**Projected for 6/30/17 as estimated, state appropriations as of 06/07/2017 are not reconciled and voted

State Aid - Actually Received



*RTEC included in core appropriations

Operating Fund Expenditures (Fund 10)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|------------------------|------------------------|------------------------|------------------------|
| Expense | | | | |
| Salaries | \$ (10,368,637) | \$ (10,143,673) | \$ (10,877,356) | \$ (10,468,339) |
| Benefits | \$ (2,275,020) | \$ (2,447,649) | \$ (3,263,484) | \$ (3,170,393) |
| Misc Expense | \$ (327,782) | \$ (426,260) | \$ (820,859) | \$ (1,210,844) |
| Current Expense | \$ (943,508) | \$ (998,419) | \$ (905,010) | \$ (929,740) |
| Utilities | \$ (705,320) | \$ (672,354) | \$ (720,089) | \$ (708,599) |
| Contractual Services | \$ (412,734) | \$ (525,236) | \$ (521,950) | \$ (615,370) |
| Maint and Repair | \$ (448,069) | \$ (410,692) | \$ (440,350) | \$ (432,179) |
| Instit Commit to Programs | \$ (122,994) | \$ (154,199) | \$ (26,500) | \$ (339,421) |
| Communication | \$ (175,031) | \$ (196,358) | \$ (229,638) | \$ (219,201) |
| Travel | \$ (203,704) | \$ (221,481) | \$ (228,453) | \$ (218,087) |
| Insurance | \$ (182,228) | \$ (201,721) | \$ (205,000) | \$ (205,000) |
| Scholarship Expense | \$ (87,766) | \$ (70,251) | \$ (60,700) | \$ (74,500) |
| Capital | \$ (1,221,639) | \$ (183,418) | \$ (32,980) | \$ (32,980) |
| Faculty Development | \$ (30,643) | \$ (34,487) | \$ (30,150) | \$ (25,000) |
| Vehicle Expense | \$ (3,725) | \$ (4,718) | \$ (4,750) | \$ (3,450) |
| Interest | \$ (1,524) | \$ - | \$ - | \$ - |
| Performance Contract | \$ (99,039) | \$ - | \$ - | \$ - |
| Expense Total | \$ (17,609,362) | \$ (16,690,915) | \$ (18,367,268) | \$ (18,653,103) |

College Restricted Fund (Fund 25)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------|---------------------|---------------------|----------------------|----------------------|
| Revenue | | | | |
| Skills USA | \$ - | \$ 390 | \$ 400 | \$ - |
| STEM Academy | \$ 855 | \$ 6,618 | \$ - | \$ - |
| English Dept | \$ 250 | \$ 1,124 | \$ 1,000 | \$ 48 |
| Learning Center | \$ 119 | \$ 1,736 | \$ - | \$ 255 |
| Physical Educ | \$ 35,083 | \$ 10,910 | \$ 10,850 | \$ 1,013 |
| Health Info Mgmt | \$ 3,270 | \$ 280 | \$ 300 | \$ 1,100 |
| HVAC | \$ 1,505 | \$ 620 | \$ 700 | \$ 1,220 |
| Hospitality | \$ 1,303 | \$ 1,230 | \$ 1,300 | \$ 1,440 |
| Precision Mach | \$ 3,528 | \$ 3,120 | \$ 3,000 | \$ 2,304 |
| Theater | \$ 10,645 | \$ 5,335 | \$ 5,000 | \$ 5,075 |
| Educ Dept Fees | \$ 5,914 | \$ 5,745 | \$ 5,500 | \$ 5,500 |
| Cert Med Asstnt | \$ 1,200 | \$ 5,428 | \$ 5,500 | \$ 7,359 |
| Art | \$ 8,010 | \$ 7,573 | \$ 7,300 | \$ 7,947 |
| Occ Therapy Asst | \$ 40,740 | \$ 31,225 | \$ 35,000 | \$ 9,600 |
| Health Info Tech | \$ 14,250 | \$ 10,050 | \$ 10,000 | \$ 10,000 |
| Emerg Med Tech | \$ 19,434 | \$ 22,522 | \$ 23,000 | \$ 18,720 |
| Nursing Testing Fees | \$ 26,873 | \$ 22,054 | \$ 20,000 | \$ 19,818 |
| Intercolleg Athletics | \$ 36,057 | \$ 32,246 | \$ 36,000 | \$ 30,893 |
| Music | \$ 52,915 | \$ 52,300 | \$ 50,000 | \$ 55,236 |
| Soccer | \$ 90,171 | \$ 80,639 | \$ 90,000 | \$ 77,231 |
| Softball | \$ 90,171 | \$ 80,639 | \$ 90,000 | \$ 77,231 |
| Volleyball | \$ 90,171 | \$ 81,839 | \$ 91,200 | \$ 80,132 |
| Campus Svcs | \$ 229,444 | \$ 205,151 | \$ 218,000 | \$ 192,931 |
| Campus Security | \$ - | \$ - | \$ 500,000 | \$ 220,492 |
| Tech Fee | \$ 327,779 | \$ 293,112 | \$ 312,000 | \$ 275,615 |
| Physical Plant | \$ 327,587 | \$ 293,047 | \$ 311,909 | \$ 275,615 |
| Revenue Total | \$ 1,417,272 | \$ 1,254,934 | \$ 1,827,959 | \$ 1,376,775 |

College Restricted Fund (Fund 25)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------|--------------|--------------|----------------------|----------------------|
| Expense | | | | |
| Campus Security | \$ - | \$ (6,999) | \$ (96,046) | \$ (257,110) |
| Campus Svcs | \$ (202,253) | \$ (233,390) | \$ (184,219) | \$ (210,197) |
| Building Maint | \$ (0) | \$ - | \$ - | \$ (195,826) |
| Tech Fee | \$ (252,113) | \$ (244,765) | \$ (181,212) | \$ (179,492) |
| Physical Plant | \$ (60,321) | \$ (205,026) | \$ (3,287,000) | \$ (145,000) |
| Volleyball | \$ (90,171) | \$ (81,839) | \$ (111,022) | \$ (104,593) |
| Softball | \$ (90,171) | \$ (80,639) | \$ (100,451) | \$ (97,311) |
| Soccer | \$ (90,171) | \$ (80,639) | \$ (106,245) | \$ (95,561) |
| Music | \$ (53,554) | \$ (42,072) | \$ (45,441) | \$ (42,753) |
| Occ Therapy Asst | \$ (43,679) | \$ (54,110) | \$ (35,000) | \$ (35,000) |
| Emerg Med Tech | \$ (14,188) | \$ (17,574) | \$ (23,016) | \$ (23,006) |
| Nursing Testing Fees | \$ (12,543) | \$ (35,176) | \$ (20,000) | \$ (20,077) |
| Physical Educ | \$ (26,369) | \$ (13,955) | \$ (10,850) | \$ (10,850) |
| Educ Dept Fees | \$ (4,344) | \$ (5,828) | \$ (10,566) | \$ (10,566) |
| Health Info Tech | \$ (637) | \$ - | \$ (10,000) | \$ (10,000) |
| Campus Imps | \$ (1,822) | \$ (15,621) | \$ (10,000) | \$ (10,000) |
| Intercolleg Athletics | \$ (36,057) | \$ (32,246) | \$ (52,300) | \$ (9,679) |
| Art | \$ - | \$ (6,366) | \$ (7,300) | \$ (7,300) |
| Cert Med Asstnt | \$ (608) | \$ (3,417) | \$ (5,500) | \$ (5,500) |
| Theater | \$ (2,426) | \$ (1,617) | \$ (5,000) | \$ (5,000) |
| Precision Mach | \$ (624) | \$ (1,000) | \$ (2,750) | \$ (2,750) |
| Hospitality | \$ - | \$ - | \$ (1,300) | \$ (1,300) |
| STEM Academy | \$ (731) | \$ (1,674) | \$ (579) | \$ (1,275) |
| English Dept | \$ (1,508) | \$ (350) | \$ (1,000) | \$ (1,000) |
| HVAC | \$ (780) | \$ (365) | \$ (700) | \$ (700) |
| Health Info Mgmt | \$ (1,263) | \$ (722) | \$ (562) | \$ (562) |
| Skills USA | \$ - | \$ (726) | \$ (400) | \$ (400) |

College Restricted Fund (Fund 25)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|---------------------|-----------------------|-----------------------------|-----------------------------|
| Learning Center | \$ (436) | \$ - | \$ - | \$ - |
| Nursing | \$ - | \$ - | \$ - | \$ - |
| Fdn Events | \$ - | \$ - | \$ - | \$ - |
| Expense Total | \$ (986,770) | \$ (1,166,116) | \$ (4,308,459) | \$ (1,482,807) |
| Changes in Net Position | \$ 430,503 | \$ 88,818 | \$ (2,480,500) | \$ (106,032) |

Debt Retirement Fund (Fund 30)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|-----------------------|------------------------|-----------------------|-----------------------|
| Revenue | | | | |
| General | \$ 1,489,570 | \$ 1,465,833 | \$ 1,445,000 | \$ 1,499,646 |
| Revenue Total | \$ 1,489,570 | \$ 1,465,833 | \$ 1,445,000 | \$ 1,499,646 |
| Expense | | | | |
| 1998 GO Bonds | \$ (318) | \$ (106) | \$ - | \$ - |
| 2006 GO Bonds | \$ (183,553) | \$ (362,322) | \$ (443,099) | \$ (345,500) |
| 2008 GO Bonds | \$ (635,886) | \$ (9,028,397) | \$ (790,499) | \$ (185,499) |
| 2012 GO Bonds | \$ (731,139) | \$ - | \$ - | \$ - |
| 2015 GO Bonds | \$ - | \$ (805,140) | \$ (260,250) | \$ (760,250) |
| 2016 GO Bonds | \$ - | \$ (83,950) | \$ (500) | \$ (110,900) |
| Expense Total | \$ (1,550,897) | \$ (10,279,915) | \$ (1,494,348) | \$ (1,402,149) |
| Changes in Net Position | \$ (61,326) | \$ (8,814,081) | \$ (49,348) | \$ 97,497 |

Auxilliary Services Fund (Fund 40)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Revenue | | | | |
| Facilities Rental | \$ 21,054 | \$ 198 | \$ - | \$ 8,000 |
| Miscellaneous | \$ 129,899 | \$ 102,500 | \$ 83,700 | \$ 80,210 |
| Media Services | \$ 101,578 | \$ 83,530 | \$ 110,000 | \$ 110,000 |
| Food Services | \$ 170,225 | \$ 159,049 | \$ 131,000 | \$ 131,000 |
| Center for Work Force Dev. | \$ 281,159 | \$ 754,661 | \$ 848,760 | \$ 677,000 |
| Bookstore | \$ 1,660,955 | \$ 1,402,197 | \$ 1,424,000 | \$ 1,218,000 |
| Revenue Total | \$ 2,364,870 | \$ 2,502,134 | \$ 2,597,460 | \$ 2,224,210 |
| Expense | | | | |
| Bookstore | \$ (1,480,601) | \$ (1,251,589) | \$ (1,299,734) | \$ (1,176,049) |
| Center for Work Force Dev. | \$ (434,460) | \$ (834,543) | \$ (918,671) | \$ (900,425) |
| Food Services | \$ (169,896) | \$ (167,462) | \$ (157,247) | \$ (148,409) |
| Miscellaneous | \$ (143,478) | \$ (137,085) | \$ (115,697) | \$ (113,917) |
| Media Services | \$ (76,327) | \$ (41,823) | \$ (35,800) | \$ (35,800) |
| Facilities Rental | \$ (9,645) | \$ (7,334) | \$ (14,543) | \$ (10,851) |
| Expense Total | \$ (2,314,407) | \$ (2,439,835) | \$ (2,541,692) | \$ (2,385,450) |
| Changes in Net Position | \$ 50,463 | \$ 62,299 | \$ 55,768 | \$ (161,240) |

Restricted Funds (Fund 50)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------------|----------------------|----------------------|----------------------|----------------------|
| Revenue | | | | |
| MMW Prec Mach | \$ 211,911 | \$ 76,573 | \$ - | \$ - |
| MMW Ind Eng Tech | \$ 162,290 | \$ 83,583 | \$ - | \$ - |
| Grad STL-Green Tech | \$ - | \$ - | \$ - | \$ - |
| TANF Grant | \$ 304 | \$ 733 | \$ - | \$ - |
| Cap. Imp. Bond-ECTC Roof | \$ - | \$ 100,000 | \$ - | \$ - |
| Cap. Imp. Bond-Hansen Hall | \$ - | \$ 101,261 | \$ - | \$ - |
| MHW HIM | \$ 74,815 | \$ - | \$ - | \$ - |
| Educ AAS | \$ 4,885 | \$ 14,000 | \$ - | \$ - |
| MHW Nursing | \$ 88,976 | \$ - | \$ - | \$ - |
| EDA Grant | \$ - | \$ 801,407 | \$ 2,017,000 | \$ - |
| Cap. Imp. Bond Projects | \$ - | \$ - | \$ 1,700,000 | \$ - |
| SPYC Grant | \$ 248 | \$ 1,037 | \$ - | \$ - |
| MMW Welding | \$ 164,204 | \$ 37,749 | \$ - | \$ - |
| VA33-Financial Aid | \$ - | \$ - | \$ - | \$ 114 |
| MDHE Def Prev Grant | \$ 21,983 | \$ 25,000 | \$ 25,000 | \$ 18,400 |
| MO Stem WINS CAP Breaker | \$ - | \$ 25,185 | \$ 32,026 | \$ 41,251 |
| AEL Coord Office | \$ 33,004 | \$ 46,429 | \$ 52,634 | \$ 47,970 |
| WIA Youth Grant | \$ 31,114 | \$ 45,140 | \$ 73,711 | \$ 67,012 |
| SEOG Grants | \$ 107,884 | \$ 133,464 | \$ 70,000 | \$ 70,000 |
| Work Study | \$ 72,967 | \$ 96,183 | \$ 75,000 | \$ 96,183 |
| MoStem WINS | \$ 35,257 | \$ 160,949 | \$ 117,646 | \$ 122,477 |
| Physical Plant | \$ 139,578 | \$ 139,578 | \$ 139,000 | \$ 139,000 |
| Perkins | \$ 193,026 | \$ 170,000 | \$ 184,967 | \$ 157,761 |
| Adult Educ | \$ 134,622 | \$ 206,109 | \$ 252,723 | \$ 250,229 |
| Voc Enhance Grant | \$ 246,668 | \$ 270,143 | \$ 1,401,102 | \$ 831,823 |
| Direct Loans | \$ 4,949,444 | \$ 3,853,305 | \$ 3,700,000 | \$ 3,700,000 |
| Pell Grants | \$ 6,746,758 | \$ 5,649,794 | \$ 5,400,000 | \$ 5,400,000 |
| Revenue Total | \$ 13,419,938 | \$ 12,037,622 | \$ 15,240,809 | \$ 10,942,220 |

Restricted Funds (Fund 50)

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|------------------------|------------------------|------------------------|------------------------|
| Expense | | | | |
| Pell Grants | \$ (6,746,758) | \$ (5,649,794) | \$ (5,400,000) | \$ (5,400,000) |
| Direct Loans | \$ (4,949,444) | \$ (3,853,305) | \$ (3,700,000) | \$ (3,700,000) |
| Voc Enhance Grant | \$ (246,668) | \$ (270,143) | \$ (3,496,711) | \$ (831,823) |
| Adult Educ | \$ (134,622) | \$ (212,723) | \$ (252,723) | \$ (223,230) |
| Perkins | \$ (193,026) | \$ (156,246) | \$ (184,962) | \$ (173,613) |
| Physical Plant | \$ (141,101) | \$ (15,894) | \$ (139,000) | \$ (139,000) |
| MoStem WINS | \$ (35,257) | \$ (162,104) | \$ (153,443) | \$ (126,478) |
| Work Study | \$ (72,967) | \$ (83,258) | \$ (93,750) | \$ (84,185) |
| AEL Coord Office | \$ (33,004) | \$ (47,199) | \$ (52,634) | \$ (75,264) |
| SEOG Grants | \$ (107,884) | \$ (133,476) | \$ (70,000) | \$ (70,000) |
| WIA Youth Grant | \$ (31,114) | \$ (45,688) | \$ (81,060) | \$ (66,999) |
| MO Stem WINS CAP Breaker | \$ - | \$ (24,686) | \$ (32,024) | \$ (45,270) |
| MDHE Def Prev Grant | \$ (21,983) | \$ (17,676) | \$ (25,000) | \$ (18,400) |
| VA33-Financial Aid | \$ - | \$ - | \$ (114) | \$ (114) |
| MMW Welding | \$ (164,204) | \$ (37,885) | \$ - | \$ - |
| SPYC Grant | \$ (248) | \$ (1,037) | \$ - | \$ - |
| TANF Grant | \$ (304) | \$ (734) | \$ - | \$ - |
| MHW HIM | \$ (74,815) | \$ (17) | \$ - | \$ - |
| MMW Prec Mach | \$ (211,911) | \$ (77,051) | \$ - | \$ - |
| MMW Ind Eng Tech | \$ (165,491) | \$ (80,651) | \$ (2) | \$ - |
| Cap. Imp. Bond Projects | \$ - | \$ - | \$ (3,450,000) | \$ - |
| MHW Nursing | \$ (88,976) | \$ - | \$ - | \$ - |
| Educ AAS | \$ (4,150) | \$ (13,650) | \$ - | \$ - |
| Cap. Imp. Bond-ECTC Roof | \$ - | \$ (144,565) | \$ - | \$ - |
| Grad STL-Admin. | \$ - | \$ - | \$ - | \$ - |
| Expense Total | \$ (13,423,928) | \$ (11,027,781) | \$ (17,131,423) | \$ (10,954,375) |
| Changes in Net Position | \$ (3,989) | \$ 1,009,841 | \$ (1,890,614) | \$ (12,156) |

**Accounts By Classification
President's Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------------|---------------------|---------------------|----------------------|----------------------|
| Board of Trustees | | | | |
| 61035 | | | | |
| Other Expenditures | \$ (5,010) | \$ (43,355) | \$ (4,250) | \$ (57,850) |
| 61035 Total | \$ (5,010) | \$ (43,355) | \$ (4,250) | \$ (57,850) |
| Higher Learning Comm | | | | |
| 61056 | | | | |
| Salaries | \$ (1,000) | \$ - | \$ - | - |
| Benefits | \$ (158) | \$ - | \$ - | - |
| Other Expenditures | \$ (10,014) | \$ (14,872) | \$ (26,000) | \$ (33,300) |
| 61056 Total | \$ (11,173) | \$ (14,872) | \$ (26,000) | \$ (33,300) |
| Human Resources | | | | |
| 63044 | | | | |
| Salaries | \$ (159,538) | \$ (154,375) | \$ (160,637) | \$ (154,190) |
| Benefits | \$ (52,522) | \$ (50,548) | \$ (56,881) | \$ (53,093) |
| Other Expenditures | \$ (42,307) | \$ (50,111) | \$ (62,013) | \$ (61,855) |
| 63044 Total | \$ (254,367) | \$ (255,034) | \$ (279,531) | \$ (269,137) |
| Instit Advance | | | | |
| 65040 | | | | |
| Salaries | \$ (98,671) | \$ (101,507) | \$ (104,300) | \$ (104,293) |
| Benefits | \$ (28,067) | \$ (33,001) | \$ (33,069) | \$ (31,943) |
| Other Expenditures | \$ (32,880) | \$ (26,635) | \$ (25,700) | \$ (25,700) |
| 65040 Total | \$ (159,617) | \$ (161,143) | \$ (163,069) | \$ (161,936) |
| Instit Research | | | | |
| 61030 | | | | |
| Salaries | \$ (98,943) | \$ (103,431) | \$ (106,485) | \$ (106,486) |
| Benefits | \$ (33,794) | \$ (34,311) | \$ (34,546) | \$ (33,295) |
| Other Expenditures | \$ (5,200) | \$ (4,991) | \$ (10,550) | \$ (4,700) |
| 61030 Total | \$ (137,937) | \$ (142,733) | \$ (151,581) | \$ (144,481) |

**Accounts By Classification
President's Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|---------------------|---------------------|----------------------|----------------------|
| Institute Exp | | | | |
| 61043 | | | | |
| Salaries | \$ - | \$ - | \$ - | \$ - |
| Benefits | \$ (91,100) | \$ (88,802) | \$ - | \$ - |
| Other Expenditures | \$ (102,546) | \$ (118,577) | \$ (434,320) | \$ (914,066) |
| 61043 Total | \$ (193,646) | \$ (207,379) | \$ (434,320) | \$ (914,066) |
| MCCA | | | | |
| 46119 | | | | |
| Other Expenditures | \$ - | \$ - | \$ (41,778) | \$ (41,778) |
| 46119 Total | \$ - | \$ - | \$ (41,778) | \$ (41,778) |
| President | | | | |
| 61036 | | | | |
| Salaries | \$ (200,834) | \$ (206,192) | \$ (210,273) | \$ (210,213) |
| Benefits | \$ (61,882) | \$ (62,672) | \$ (51,118) | \$ (50,034) |
| Other Expenditures | \$ (22,186) | \$ (28,804) | \$ (49,439) | \$ (49,439) |
| 61036 Total | \$ (284,901) | \$ (297,668) | \$ (310,830) | \$ (309,686) |
| Rolla | | | | |
| 46128 | | | | |
| Salaries | \$ (268,277) | \$ (294,692) | \$ (330,865) | \$ (327,772) |
| Benefits | \$ (81,780) | \$ (99,600) | \$ (102,764) | \$ (102,229) |
| Other Expenditures | \$ (31,110) | \$ (21,196) | \$ (28,842) | \$ (29,722) |
| 46128 Total | \$ (381,167) | \$ (415,488) | \$ (462,471) | \$ (459,722) |
| Learning Center - Rolla | | | | |
| 43015 | | | | |
| Other Expenditures | \$ (711) | \$ (221) | \$ (600) | \$ (600) |
| 43015 Total | \$ (711) | \$ (221) | \$ (600) | \$ (600) |

**Accounts By Classification
President's Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Advise/Counsel Svs - Rolla | | | | |
| 53021 | | | | |
| Other Expenditures | \$ (792) | \$ (690) | \$ (1,500) | \$ (1,100) |
| 53021 Total | \$ (792) | \$ (690) | \$ (1,500) | \$ (1,100) |
| Financial Aid - Rolla | | | | |
| 54000 | | | | |
| Other Expenditures | \$ (1,094) | \$ (948) | \$ (1,500) | \$ (800) |
| 54000 Total | \$ (1,094) | \$ (948) | \$ (1,500) | \$ (800) |
| Admissions - Rolla | | | | |
| 57127 | | | | |
| Other Expenditures | \$ (1,219) | \$ (1,222) | \$ (1,601) | \$ (1,400) |
| 57127 Total | \$ (1,219) | \$ (1,222) | \$ (1,601) | \$ (1,400) |
| Grand Total | \$ (1,431,634) | \$ (1,540,754) | \$ (1,879,031) | \$ (2,395,856) |

Accounts By Classification
Instruction Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------|---------------------|---------------------|----------------------|----------------------|
| Accounting | | | | |
| 12071 | | | | |
| Salaries | \$ (82,824) | \$ (74,391) | \$ (120,734) | \$ (77,339) |
| Benefits | \$ (28,215) | \$ (22,563) | \$ (35,677) | \$ (35,992) |
| Other Expenditures | \$ (4,036) | \$ (3,132) | \$ (4,150) | \$ (2,850) |
| 12071 Total | \$ (115,075) | \$ (100,086) | \$ (160,561) | \$ (116,181) |
| Agriculture | | | | |
| 11412 | | | | |
| Salaries | \$ - | \$ - | \$ - | \$ (2,070) |
| Benefits | \$ - | \$ - | \$ - | \$ (330) |
| Other Expenditures | \$ - | \$ - | \$ (3,000) | \$ - |
| 11412 Total | \$ - | \$ - | \$ (3,000) | \$ (2,400) |
| Anthropology | | | | |
| 11450 | | | | |
| Salaries | \$ (3,720) | \$ (3,840) | \$ (3,840) | \$ (1,920) |
| Benefits | \$ (540) | \$ (557) | \$ (293) | \$ (147) |
| Other Expenditures | \$ (3) | \$ (101) | \$ (200) | \$ (200) |
| 11450 Total | \$ (4,263) | \$ (4,498) | \$ (4,333) | \$ (2,267) |
| Art | | | | |
| 11501 | | | | |
| Salaries | \$ (157,957) | \$ (145,225) | \$ (160,848) | \$ (146,940) |
| Benefits | \$ (38,525) | \$ (36,633) | \$ (38,353) | \$ (21,498) |
| Other Expenditures | \$ (8,512) | \$ (9,440) | \$ (9,600) | \$ (8,920) |
| 11501 Total | \$ (204,994) | \$ (191,299) | \$ (208,801) | \$ (177,359) |
| Art Gallery | | | | |
| 42016 | | | | |
| Other Expenditures | \$ (2,910) | \$ (2,980) | \$ (2,500) | \$ (2,825) |
| 42016 Total | \$ (2,910) | \$ (2,980) | \$ (2,500) | \$ (2,825) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------------|---------------------|---------------------|----------------------|----------------------|
| Biology | | | | |
| 11261 | | | | |
| Salaries | \$ (453,000) | \$ (445,855) | \$ (445,167) | \$ (498,468) |
| Benefits | \$ (136,457) | \$ (136,439) | \$ (137,474) | \$ (149,483) |
| Other Expenditures | \$ (39,058) | \$ (38,433) | \$ (36,250) | \$ (35,250) |
| 11261 Total | \$ (628,515) | \$ (620,727) | \$ (618,891) | \$ (683,202) |
| Biotechnology | | | | |
| 12158 | | | | |
| Salaries | \$ (14,684) | \$ (270) | \$ (401) | \$ (408) |
| Benefits | \$ (3,395) | \$ (43) | \$ (63) | \$ (31) |
| Other Expenditures | \$ (3,225) | \$ (2,307) | \$ (500) | \$ (20) |
| 12158 Total | \$ (21,304) | \$ (2,620) | \$ (964) | \$ (459) |
| Bus Mgmt & Tech | | | | |
| 12077 | | | | |
| Salaries | \$ (4,672) | \$ - | \$ (4,370) | \$ - |
| Benefits | \$ (2,168) | \$ - | \$ - | \$ (18,206) |
| Other Expenditures | \$ (4,708) | \$ - | \$ - | \$ - |
| 12077 Total | \$ (11,548) | \$ - | \$ (4,370) | \$ (18,206) |
| Business | | | | |
| 12082 | | | | |
| Salaries | \$ (74,084) | \$ (106,659) | \$ (96,580) | \$ (76,479) |
| Benefits | \$ (20,332) | \$ (25,055) | \$ (22,157) | \$ (34,208) |
| Other Expenditures | \$ (7,601) | \$ (4,660) | \$ (5,680) | \$ (5,080) |
| 12082 Total | \$ (102,017) | \$ (136,374) | \$ (124,417) | \$ (115,767) |

Accounts By Classification
Instruction Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|------------------------|---------------------|---------------------|----------------------|----------------------|
| Cert Med Asstnt | | | | |
| 12078 | | | | |
| Salaries | \$ (36,325) | \$ (51,518) | \$ (50,638) | \$ (71,155) |
| Benefits | \$ (12,968) | \$ (16,140) | \$ (16,156) | \$ (20,684) |
| Other Expenditures | \$ (6,870) | \$ (7,204) | \$ (9,050) | \$ (11,150) |
| 12078 Total | \$ (56,163) | \$ (74,861) | \$ (75,844) | \$ (102,989) |
| Chemistry | | | | |
| 11401 | | | | |
| Salaries | \$ (220,498) | \$ (224,910) | \$ (228,613) | \$ (162,036) |
| Benefits | \$ (40,516) | \$ (41,053) | \$ (51,215) | \$ (39,948) |
| Other Expenditures | \$ (13,934) | \$ (15,606) | \$ (14,165) | \$ (14,165) |
| 11401 Total | \$ (274,949) | \$ (281,569) | \$ (293,993) | \$ (216,149) |
| Civilization | | | | |
| 11457 | | | | |
| Salaries | \$ (17,610) | \$ (15,660) | \$ (15,660) | \$ (13,850) |
| Benefits | \$ (1,489) | \$ (1,481) | \$ (1,197) | \$ (1,219) |
| Other Expenditures | \$ (73) | \$ (99) | \$ (100) | \$ - |
| 11457 Total | \$ (19,172) | \$ (17,240) | \$ (16,957) | \$ (15,069) |
| Communications | | | | |
| 11230 | | | | |
| Salaries | \$ (145,186) | \$ (125,101) | \$ (126,498) | \$ (131,109) |
| Benefits | \$ (33,005) | \$ (32,361) | \$ (32,388) | \$ (43,092) |
| Other Expenditures | \$ (1,324) | \$ (1,042) | \$ (2,250) | \$ (1,750) |
| 11230 Total | \$ (179,515) | \$ (158,503) | \$ (161,136) | \$ (175,950) |

Accounts By Classification
Instruction Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------------------|---------------------|---------------------|----------------------|----------------------|
| Comp Info Sys | | | | |
| 12072 | | | | |
| Salaries | \$ (214,901) | \$ (208,616) | \$ (221,448) | \$ (114,707) |
| Benefits | \$ (56,016) | \$ (55,615) | \$ (60,424) | \$ (32,622) |
| Other Expenditures | \$ (1,973) | \$ (7,169) | \$ (4,650) | \$ (4,050) |
| 12072 Total | \$ (272,890) | \$ (271,400) | \$ (286,522) | \$ (151,379) |
| Comp Networking | | | | |
| 12074 | | | | |
| Other Expenditures | \$ (623) | \$ (111) | \$ (200) | \$ (300) |
| 12074 Total | \$ (623) | \$ (111) | \$ (200) | \$ (300) |
| Computer Info Sys - Rolla | | | | |
| 12075 | | | | |
| Other Expenditures | \$ - | \$ (58) | \$ - | \$ - |
| 12075 Total | \$ - | \$ (58) | \$ - | \$ - |
| Criminal Justice | | | | |
| 12431 | | | | |
| Salaries | \$ (5,670) | \$ (6,000) | \$ (5,999) | \$ (5,910) |
| Benefits | \$ (434) | \$ (802) | \$ (802) | \$ (629) |
| Other Expenditures | \$ (9) | \$ (122) | \$ (200) | \$ (100) |
| 12431 Total | \$ (6,113) | \$ (6,925) | \$ (7,001) | \$ (6,639) |
| Dev Educ | | | | |
| 43010 | | | | |
| Salaries | \$ (44,360) | \$ (42,977) | \$ (36,000) | \$ (54,000) |
| Benefits | \$ (14,450) | \$ (14,478) | \$ (14,519) | \$ (16,770) |
| Other Expenditures | \$ (1,141) | \$ (1,771) | \$ (3,277) | \$ (3,277) |
| 43010 Total | \$ (59,951) | \$ (59,226) | \$ (53,796) | \$ (74,047) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------------|---------------------|---------------------|----------------------|----------------------|
| Dir of Nursing | | | | |
| 46032 | | | | |
| Salaries | \$ (83,056) | \$ (85,175) | \$ (60,985) | \$ (122,314) |
| Benefits | \$ (22,179) | \$ (22,548) | \$ (10,304) | \$ (34,812) |
| Other Expenditures | \$ (2,644) | \$ (2,558) | \$ (2,218) | \$ (2,450) |
| 46032 Total | \$ (107,879) | \$ (110,282) | \$ (73,507) | \$ (159,576) |
| Dist Learning | | | | |
| 46017 | | | | |
| Salaries | \$ (101,030) | \$ (107,058) | \$ (114,475) | \$ (112,255) |
| Benefits | \$ (33,814) | \$ (34,802) | \$ (35,821) | \$ (34,225) |
| Other Expenditures | \$ (4,633) | \$ (11,338) | \$ (11,950) | \$ (12,804) |
| 46017 Total | \$ (139,477) | \$ (153,198) | \$ (162,246) | \$ (159,283) |
| Div-Busn & Ind | | | | |
| 45023 | | | | |
| Salaries | \$ (10,214) | \$ (25,319) | \$ (27,745) | \$ (87,935) |
| Benefits | \$ (781) | \$ (7,029) | \$ (7,334) | \$ (29,385) |
| Other Expenditures | \$ - | \$ (453) | \$ (250) | \$ (2,450) |
| 45023 Total | \$ (10,996) | \$ (32,801) | \$ (35,329) | \$ (119,770) |
| Div-Educ/SocSci/Hum | | | | |
| 45020 | | | | |
| Salaries | \$ (29,353) | \$ (41,545) | \$ (50,235) | \$ - |
| Benefits | \$ (12,477) | \$ (18,189) | \$ (18,880) | \$ (691) |
| Other Expenditures | \$ (520) | \$ (760) | \$ (330) | \$ (330) |
| 45020 Total | \$ (42,350) | \$ (60,494) | \$ (69,445) | \$ (1,021) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------------|--------------------|-----------------|----------------------|----------------------|
| Div-English | | | | |
| 45015 | | | | |
| Salaries | \$ - | \$ - | \$ - | (112,512) |
| Benefits | \$ (97) | \$ - | \$ - | (33,340) |
| Other Expenditures | \$ (349) | \$ - | \$ - | - |
| 45015 Total | \$ (446) | \$ - | \$ - | (145,852) |
| Div-Fine/Perf Arts | | | | |
| 45025 | | | | |
| Salaries | \$ (29,253) | \$ - | (4,000) | (4,333) |
| Benefits | \$ (12,426) | (240) | \$ - | (691) |
| Other Expenditures | \$ (17) | (138) | \$ - | - |
| 45025 Total | \$ (41,696) | \$ (378) | (4,000) | (5,025) |
| Div-Math & Engl | | | | |
| 45022 | | | | |
| Salaries | \$ (10,859) | (10,471) | (10,877) | - |
| Benefits | \$ (831) | (801) | (796) | - |
| Other Expenditures | \$ (2,520) | (1,560) | (2,402) | (1,902) |
| 45022 Total | \$ (14,210) | (12,832) | (14,075) | (1,902) |
| Div-Nurs/Allied Hlth | | | | |
| 45010 | | | | |
| Other Expenditures | \$ (810) | (651) | \$ - | - |
| 45010 Total | \$ (810) | (651) | \$ - | - |
| Div-Sci & Engn | | | | |
| 45021 | | | | |
| Salaries | \$ (6,830) | (9,774) | (10,749) | - |
| Benefits | \$ (522) | (748) | (786) | - |
| Other Expenditures | \$ (3,987) | (4,811) | (4,358) | (4,358) |
| 45021 Total | \$ (11,339) | (15,332) | (15,893) | (4,358) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------|---------------------|---------------------|----------------------|----------------------|
| Dual Credit | | | | |
| 46042 | | | | |
| Other Expenditures | \$ (3,245) | \$ (3,726) | \$ (5,171) | \$ (5,171) |
| 46042 Total | \$ (3,245) | \$ (3,726) | \$ (5,171) | \$ (5,171) |
| Economics | | | | |
| 11452 | | | | |
| Salaries | \$ (55,319) | \$ (53,771) | \$ (58,632) | \$ (52,193) |
| Benefits | \$ (17,042) | \$ (16,346) | \$ (17,351) | \$ (24,530) |
| Other Expenditures | \$ (3,739) | \$ (4,160) | \$ (4,390) | \$ (4,015) |
| 11452 Total | \$ (76,101) | \$ (74,278) | \$ (80,373) | \$ (80,738) |
| Educ AAS | | | | |
| 11132 | | | | |
| Salaries | \$ (98,403) | \$ (100,283) | \$ (110,603) | \$ (25,032) |
| Benefits | \$ (23,491) | \$ (24,938) | \$ (24,901) | \$ (2,439) |
| Other Expenditures | \$ (28,653) | \$ (14,226) | \$ (6,275) | \$ (2,105) |
| 11132 Total | \$ (150,547) | \$ (139,447) | \$ (141,779) | \$ (29,575) |
| Educ Coord | | | | |
| 11139 | | | | |
| Salaries | \$ (43,300) | \$ (44,491) | \$ (45,945) | \$ (45,946) |
| Benefits | \$ (14,269) | \$ (15,989) | \$ (16,107) | \$ (15,470) |
| Other Expenditures | \$ (1,033) | \$ (1,488) | \$ (4,370) | \$ (1,670) |
| 11139 Total | \$ (58,602) | \$ (61,968) | \$ (66,422) | \$ (63,086) |
| Educ Trsf Prog | | | | |
| 11131 | | | | |
| Other Expenditures | \$ (3,713) | \$ (4,328) | \$ (3,810) | \$ (3,250) |
| 11131 Total | \$ (3,713) | \$ (4,328) | \$ (3,810) | \$ (3,250) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------|---------------------|---------------------|----------------------|----------------------|
| Emerg Med Tech | | | | |
| 12172 | | | | |
| Salaries | \$ (133,852) | \$ (138,882) | \$ (158,983) | \$ (182,965) |
| Benefits | \$ (26,017) | \$ (27,285) | \$ (19,221) | \$ (45,049) |
| Other Expenditures | \$ (21,394) | \$ (15,676) | \$ (19,269) | \$ (19,122) |
| 12172 Total | \$ (181,264) | \$ (181,844) | \$ (197,473) | \$ (247,136) |
| English | | | | |
| 11232 | | | | |
| Salaries | \$ (649,227) | \$ (555,257) | \$ (567,268) | \$ (497,763) |
| Benefits | \$ (161,701) | \$ (151,339) | \$ (152,313) | \$ (132,908) |
| Other Expenditures | \$ (10,263) | \$ (6,058) | \$ (8,379) | \$ (7,879) |
| 11232 Total | \$ (821,190) | \$ (712,654) | \$ (727,960) | \$ (638,551) |
| Environmental Sci | | | | |
| 11408 | | | | |
| Salaries | \$ (21,428) | \$ (47,858) | \$ (52,485) | \$ (4,290) |
| Benefits | \$ (5,568) | \$ (13,720) | \$ (15,397) | \$ (684) |
| Other Expenditures | \$ (108) | \$ (402) | \$ (650) | \$ (450) |
| 11408 Total | \$ (27,104) | \$ (61,981) | \$ (68,532) | \$ (5,424) |
| Faculty Assn | | | | |
| 11146 | | | | |
| Salaries | \$ (3,840) | \$ (3,870) | \$ (3,870) | \$ (4,485) |
| Benefits | \$ (557) | \$ (617) | \$ (617) | \$ (715) |
| Other Expenditures | \$ - | \$ (565) | \$ (700) | \$ (615) |
| 11146 Total | \$ (4,397) | \$ (5,052) | \$ (5,187) | \$ (5,815) |
| Faculty Dev | | | | |
| 46122 | | | | |
| Other Expenditures | \$ (2,006) | \$ (6,653) | \$ (3,400) | \$ (3,225) |
| 46122 Total | \$ (2,006) | \$ (6,653) | \$ (3,400) | \$ (3,225) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|------------------------|--------------------|---------------------|----------------------|----------------------|
| Fdn Sem Prog | | | | |
| 43020 | | | | |
| Salaries | \$ (26,417) | \$ (17,501) | \$ (14,999) | \$ (19,333) |
| Benefits | \$ (3,759) | \$ (2,523) | \$ (2,175) | \$ (3,084) |
| Other Expenditures | \$ (2,006) | \$ (1,221) | \$ (2,414) | \$ (21,364) |
| 43020 Total | \$ (32,182) | \$ (21,244) | \$ (19,588) | \$ (43,780) |
| Fire Technology | | | | |
| 12432 | | | | |
| Salaries | \$ (7,580) | \$ (10,940) | \$ (10,940) | \$ (10,640) |
| Benefits | \$ (580) | \$ (837) | \$ (836) | \$ (1,138) |
| Other Expenditures | \$ (737) | \$ (349) | \$ (100) | \$ (1,005) |
| 12432 Total | \$ (8,897) | \$ (12,126) | \$ (11,876) | \$ (12,783) |
| Foreign Lang | | | | |
| 11161 | | | | |
| Salaries | \$ (49,597) | \$ (51,853) | \$ (53,359) | \$ (55,094) |
| Benefits | \$ (16,775) | \$ (17,162) | \$ (17,290) | \$ (16,939) |
| Other Expenditures | \$ (596) | \$ (3,558) | \$ (4,675) | \$ (1,417) |
| 11161 Total | \$ (66,968) | \$ (72,574) | \$ (75,324) | \$ (73,450) |
| Four Rivers Voc | | | | |
| 46134 | | | | |
| Other Expenditures | \$ (90,073) | \$ (102,070) | \$ (65,000) | \$ (100,000) |
| 46134 Total | \$ (90,073) | \$ (102,070) | \$ (65,000) | \$ (100,000) |
| Geography | | | | |
| 11461 | | | | |
| Salaries | \$ (1,920) | \$ (1,920) | \$ (1,920) | \$ (1,920) |
| Benefits | \$ - | \$ - | \$ (147) | \$ (147) |
| Other Expenditures | \$ (14) | \$ (97) | \$ (200) | \$ (200) |
| 11461 Total | \$ (1,934) | \$ (2,017) | \$ (2,267) | \$ (2,267) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-------------------------|---------------------|---------------------|----------------------|----------------------|
| Geology | | | | |
| 11402 | | | | |
| Salaries | \$ (17,730) | \$ (17,948) | \$ (17,948) | \$ (14,438) |
| Benefits | \$ (1,875) | \$ (2,172) | \$ (1,372) | \$ (1,104) |
| Other Expenditures | \$ (1,410) | \$ (1,329) | \$ (2,200) | \$ (1,500) |
| 11402 Total | \$ (21,015) | \$ (21,449) | \$ (21,520) | \$ (17,042) |
| Global Educ | | | | |
| 11162 | | | | |
| Salaries | \$ - | \$ (100) | \$ (100) | \$ - |
| Benefits | \$ - | \$ (8) | \$ (7) | \$ - |
| Other Expenditures | \$ (793) | \$ (2,137) | \$ (3,100) | \$ (3,000) |
| 11162 Total | \$ (793) | \$ (2,245) | \$ (3,207) | \$ (3,000) |
| Graphic Design | | | | |
| 12159 | | | | |
| Salaries | \$ (120,489) | \$ (84,634) | \$ (93,772) | \$ (94,450) |
| Benefits | \$ (34,740) | \$ (20,969) | \$ (21,040) | \$ (21,668) |
| Other Expenditures | \$ (5,454) | \$ (3,656) | \$ (5,000) | \$ (4,400) |
| 12159 Total | \$ (160,683) | \$ (109,260) | \$ (119,812) | \$ (120,518) |
| Health Info Mgmt | | | | |
| 12076 | | | | |
| Salaries | \$ (92,897) | \$ (146,964) | \$ (154,540) | \$ (150,640) |
| Benefits | \$ (21,470) | \$ (39,695) | \$ (41,004) | \$ (41,422) |
| Other Expenditures | \$ (3,485) | \$ (6,359) | \$ (5,600) | \$ (4,300) |
| 12076 Total | \$ (117,853) | \$ (193,018) | \$ (201,144) | \$ (196,361) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|------------------------|---------------------|---------------------|----------------------|----------------------|
| Health Sciences | | | | |
| 12173 | | | | |
| Salaries | \$ (41,960) | \$ (20,365) | \$ (28,457) | \$ (15,540) |
| Benefits | \$ (7,430) | \$ (2,624) | \$ (5,458) | \$ (1,522) |
| Other Expenditures | \$ (225) | \$ (183) | \$ (500) | \$ (200) |
| 12173 Total | \$ (49,615) | \$ (23,172) | \$ (34,415) | \$ (17,262) |
| History | | | | |
| 11454 | | | | |
| Salaries | \$ (141,206) | \$ (153,284) | \$ (195,482) | \$ (180,009) |
| Benefits | \$ (37,610) | \$ (41,934) | \$ (53,493) | \$ (59,857) |
| Other Expenditures | \$ (5,615) | \$ (6,992) | \$ (5,300) | \$ (4,400) |
| 11454 Total | \$ (184,431) | \$ (202,209) | \$ (254,275) | \$ (244,266) |
| Hospitality | | | | |
| 12085 | | | | |
| Salaries | \$ (172,502) | \$ (159,653) | \$ (173,394) | \$ (146,141) |
| Benefits | \$ (56,803) | \$ (51,096) | \$ (51,235) | \$ (45,659) |
| Other Expenditures | \$ (44,177) | \$ (43,517) | \$ (38,275) | \$ (38,075) |
| 12085 Total | \$ (273,482) | \$ (254,265) | \$ (262,904) | \$ (229,875) |
| HVAC | | | | |
| 12152 | | | | |
| Salaries | \$ (79,430) | \$ (59,397) | \$ (103,594) | \$ (99,343) |
| Benefits | \$ (18,501) | \$ (10,611) | \$ (21,244) | \$ (23,600) |
| Other Expenditures | \$ (8,568) | \$ (8,072) | \$ (4,900) | \$ (4,900) |
| 12152 Total | \$ (106,498) | \$ (78,080) | \$ (129,738) | \$ (127,842) |

Accounts By Classification
Instruction Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------|---------------------|---------------------|----------------------|----------------------|
| Industrial Eng | | | | |
| 12157 | | | | |
| Salaries | \$ (8,713) | \$ (45,154) | \$ (64,624) | \$ (86,916) |
| Benefits | \$ (2,100) | \$ (11,343) | \$ (18,795) | \$ (21,270) |
| Other Expenditures | \$ (7,183) | \$ (7,050) | \$ (7,801) | \$ (6,249) |
| 12157 Total | \$ (17,996) | \$ (63,546) | \$ (91,220) | \$ (114,435) |
| Inservice Acts | | | | |
| 46120 | | | | |
| Other Expenditures | \$ (4,026) | \$ (5,496) | \$ (5,950) | \$ (5,283) |
| 46120 Total | \$ (4,026) | \$ (5,496) | \$ (5,950) | \$ (5,283) |
| Journalism | | | | |
| 11091 | | | | |
| Salaries | \$ (14,289) | \$ (12,770) | \$ (11,395) | \$ (13,704) |
| Benefits | \$ (4,051) | \$ (3,814) | \$ (3,572) | \$ (10,415) |
| Other Expenditures | \$ (284) | \$ (1,708) | \$ (1,422) | \$ (1,422) |
| 11091 Total | \$ (18,624) | \$ (18,293) | \$ (16,389) | \$ (25,541) |
| Mathematics | | | | |
| 11404 | | | | |
| Salaries | \$ (614,288) | \$ (585,885) | \$ (613,896) | \$ (449,577) |
| Benefits | \$ (164,203) | \$ (161,803) | \$ (167,512) | \$ (122,420) |
| Other Expenditures | \$ (8,205) | \$ (5,327) | \$ (7,525) | \$ (6,325) |
| 11404 Total | \$ (786,696) | \$ (753,016) | \$ (788,933) | \$ (578,322) |
| Music | | | | |
| 11504 | | | | |
| Salaries | \$ (220,063) | \$ (222,404) | \$ (238,237) | \$ (238,700) |
| Benefits | \$ (58,695) | \$ (59,273) | \$ (60,755) | \$ (80,640) |
| Other Expenditures | \$ (21,489) | \$ (21,116) | \$ (20,250) | \$ (18,550) |
| 11504 Total | \$ (300,247) | \$ (302,792) | \$ (319,242) | \$ (337,889) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-------------------------|---------------------|---------------------|----------------------|----------------------|
| Nursing | | | | |
| 12181 | | | | |
| Salaries | \$ (710,395) | \$ (578,850) | \$ (615,458) | \$ (535,132) |
| Benefits | \$ (184,964) | \$ (153,172) | \$ (180,063) | \$ (145,579) |
| Other Expenditures | \$ (32,857) | \$ (28,382) | \$ (27,070) | \$ (33,550) |
| 12181 Total | \$ (928,216) | \$ (760,404) | \$ (822,591) | \$ (714,260) |
| Occ Therapy Asst | | | | |
| 12176 | | | | |
| Other Expenditures | \$ (1,571) | \$ (973) | \$ (605) | \$ (1,900) |
| 12176 Total | \$ (1,571) | \$ (973) | \$ (605) | \$ (1,900) |
| Philos/Relig | | | | |
| 11381 | | | | |
| Salaries | \$ (48,930) | \$ (55,974) | \$ (56,258) | \$ (59,651) |
| Benefits | \$ (15,177) | \$ (17,816) | \$ (17,750) | \$ (25,706) |
| Other Expenditures | \$ (394) | \$ (520) | \$ (3,000) | \$ (2,600) |
| 11381 Total | \$ (64,501) | \$ (74,310) | \$ (77,008) | \$ (87,958) |
| Physical Educ | | | | |
| 11361 | | | | |
| Salaries | \$ (122,248) | \$ (92,252) | \$ (99,842) | \$ (98,583) |
| Benefits | \$ (27,266) | \$ (19,754) | \$ (20,477) | \$ (22,394) |
| Other Expenditures | \$ (2,985) | \$ (2,870) | \$ (3,145) | \$ (1,630) |
| 11361 Total | \$ (152,500) | \$ (114,876) | \$ (123,464) | \$ (122,607) |
| Physics/Phys Sci | | | | |
| 11407 | | | | |
| Salaries | \$ (48,950) | \$ (48,209) | \$ (69,454) | \$ (47,965) |
| Benefits | \$ (16,049) | \$ (16,582) | \$ (23,304) | \$ (15,159) |
| Other Expenditures | \$ (5,411) | \$ (5,162) | \$ (6,842) | \$ (5,767) |
| 11407 Total | \$ (70,410) | \$ (69,953) | \$ (99,600) | \$ (68,890) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------|---------------------|---------------------|----------------------|----------------------|
| Pol Science | | | | |
| 11455 | | | | |
| Salaries | \$ (57,752) | \$ (16,015) | \$ (16,133) | \$ (18,024) |
| Benefits | \$ (17,957) | \$ (4,933) | \$ (4,173) | \$ (10,949) |
| Other Expenditures | \$ (1,817) | \$ (1,255) | \$ (1,735) | \$ (1,400) |
| 11455 Total | \$ (77,526) | \$ (22,203) | \$ (22,041) | \$ (30,373) |
| Precision Mach | | | | |
| 12156 | | | | |
| Salaries | \$ (25,790) | \$ (43,414) | \$ (56,728) | \$ (74,245) |
| Benefits | \$ (4,718) | \$ (11,845) | \$ (17,721) | \$ (20,522) |
| Other Expenditures | \$ (6,638) | \$ (4,692) | \$ (8,050) | \$ (7,999) |
| 12156 Total | \$ (37,146) | \$ (59,951) | \$ (82,499) | \$ (102,766) |
| Pre-Engineer | | | | |
| 11403 | | | | |
| Salaries | \$ (72,080) | \$ (79,612) | \$ (80,982) | \$ (75,836) |
| Benefits | \$ (24,772) | \$ (27,175) | \$ (25,735) | \$ (26,265) |
| Other Expenditures | \$ (9,194) | \$ (8,709) | \$ (8,940) | \$ (9,875) |
| 11403 Total | \$ (106,046) | \$ (115,496) | \$ (115,657) | \$ (111,976) |
| Psychology | | | | |
| 11421 | | | | |
| Salaries | \$ (144,197) | \$ (147,114) | \$ (151,576) | \$ (203,119) |
| Benefits | \$ (33,939) | \$ (36,170) | \$ (36,871) | \$ (54,087) |
| Other Expenditures | \$ (3,286) | \$ (1,744) | \$ (3,350) | \$ (3,350) |
| 11421 Total | \$ (181,422) | \$ (185,029) | \$ (191,797) | \$ (260,557) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Readg/Dev Std | | | | |
| 11239 | | | | |
| Salaries | \$ (64,415) | \$ (55,623) | \$ (57,928) | \$ (60,469) |
| Benefits | \$ (17,576) | \$ (16,664) | \$ (16,761) | \$ (16,375) |
| Other Expenditures | \$ (2,069) | \$ (1,202) | \$ (3,859) | \$ (3,984) |
| 11239 Total | \$ (84,060) | \$ (73,489) | \$ (78,548) | \$ (80,828) |
| Science Lab Safety | | | | |
| 11265 | | | | |
| Other Expenditures | \$ (503) | \$ (1,187) | \$ (1,390) | \$ (940) |
| 11265 Total | \$ (503) | \$ (1,187) | \$ (1,390) | \$ (940) |
| Sociology | | | | |
| 11451 | | | | |
| Salaries | \$ (115,755) | \$ (111,331) | \$ (113,231) | \$ (195,359) |
| Benefits | \$ (28,757) | \$ (26,838) | \$ (26,754) | \$ (53,517) |
| Other Expenditures | \$ (2,730) | \$ (4,249) | \$ (4,270) | \$ (3,840) |
| 11451 Total | \$ (147,242) | \$ (142,418) | \$ (144,255) | \$ (252,716) |
| Sullivan | | | | |
| 37000 | | | | |
| Salaries | \$ (71,105) | \$ (39,334) | \$ (52,846) | - |
| Benefits | \$ (20,498) | \$ (11,617) | \$ (14,974) | - |
| Other Expenditures | \$ (5,332) | \$ (4,198) | \$ (4,000) | - |
| 37000 Total | \$ (96,935) | \$ (55,148) | \$ (71,820) | - |
| Theater | | | | |
| 11231 | | | | |
| Salaries | \$ (74,196) | \$ (84,851) | \$ (86,275) | \$ (75,232) |
| Benefits | \$ (22,626) | \$ (23,435) | \$ (23,270) | \$ (29,806) |
| Other Expenditures | \$ (9,962) | \$ (7,718) | \$ (8,750) | \$ (5,450) |
| 11231 Total | \$ (106,784) | \$ (116,004) | \$ (118,295) | \$ (110,488) |

**Accounts By Classification
Instruction Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Theater Facs | | | | |
| 45100 | | | | |
| Salaries | \$ (37,127) | \$ (14,077) | \$ (52,985) | \$ (43,062) |
| Benefits | \$ (14,500) | \$ (1,890) | \$ (17,197) | \$ (14,830) |
| Other Expenditures | \$ (10,820) | \$ (5,104) | \$ (5,000) | \$ (5,000) |
| 45100 Total | \$ (62,447) | \$ (21,071) | \$ (75,182) | \$ (62,892) |
| VP Instruction | | | | |
| 46040 | | | | |
| Salaries | \$ (185,133) | \$ (209,446) | \$ (202,094) | \$ (338,248) |
| Benefits | \$ (54,681) | \$ (55,860) | \$ (56,497) | \$ (71,759) |
| Other Expenditures | \$ (10,565) | \$ (12,696) | \$ (24,863) | \$ (12,550) |
| 46040 Total | \$ (250,380) | \$ (278,001) | \$ (283,454) | \$ (422,557) |
| Washington | | | | |
| 46130 | | | | |
| Salaries | \$ (18,251) | \$ (17,514) | \$ (17,683) | - |
| Benefits | \$ (6,535) | \$ (6,581) | \$ (6,622) | - |
| Other Expenditures | \$ (172) | \$ - | \$ - | - |
| 46130 Total | \$ (24,958) | \$ (24,095) | \$ (24,305) | - |
| Words & Motion | | | | |
| 36113 | | | | |
| Salaries | \$ - | \$ (200) | \$ - | - |
| Benefits | \$ - | \$ (32) | \$ - | - |
| Other Expenditures | \$ (2,962) | \$ (1,021) | \$ (2,020) | \$ (3,200) |
| 36113 Total | \$ (2,962) | \$ (1,253) | \$ (2,020) | \$ (3,200) |
| Grand Total | \$ (8,294,992) | \$ (7,919,110) | \$ (8,455,223) | \$ (8,224,770) |

**Accounts By Classification
Student Services Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|----------------------------|---------------------|---------------------|----------------------|----------------------|
| Admissions | | | | |
| 57127 | | | | |
| Salaries | \$ (104,841) | \$ (105,842) | \$ (109,731) | \$ (108,612) |
| Benefits | \$ (41,835) | \$ (42,551) | \$ (42,791) | \$ (39,802) |
| Other Expenditures | \$ - | \$ - | \$ - | \$ - |
| 57127 Total | \$ (146,676) | \$ (148,393) | \$ (152,522) | \$ (148,414) |
| Advise/Counsel Svcs | | | | |
| 53021 | | | | |
| Salaries | \$ (195,458) | \$ (291,322) | \$ (297,974) | \$ (326,409) |
| Benefits | \$ (65,942) | \$ (105,241) | \$ (105,096) | \$ (115,014) |
| Other Expenditures | \$ (8,460) | \$ (8,098) | \$ (7,820) | \$ (10,300) |
| 53021 Total | \$ (269,860) | \$ (404,660) | \$ (410,890) | \$ (451,723) |
| Assessment | | | | |
| 46015 | | | | |
| Other Expenditures | \$ (14,282) | \$ (10,602) | \$ (8,350) | \$ (12,000) |
| 46015 Total | \$ (14,282) | \$ (10,602) | \$ (8,350) | \$ (12,000) |
| Campus Orient Prog | | | | |
| 43030 | | | | |
| Other Expenditures | \$ (2,072) | \$ (1,363) | \$ (1,869) | \$ (2,645) |
| 43030 Total | \$ (2,072) | \$ (1,363) | \$ (1,869) | \$ (2,645) |
| Career Svcs | | | | |
| 52000 | | | | |
| Other Expenditures | \$ (4,259) | \$ (3,656) | \$ (5,650) | \$ (5,650) |
| 52000 Total | \$ (4,259) | \$ (3,656) | \$ (5,650) | \$ (5,650) |
| College Recruit | | | | |
| 65044 | | | | |
| Other Expenditures | \$ (31,799) | \$ (29,014) | \$ (27,075) | \$ (27,042) |
| 65044 Total | \$ (31,799) | \$ (29,014) | \$ (27,075) | \$ (27,042) |

**Accounts By Classification
Student Services Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|------------------------------|---------------------|---------------------|----------------------|----------------------|
| College Relations | | | | |
| 65042 | | | | |
| Salaries | \$ (138,041) | \$ (142,753) | \$ (155,254) | \$ (141,145) |
| Benefits | \$ (45,427) | \$ (44,760) | \$ (48,059) | \$ (45,910) |
| Other Expenditures | \$ (150,575) | \$ (163,750) | \$ (159,555) | \$ (159,555) |
| 65042 Total | \$ (334,043) | \$ (351,263) | \$ (362,868) | \$ (346,610) |
| Commencement Acts | | | | |
| 65063 | | | | |
| Other Expenditures | \$ (13,686) | \$ (19,613) | \$ (11,450) | \$ (11,450) |
| 65063 Total | \$ (13,686) | \$ (19,613) | \$ (11,450) | \$ (11,450) |
| Financial Aid | | | | |
| 54000 | | | | |
| Salaries | \$ (206,775) | \$ (233,447) | \$ (248,954) | \$ (251,926) |
| Benefits | \$ (79,649) | \$ (84,729) | \$ (87,879) | \$ (84,960) |
| Other Expenditures | \$ (22,262) | \$ (16,771) | \$ (16,383) | \$ (16,316) |
| 54000 Total | \$ (308,687) | \$ (334,948) | \$ (353,216) | \$ (353,202) |
| HiSET Sch./Waiver | | | | |
| 81043 | | | | |
| Other Expenditures | \$ - | \$ (912) | \$ (700) | \$ (2,000) |
| 81043 Total | \$ - | \$ (912) | \$ (700) | \$ (2,000) |
| Instit Sch-Divisional | | | | |
| 81044 | | | | |
| Other Expenditures | \$ (8,576) | \$ (13,528) | \$ (14,000) | \$ (14,000) |
| 81044 Total | \$ (8,576) | \$ (13,528) | \$ (14,000) | \$ (14,000) |
| Instit Sch-Fine Arts | | | | |
| 81045 | | | | |
| Other Expenditures | \$ (62,590) | \$ (44,737) | \$ (35,000) | \$ (40,000) |
| 81045 Total | \$ (62,590) | \$ (44,737) | \$ (35,000) | \$ (40,000) |

**Accounts By Classification
Student Services Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------------|---------------------|---------------------|----------------------|----------------------|
| Instit Sch-Other | | | | |
| 81046 | | | | |
| Other Expenditures | \$ (8,642) | \$ (3,950) | \$ (6,000) | \$ (7,500) |
| 81046 Total | \$ (8,642) | \$ (3,950) | \$ (6,000) | \$ (7,500) |
| Institute Exp | | | | |
| 62043 | | | | |
| Other Expenditures | \$ (5,958) | \$ (3,278) | \$ (4,450) | \$ (5,995) |
| 62043 Total | \$ (5,958) | \$ (3,278) | \$ (4,450) | \$ (5,995) |
| Intercolleg Athletic Sch | | | | |
| 81051 | | | | |
| Other Expenditures | \$ - | \$ - | \$ - | \$ - |
| 81051 Total | \$ - | \$ - | \$ - | \$ - |
| Learning Center | | | | |
| 43015 | | | | |
| Salaries | \$ (298,700) | \$ (307,138) | \$ (351,177) | \$ (324,725) |
| Benefits | \$ (95,461) | \$ (101,745) | \$ (105,466) | \$ (108,411) |
| Other Expenditures | \$ (7,779) | \$ (7,129) | \$ (7,118) | \$ (6,725) |
| 43015 Total | \$ (401,940) | \$ (416,012) | \$ (463,761) | \$ (439,861) |
| Library Svcs | | | | |
| 41000 | | | | |
| Salaries | \$ (174,024) | \$ (158,594) | \$ (164,139) | \$ (127,166) |
| Benefits | \$ (59,430) | \$ (55,627) | \$ (55,155) | \$ (41,827) |
| Other Expenditures | \$ (106,880) | \$ (107,694) | \$ (101,410) | \$ (108,720) |
| 41000 Total | \$ (340,333) | \$ (321,915) | \$ (320,704) | \$ (277,713) |
| One Stop Student Svcs | | | | |
| 57200 | | | | |
| Other Expenditures | \$ (5,096) | \$ (6,018) | \$ (5,902) | \$ (5,902) |
| 57200 Total | \$ (5,096) | \$ (6,018) | \$ (5,902) | \$ (5,902) |

**Accounts By Classification
Student Services Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------------|---------------------|---------------------|----------------------|----------------------|
| Registrar | | | | |
| 57000 | | | | |
| Salaries | \$ (155,647) | \$ (159,606) | \$ (164,806) | \$ (99,951) |
| Benefits | \$ (58,027) | \$ (58,890) | \$ (59,339) | \$ (30,298) |
| Other Expenditures | \$ (9,851) | \$ (10,873) | \$ (14,245) | \$ (14,245) |
| 57000 Total | \$ (223,525) | \$ (229,368) | \$ (238,390) | \$ (144,495) |
| Returning Heroes Waiver | | | | |
| 81047 | | | | |
| Other Expenditures | \$ (2,542) | \$ (3,401) | \$ (3,000) | \$ (6,500) |
| 81047 Total | \$ (2,542) | \$ (3,401) | \$ (3,000) | \$ (6,500) |
| Sr Citizen Waiver | | | | |
| 81048 | | | | |
| Other Expenditures | \$ (2,931) | \$ (2,043) | \$ (2,000) | \$ (2,000) |
| 81048 Total | \$ (2,931) | \$ (2,043) | \$ (2,000) | \$ (2,000) |
| Student Acts Coord | | | | |
| 51020 | | | | |
| Salaries | \$ (32,866) | \$ (30,651) | \$ (36,158) | \$ (36,262) |
| Benefits | \$ (13,219) | \$ (12,285) | \$ (14,543) | \$ (13,899) |
| Other Expenditures | \$ (9,808) | \$ (9,358) | \$ (10,758) | \$ (10,758) |
| 51020 Total | \$ (55,893) | \$ (52,294) | \$ (61,459) | \$ (60,919) |
| Student Ambass | | | | |
| 51025 | | | | |
| Salaries | \$ (2,830) | \$ - | \$ - | \$ - |
| Other Expenditures | \$ (118) | \$ - | \$ - | \$ - |
| 51025 Total | \$ (2,948) | \$ - | \$ - | \$ - |

**Accounts By Classification
Student Services Division**

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Summer Scholars | | | | |
| 81052 | | | | |
| Other Expenditures | \$ (2,485) | \$ (1,680) | \$ - | \$ (2,500) |
| 81052 Total | \$ (2,485) | \$ (1,680) | \$ - | \$ (2,500) |
| VP Student Svcs | | | | |
| 51016 | | | | |
| Salaries | \$ (264,688) | \$ (265,575) | \$ (271,543) | \$ (332,181) |
| Benefits | \$ (93,826) | \$ (89,822) | \$ (90,231) | \$ (104,890) |
| Other Expenditures | \$ (5,507) | \$ (10,059) | \$ (4,122) | \$ (6,330) |
| 51016 Total | \$ (364,021) | \$ (365,456) | \$ (365,896) | \$ (443,401) |
| Grand Total | \$ (2,612,844) | \$ (2,768,104) | \$ (2,855,153) | \$ (2,811,521) |

Accounts By Classification
External Relations Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------------|---------------------|---------------------|----------------------|----------------------|
| Adult Educ | | | | |
| 14006 | | | | |
| Salaries | \$ (94,168) | \$ (154,797) | \$ (178,922) | \$ (154,248) |
| Benefits | \$ (15,386) | \$ (26,752) | \$ (34,062) | \$ (54,726) |
| Other Expenditures | \$ (25,068) | \$ (31,174) | \$ (39,739) | \$ (14,256) |
| 14006 Total | \$ (134,622) | \$ (212,723) | \$ (252,723) | \$ (223,230) |
| AEL Coord Office | | | | |
| 14009 | | | | |
| Salaries | \$ (37,441) | \$ (40,931) | \$ (48,516) | \$ (58,106) |
| Benefits | \$ (12,652) | \$ (14,586) | \$ (15,918) | \$ (24,705) |
| Other Expenditures | \$ 17,089 | \$ 8,318 | \$ 11,800 | \$ 7,547 |
| 14009 Total | \$ (33,004) | \$ (47,199) | \$ (52,634) | \$ (75,264) |
| MO Stem WINS CAP Breaker | | | | |
| 12276 | | | | |
| Salaries | \$ - | \$ (18,178) | \$ (23,834) | \$ (24,000) |
| Benefits | \$ - | \$ (4,893) | \$ (8,190) | \$ (11,929) |
| Other Expenditures | \$ - | \$ (1,615) | \$ - | \$ (9,341) |
| 12276 Total | \$ - | \$ (24,686) | \$ (32,024) | \$ (45,270) |
| MoStem WINS | | | | |
| 12275 | | | | |
| Salaries | \$ (23,506) | \$ (101,569) | \$ (90,230) | \$ (71,500) |
| Benefits | \$ (5,552) | \$ (28,042) | \$ (27,413) | \$ (27,649) |
| Other Expenditures | \$ (6,199) | \$ (32,494) | \$ (35,800) | \$ (27,329) |
| 12275 Total | \$ (35,257) | \$ (162,104) | \$ (153,443) | \$ (126,478) |

Accounts By Classification
External Relations Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|--------------------------|---------------------|-----------------------|-----------------------|-----------------------|
| Perkins | | | | |
| 18120 | | | | |
| Salaries | \$ (70,361) | \$ (67,164) | \$ (63,754) | \$ (68,917) |
| Benefits | \$ (23,404) | \$ (18,871) | \$ (19,746) | \$ (20,730) |
| Other Expenditures | \$ (99,261) | \$ (70,211) | \$ (101,462) | \$ (83,965) |
| 18120 Total | \$ (193,026) | \$ (156,246) | \$ (184,962) | \$ (173,613) |
| Voc Enhance Grant | | | | |
| 12100 | | | | |
| Other Expenditures | \$ (246,668) | \$ (270,143) | \$ (3,496,711) | \$ (831,823) |
| 12100 Total | \$ (246,668) | \$ (270,143) | \$ (3,496,711) | \$ (831,823) |
| VP Ext Relations | | | | |
| 46131 | | | | |
| Salaries | \$ (128,734) | \$ (130,426) | \$ (135,499) | \$ (140,671) |
| Benefits | \$ (37,302) | \$ (36,810) | \$ (30,858) | \$ (37,739) |
| Other Expenditures | \$ (26,339) | \$ (32,822) | \$ (28,593) | \$ (29,600) |
| 46131 Total | \$ (192,376) | \$ (200,058) | \$ (194,950) | \$ (208,010) |
| WIA Youth Grant | | | | |
| 32134 | | | | |
| Salaries | \$ (19,250) | \$ (26,971) | \$ (47,213) | \$ (34,738) |
| Benefits | \$ (3,455) | \$ (8,761) | \$ (15,247) | \$ (13,661) |
| Other Expenditures | \$ (8,409) | \$ (9,955) | \$ (18,600) | \$ (18,600) |
| 32134 Total | \$ (31,114) | \$ (45,688) | \$ (81,060) | \$ (66,999) |
| Work.Dev/TANF | | | | |
| 15055 | | | | |
| Salaries | \$ (39,914) | \$ - | \$ - | \$ - |
| Benefits | \$ (15,270) | \$ (240) | \$ - | \$ - |
| 15055 Total | \$ (55,184) | \$ (240) | \$ - | \$ - |
| Grand Total | \$ (921,252) | \$ (1,119,088) | \$ (4,448,507) | \$ (1,750,686) |

Accounts By Classification
Finance & Administration Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Building Maint | | | | |
| 71057 | | | | |
| Salaries | \$ (114,762) | \$ (118,737) | \$ (119,834) | \$ (128,234) |
| Benefits | \$ (41,212) | \$ (41,555) | \$ (42,056) | \$ (41,316) |
| Transfers To (From) other | \$ (20,617) | \$ (41,003) | \$ (40,650) | \$ (39,650) |
| 71057 Total | \$ (176,591) | \$ (201,295) | \$ (202,540) | \$ (209,200) |
| Campus Mail Svcs | | | | |
| 63050 | | | | |
| Salaries | \$ (22,138) | \$ (23,073) | \$ (23,887) | \$ - |
| Benefits | \$ (11,415) | \$ (11,579) | \$ (11,582) | \$ - |
| Transfers To (From) other | \$ (63,870) | \$ (81,609) | \$ (85,550) | \$ (85,550) |
| 63050 Total | \$ (97,423) | \$ (116,262) | \$ (121,019) | \$ (85,550) |
| Campus Svcs | | | | |
| 63053 | | | | |
| Salaries | \$ (40,010) | \$ (41,110) | \$ (42,530) | \$ (42,531) |
| Benefits | \$ (14,055) | \$ (14,042) | \$ (14,279) | \$ (13,773) |
| Transfers To (From) other | \$ (8,948) | \$ (18,518) | \$ (19,030) | \$ (20,220) |
| 63053 Total | \$ (63,013) | \$ (73,670) | \$ (75,839) | \$ (76,524) |
| Custodial Svc | | | | |
| 71056 | | | | |
| Salaries | \$ (332,360) | \$ (327,939) | \$ (382,077) | \$ (370,458) |
| Benefits | \$ (152,097) | \$ (153,541) | \$ (175,444) | \$ (150,477) |
| Transfers To (From) other | \$ (49,251) | \$ (50,481) | \$ (51,000) | \$ (44,500) |
| 71056 Total | \$ (533,708) | \$ (531,961) | \$ (608,521) | \$ (565,435) |

Accounts By Classification
Finance & Administration Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|-----------------------|---------------------|----------------------|----------------------|
| Financial Svcs | | | | |
| 62039 | | | | |
| Salaries | \$ (260,850) | \$ (251,435) | \$ (284,807) | \$ (284,028) |
| Benefits | \$ (95,631) | \$ (92,930) | \$ (101,208) | \$ (102,461) |
| Transfers To (From) other | \$ (50,257) | \$ (145,217) | \$ (183,092) | \$ (207,691) |
| 62039 Total | \$ (406,738) | \$ (489,582) | \$ (569,107) | \$ (594,180) |
| Fuel/Utilities | | | | |
| 72000 | | | | |
| Transfers To (From) other | \$ (861,139) | \$ (852,015) | \$ (931,749) | \$ (909,259) |
| 72000 Total | \$ (861,139) | \$ (852,015) | \$ (931,749) | \$ (909,259) |
| Gen Insurance | | | | |
| 63000 | | | | |
| Benefits | \$ (63,081) | \$ (57,130) | \$ (60,000) | \$ - |
| Transfers To (From) other | \$ (182,228) | \$ (201,721) | \$ (205,000) | \$ (205,000) |
| 63000 Total | \$ (245,309) | \$ (258,851) | \$ (265,000) | \$ (205,000) |
| General | | | | |
| 0 | | | | |
| Transfers To (From) other | \$ (1,137,831) | \$ (798,697) | \$ - | \$ 18,413 |
| 0 Total | \$ (1,137,831) | \$ (798,697) | \$ - | \$ 18,413 |
| Grounds Maint | | | | |
| 71055 | | | | |
| Salaries | \$ (41,428) | \$ (47,069) | \$ (30,312) | \$ (57,193) |
| Benefits | \$ (11,972) | \$ (11,360) | \$ (2,453) | \$ (14,189) |
| Transfers To (From) other | \$ (22,256) | \$ (26,514) | \$ (18,000) | \$ (17,200) |
| 71055 Total | \$ (75,656) | \$ (84,943) | \$ (50,765) | \$ (88,582) |

Accounts By Classification
Finance & Administration Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Info Tech | | | | |
| 64041 | | | | |
| Salaries | \$ (414,165) | \$ (365,588) | \$ (374,673) | \$ (321,904) |
| Benefits | \$ (131,501) | \$ (124,462) | \$ (125,494) | \$ (104,292) |
| Transfers To (From) other | \$ (564,620) | \$ (570,675) | \$ (550,976) | \$ (550,976) |
| 64041 Total | \$ (1,110,286) | \$ (1,060,724) | \$ (1,051,143) | \$ (977,172) |
| Institute Exp | | | | |
| 62043 | | | | |
| Salaries | \$ (40,222) | \$ (32,839) | \$ (70,000) | \$ (67,110) |
| Benefits | \$ 963,766 | \$ 762,670 | \$ - | \$ - |
| Transfers To (From) other | \$ (134,797) | \$ (169,723) | \$ (32,313) | \$ (346,859) |
| 62043 Total | \$ 788,747 | \$ 560,107 | \$ (102,313) | \$ (413,969) |
| Instruct Tech | | | | |
| 12080 | | | | |
| Salaries | \$ (103,680) | \$ (110,684) | \$ (114,336) | \$ (114,338) |
| Benefits | \$ (39,632) | \$ (42,090) | \$ (42,312) | \$ (40,618) |
| Transfers To (From) other | \$ (30,488) | \$ (63,955) | \$ (34,500) | \$ (34,500) |
| 12080 Total | \$ (173,800) | \$ (216,729) | \$ (191,148) | \$ (189,456) |
| Media Services | | | | |
| 43068 | | | | |
| Salaries | \$ (31,829) | \$ (32,839) | \$ (33,908) | \$ (33,904) |
| Benefits | \$ (12,902) | \$ (13,080) | \$ (13,032) | \$ (12,505) |
| Transfers To (From) other | \$ (407) | \$ (52) | \$ (200) | \$ (200) |
| 43068 Total | \$ (45,137) | \$ (45,971) | \$ (47,140) | \$ (46,609) |

Accounts By Classification
Finance & Administration Division

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Physical Plant | | | | |
| 71038 | | | | |
| Salaries | \$ (104,576) | \$ (107,582) | \$ (110,432) | \$ (101,945) |
| Benefits | \$ (33,328) | \$ (33,800) | \$ (34,039) | \$ (31,555) |
| Transfers To (From) other | \$ (668,713) | \$ (557,258) | \$ (423,360) | \$ (320,965) |
| 71038 Total | \$ (806,617) | \$ (698,641) | \$ (567,831) | \$ (454,465) |
| Vehicle Svcs | | | | |
| 63054 | | | | |
| Transfers To (From) other | \$ (4,405) | \$ (4,373) | \$ (5,000) | \$ (5,000) |
| 63054 Total | \$ (4,405) | \$ (4,373) | \$ (5,000) | \$ (5,000) |
| VP Fin & Admin | | | | |
| 62030 | | | | |
| Salaries | \$ (135,975) | \$ (139,863) | \$ (142,986) | \$ (142,991) |
| Benefits | \$ (38,377) | \$ (39,077) | \$ (39,140) | \$ (38,086) |
| Transfers To (From) other | \$ (12,910) | \$ (8,800) | \$ (11,670) | \$ (9,400) |
| 62030 Total | \$ (187,262) | \$ (187,741) | \$ (193,796) | \$ (190,477) |
| Grand Total | \$ (5,136,168) | \$ (5,061,347) | \$ (4,982,911) | \$ (4,992,466) |

STAFFING PLAN FY18

Effective 7/1/17

Yellow Highlight - Vacant Position

COLLEGE PRESIDENT DIVISION

| Title | Pos Level | FT/ PT | Months Hours | Location | Fund | Last Name | First |
|--|-----------------------|--------|--------------|----------|------------------|-------------|---------|
| PRESIDENT'S OFFICE | | | | | | | |
| President | ADM | FT | | MC | 10-61036-5110-00 | Bauer | Jon |
| Executive Assistant | 204 | FT | | MC | 10-61036-5120-00 | Gardner | Bonnie |
| Vice President, External Relations | reflected in division | | | | | Doepker | Joel |
| Vice President, Finance & Administration (Chief Financial Officer) | reflected in division | | | | | Pena | Phil |
| Vice President, Academic Affairs (Chief Academic Officer) | reflected in division | | | | | Robinson | Tia |
| Vice President, Student Development | reflected in division | | | | | Allen | Shellie |
| FOUNDATION/INSTITUTIONAL DEVELOPMENT | | | | | | | |
| Director, Inst. Dev./Executive Dir. Foundation | 207 | FT | | MC | 10-65040-5120-00 | Grus, S. | Shannon |
| Administrative Assistant - Foundation | 104 | FT | | MC | 10-65040-5160-00 | Siebert, A. | Angie |
| HUMAN RESOURCES | | | | | | | |
| Director, Human Resources | 206 | FT | | MC | 10-63044-5120-00 | Hartmann | Wendy |
| Human Resources Specialist | 203 | FT | | MC | 10-63044-5120-00 | Vacant | |
| Administrative Assistant - Human Resources | 104 | FT | | MC | 10-63044-5160-00 | Aguilar | Kim |
| INSTITUTIONAL RESEARCH/ASSESSMENT AND PLANNING | | | | | | | |
| Director, Institutional Research/Assessment/Planning | 206 | FT | | MC | 10-61030-5120-00 | Lohden | Bethany |
| Research Analyst | 204 | FT | | MC | 10-61030-5120-00 | Riegel | Dana |

STAFFING PLAN FY18

Effective 7/1/17

COLLEGE PRESIDENT DIVISION (continued)

| ECC-ROLLA | | | | | | | |
|---|------------|-----------|------------|--------------|-------------------------|---------------|-----------|
| Director | 208 | FT | | ROLLA | 10-46128-5120-10 | Ayres | Christina |
| Assistant Director | 204 | FT | | ROLLA | 10-46128-5120-10 | Crosby | Jenni |
| Enrollment Services Coordinator | 202 | FT | | ROLLA | 10-46128-5120-10 | Karr | Racheal |
| Student Success Coordinator | 204 | FT | | ROLLA | 10-46128-5120-10 | Robart | Jessica |
| Administrative Assistant | 104 | FT | | ROLLA | 10-46128-5160-10 | Cubas | Cynthia |
| Learning Center Specialist - English | 105 | PT | 960 | ROLLA | 10-46128-5160-10 | Pounds | Alan |
| Learning Center Specialist - Math | 105 | PT | 960 | ROLLA | 10-46128-5160-10 | Moreland | Kirby |
| Learning Center Specialist - Chemistry/Physical Science | 105 | PT | 960 | ROLLA | 10-46128-5160-10 | Kaiser | Andrew |
| Student Services Specialist | 104 | FT | | ROLLA | 10-46128-5160-10 | Halfaker | Cole |
| Student Services Specialist | 104 | PT | 800 | ROLLA | 10-46128-5160-10 | Vacant | |
| Technical Support Technician | 103 | FT | | ROLLA | 25-46041-5160-10 | Taber | Brad |
| Testing Services Specialist | 104 | FT | | ROLLA | 10-46128-5160-10 | Schaefer | Max |

EXTERNAL RELATIONS DIVISION

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|---|--------------|-------------------|------------------------|-----------------|--|------------------|--------------|
| EXTERNAL RELATIONS | | | | | | | |
| Vice President | 301 | FT | | MC | 10-46131-5120-00 | Doepker | Joel |
| Executive Administrative Assistant | 105 | FT | | MC | 10-46131-5160-00 | Peterson | Pamela |
| Grants Specialist | 202 | FT | | MC | 50-12276-5120-00 (50%) 50-12275-5120-00 (50%) | Stowe | Tamara |
| Computer Programmer/Content Specialist | 205 | FT | | MC | 10-65042-5120-00 | Kurniawan | Yohanes |
| Program Coordinator - MOSTem - CIS (Grant Position) | 203 | FT | | MC | 50-12275-5120-00 | Willmore | Melissa |
| PUBLIC RELATIONS | | | | | | | |
| Director, Public Relations | 205 | FT | | MC | 10-65042-5120-00 | Scherder | Jay |
| Multimedia Specialist | 104 | FT | | MC | 10-65042-5160-00 | Studdard | Amanda |

STAFFING PLAN FY18

Effective 7/1/17

EXTERNAL RELATIONS DIVISION (continued)

| AEL | | | | | | | |
|--|-----|------|--|----------------|--|-----------|-----------|
| Director, Adult Education and Literacy Programs | 206 | FT | | MC | 50-14006-5120-00 (15%) 50-14009-5120-00 (85%) | Whalen | Alice |
| Administrative Assistant, Adult Education & Literacy Programs | 104 | FT | | MC | 50-14006-5160-00 (50%) 50-14009-5160-00 (50%) | Eckelkamp | Brenda |
| Adult Education and Literacy Instructor - Instruction Coordinator | 201 | FT | | MC | 50-14006-5120-00 | Eagan | Mary |
| Adult Education and Literacy Volunteer Coordinator | 105 | 1350 | | MC | 50-14006-5160-00 (50%) 40-14006-5160-00 (50%) | Kaiser | Pam |
| Adult Education and Literacy Instructor | 105 | PT | | Cuba | 50-14006-5160-00 | Moore | Linda |
| Adult Education and Literacy Instructor | 105 | PT | | Ger/Sull | 50-14006-5160-00 | Boettcher | Don |
| Adult Education and Literacy Instructor | 105 | PT | | Gerald | 50-14006-5160-00 | Harles | Kathy |
| Adult Education and Literacy Instructor | 105 | PT | | Hermann | 50-14006-5160-00 | Williams | Lynette |
| Adult Education and Literacy Instructor | 105 | PT | | Owensville | 50-14006-5160-00 | McMinn | Katrina |
| Adult Education and Literacy Instructor | 105 | PT | | Pacific | 50-14006-5160-00 | Weland | Mary |
| Adult Education and Literacy/English Language Acquisition Instructor | 105 | PT | | Rolla | 50-14006-5160-00 | Applegate | John |
| Adult Education and Literacy/English Language Acquisition Instructor | 105 | PT | | Rolla | 50-14006-5160-00 | Whyte | Kathryn |
| Adult Education and Literacy Instructor | 105 | PT | | Rolla | 50-14006-5160-00 | Warner | Amber |
| Adult Education and Literacy Instructor | 105 | PT | | Rolla/St. Jame | 50-14006-5160-00 | Amsinger | Kathy |
| Adult Education and Literacy Instructor | 105 | PT | | Union | 50-14006-5160-00 | Newman | Carmen |
| Adult Education and Literacy Instructor | 105 | PT | | St. Clair | 50-14006-5160-00 | Davault | Kevin |
| Adult Education and Literacy/English Language Acquisition Instructor | 105 | PT | | Washington | 50-14006-5160-00 | Harrell | Barb |
| Adult Education and Literacy Instructor | 105 | PT | | Washington | 50-14006-5160-00 | Williams | Elizabeth |
| Adult Education and Literacy Instructor | 105 | PT | | Washington | 50-14006-5160-00 | Campbell | Chris |

STAFFING PLAN FY18

Effective 7/1/17

EXTERNAL RELATIONS DIVISION (continued)

| CENTER FOR WORKFORCE DEVELOPMENT | | | | | | | |
|--|-----|----|------------------|----|------------------|----------|----------|
| Executive Director, Center for Workforce Development | 208 | FT | | MC | 40-13005-5120-00 | Leathers | Mardy |
| Coordinator, Business Development & Training | 205 | FT | | MC | 40-13005-5120-00 | Goss | Jeremy |
| Program Assistant - Administrative | 105 | FT | | MC | 40-13005-5160-00 | Beck | Julie |
| Program Assistant - Administrative | 105 | FT | | MC | 40-13005-5120-00 | Sethaler | Diann |
| Health Careers Workforce Coordinator | 202 | FT | | MC | 40-13005-5120-00 | Warmack | Terri |
| Coordinator, WIOA Grant/Youth Services | 202 | FT | Wash/Career Cntr | | 50-32134-5120-00 | Berry | Mary Kay |

FINANCE & ADMINISTRATIVE SERVICES

| Title | Level | FT/ PT | Pos Hrs | Location | Fund | Last Name | First |
|--|--------------|-------------------|--------------------|-----------------|------------------|------------------|--------------|
| FINANCE & ADMINISTRATIVE SERVICES | | | | | | | |
| Vice President, Finance & Administration | 301 | FT | | MC | 10-62030-5120-00 | Pena | Phil |
| Executive Administrative Assistant | 105 | FT | | MC | 10-62030-5160-00 | Voelkerding | Becky |
| PURCHASING AND FOOD SERVICES | | | | | | | |
| Food Services Manager | 202 | FT | | MC | 40-63055-5120-00 | Simily | Debra |
| Purchasing Manager | 201 | FT | | MC | 10-63053-5120-00 | Popp | Melissa |
| Food Services Associate | 101 | PT | 980 | MC | 40-63055-5160-00 | Kinney | Lori |
| Food Services Associate | 101 | PT | 800 | MC | 40-63055-5160-00 | Gerling | Matthew |
| Food Services Associate | 101 | PT | 800 | MC | 40-63055-5160-00 | Gillette | Rachel |

STAFFING PLAN FY18

Effective 7/1/17

FINANCE & ADMINISTRATIVE SERVICES (continued)

| INFORMATION TECHNOLOGY | | | | | | | |
|---|-----|----|-----|----|------------------|------------|----------|
| Director, Information Technology | 209 | FT | | MC | 10-64041-5120-00 | Houston | Doug |
| Enterprise System Administrator | 206 | FT | | MC | 10-64041-5120-00 | Lause | Anne |
| Network & Systems Manager | 206 | FT | | MC | 10-64041-5120-00 | Curnutte | Ehren |
| Technical Support Coordinator | 204 | FT | | MC | 10-12080-5120-00 | deAguero | Miguel |
| Network & Systems Technician | 106 | FT | | MC | 10-64041-5160-00 | Cooper | Matt |
| Network & Systems Technician | 106 | FT | | MC | 10-64041-5160-00 | Chitwood | Joseph |
| Technical Support Technician | 103 | FT | | MC | 10-64041-5160-00 | Warmack | Charles |
| Technical Support Technician | 103 | FT | | MC | 10-64041-5160-00 | Gibbs | Dee |
| Technical Support Technician | 103 | FT | | MC | 10-12080-5160-00 | Steffens | David |
| Technical Support Technician | 103 | FT | | MC | 10-12080-5160-00 | Burkett | Dan |
| FINANCIAL SERVICES | | | | | | | |
| Director, Financial Services/Comptroller | 207 | FT | | MC | 10-62039-5120-00 | Moore | Annette |
| Associate Director, Financial Services (new title only) | 204 | FT | | MC | 10-62039-5120-00 | Hoffman | Lark |
| Accounting Clerk | 102 | FT | | MC | 10-62039-5160-00 | Deuser | Michelle |
| Accounts Payable Specialist | 104 | FT | | MC | 10-62039-5160-00 | Jost | Sharon |
| Cashier/Accounts Receivable | 103 | FT | | MC | 10-62039-5160-00 | Hemker | Laura |
| Cashier/Accounts Receivable | 103 | FT | | MC | 10-62039-5160-00 | Michel | Debra |
| Payroll Specialist | 105 | FT | | MC | 10-62039-5160-00 | Bailie | Carol |
| BOOKSTORE/MAIL AND IMAGING SERVICES | | | | | | | |
| Manager, Bookstore/Mail and Imaging Services (new title only) | 204 | FT | | MC | 40-63052-5120-00 | Agee | Doug |
| Bookstore Accounts Technician | 104 | FT | | MC | 40-63052-5160-00 | Knight | Karen |
| Bookstore Textbook Associate | 104 | FT | | MC | 40-63052-5160-00 | Gray | Tim |
| Bookstore Sales Associate | 101 | PT | 980 | MC | 40-63052-5160-00 | Crumpecker | Patricia |
| Bookstore Sales Associate | 101 | PT | 980 | MC | 40-63052-5160-00 | Frank | Paula |
| Mail Clerk/Duplicator | 101 | FT | | MC | 10-43068-5160-00 | Burgess | Brook |

STAFFING PLAN FY18

Effective 7/1/17

FINANCE & ADMINISTRATIVE SERVICES (continued)

| FACILITIES & GROUNDS | | | | | | | |
|--|-----|----|-----|----|------------------|-----------|---------|
| Director, Facilities & Grounds | 206 | FT | | MC | 10-71038-5120-00 | Vacant | |
| Custodial and Grounds Supervisor | 204 | FT | | MC | 10-71056-5120-00 | Schickler | Tom |
| Administrative Assistant | 104 | FT | | MC | 10-71038-5160-00 | Apperson | Julie |
| Custodian - Lead | 104 | FT | | MC | 10-71056-5160-00 | Schatz | Robert |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Aitch | Ervin |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Flynn | Shelia |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Manhart | Jason |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Gadcke | Ben |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Kennedy | Donna |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Ladyman | Tiffany |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Schatzler | Keith |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Ghirardi | John |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Tinsley | Cindy |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Stverak | John |
| Custodian | 101 | FT | | MC | 10-71056-5160-00 | Vacant | |
| Custodian (BIC) | 101 | PT | 980 | MC | 10-71056-5160-00 | Vacant | |
| Custodian | 101 | PT | 980 | MC | 10-71056-5160-00 | Poinsett | Bob |
| Groundsperson | 101 | FT | | MC | 10-71055-5160-00 | Piontek | Robert |
| Groundsperson | 101 | PT | 900 | MC | 10-71055-5160-00 | Erni | Dennis |
| Groundsperson | 101 | PT | 900 | MC | 10-71055-5160-00 | Lee | Floyd |
| Maintenance Technician II - HVAC/Electrician | 105 | FT | | MC | 10-71057-5160-00 | Birkmann | Jon |
| Maintenance Technician II - Carpenter | 105 | FT | | MC | 10-71057-5160-00 | Rinne | Kelly |
| Maintenance Technician I | 104 | FT | | MC | 10-71057-5160-00 | Broeker | Troy |

STAFFING PLAN FY18

Effective 7/1/17

STUDENT DEVELOPMENT DIVISION

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|---|--------------|-------------------|------------------------|-----------------|------------------|------------------|--------------|
| STUDENT DEVELOPMENT | | | | | | | |
| Vice President, Student Development | 301 | FT | | MC | 10-51016-5120-00 | Allen | Shellie |
| Executive Administrative Assistant | 105 | FT | | MC | 10-51016-5160-00 | Elbert | Megan |
| Enrollment Management Systems Manager | 206 | FT | | MC | 10-51016-5120-00 | Bailey | Marcia |
| Student Service Center Coordinator | 203 | FT | | MC | 10-51016-5120-00 | Hebert | Stephanie |
| Evening Services Specialist | 107 | PT | 980 | MC | 25-63053-5160-00 | Poepsel | Greg |
| Generalist | 104 | FT | | MC | 10-51016-5160-00 | Reeves | Peggy |
| Generalist | 104 | FT | | MC | 10-51016-5160-00 | Heimann | Becki |
| Generalist | 104 | FT | | MC | 10-51016-5160-00 | Herron | Bethany |
| ADVISING AND COUNSELING SERVICES | | | | | | | |
| Director, Advising and Counseling | 206 | FT | | MC | 10-53021-5120-00 | Lampe | Paul |
| Academic Advisor - Access | 201 | FT | | MC | 10-53021-5120-00 | Peters | Lesley |
| Academic Advisor - Career Services | 201 | FT | | MC | 10-53021-5120-00 | McCrary | Steffani |
| Academic Advisor | 201 | FT | | MC | 10-53021-5120-00 | Deason | Laura |
| Academic Advisor | 201 | FT | | MC | 10-53021-5120-00 | Clapper | Eric |
| Counselor | 204 | FT | | MC | 10-53021-5120-00 | Kuchem, J. | Jenny |
| Assistant, Career Services (new title) | 103 | FT | | MC | 10-53021-5160-00 | Epple | Lisa |
| Assistant, Testing & Advising (net title) | 103 | FT | | MC | 10-53021-5160-00 | Sisk | Amy |
| ADMISSIONS | | | | | | | |
| Director, Admissions | 205 | FT | | MC | 10-57127-5120-00 | Mitchell | Nathanial |
| Admissions Representative | 201 | FT | | MC | 10-57127-5120-00 | Marler | Sara |
| Admissions Specialist | 103 | FT | | MC | 10-57127-5160-00 | Pennington | Lacey |
| REGISTRATION | | | | | | | |
| Registrar | 206 | FT | | MC | 10-57000-5120-00 | Scroggins | Sarah |
| Associate Registrar | 203 | FT | | MC | 10-57000-5120-00 | Dixon | Melanie |
| Registration Clerk | 102 | PT | 980 | MC | 10-57000-5160-00 | Altemeyer | Susan |

STAFFING PLAN FY18

Effective 7/1/17

STUDENT DEVELOPMENT DIVISION (continued)

| FINANCIAL AID | | | | | | | |
|--|-----|----|-----|----|------------------|---------------|----------|
| Director, Financial Aid | 206 | FT | | MC | 10-54000-5120-00 | Griffin | Karen |
| Associate Director, Financial Aid | 203 | FT | | MC | 10-54000-5120-00 | Johnson | Sarah |
| Financial Aid Advisor - Veterans | 201 | FT | | MC | 10-54000-5120-00 | Baird | Lorrie |
| Financial Aid Advisor - Scholarships, A+ | 201 | FT | | MC | 10-54000-5120-00 | Kleekamp | Heather |
| Financial Aid Specialist | 104 | FT | | MC | 10-54000-5160-00 | Glosemeyer | Joan |
| Financial Aid Specialist | 104 | FT | | MC | 10-54000-5160-00 | Kuelker | Barb |
| STUDENT ACTIVITIES/ATHLETICS | | | | | | | |
| Campus Life and Leadership Coordinator (new title) | 204 | FT | | MC | 10-51020-5120-00 | Henrichsen | Courtney |
| Assistant, Athletics | 103 | PT | 980 | MC | 25-56024-5160-00 | Fiedler | Deanne |
| Athletic Director | MOU | PT | | MC | 25-56024-5120-00 | Mehrhoff | Jay |
| Head Coach Men's Soccer | MOU | PT | | MC | 25-56032-5140-00 | Grimes | Benji |
| Asst. Coach, Men's Soccer | MOU | PT | | MC | 25-56032-5160-00 | Larkin | Robert |
| Head Coach, Women's Softball | MOU | PT | | MC | 25-56028-5140-00 | Wallach | Brad |
| Asst. Coach, Women's Softball | MOU | PT | | MC | 25-56028-5160-00 | Mann-Kurka | Debra |
| Head Coach, Women's Volleyball | MOU | PT | | MC | 25-56031-5140-00 | Mathes-Peters | Lisa |
| Asst. Coach, Women's Volleyball | MOU | PT | | MC | 25-56031-5140-00 | Sphul | Abigail |

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|--|--------------|-------------------|------------------------|-----------------|------------------|------------------|--------------|
| INSTRUCTION | | | | | | | |
| Vice President, Academic Affairs (new title) | 301 | FT | | MC | 10-46040-5120-00 | Robinson | Tia |
| Executive Administrative Assistant | 105 | FT | | MC | 10-46040-5160-00 | Langan | Stacy |
| Academic Services Coordinator (change in duties) | 202 | FT | | MC | 10-46040-5120-00 | Welsh | Tracie |
| Developmental Education Director | 205 | FT | | MC | 10-43010-5120-00 | Branton | Michelle |
| Director of Dual Credit and College Readiness - (New Position) | 205 | FT | | MC | 10-46042-5120-00 | TBD | |
| Director of Online Education - (New Position) | 205 | FT | | MC | 10-46040-5120-00 | TBD | |
| Instructional Design Manager | 206 | FT | | MC | 10-46017-5120-00 | Baldwin | Chad |
| Instructional Design Specialist* (change in duties) | 203 | FT | | MC | 10-46017-5120-00 | Klos | Karen |
| Performing Arts Center Manager | 203 | FT | | MC | 10-45100-5120-00 | Dawson | Shane |
| Box Office Clerk | 102 | PT | 980 | MC | 40-63056-5160-00 | Penrod | Shannon |
| Dean of Instruction (New Position) | PROF | FT | | MC | 10-45015-5120-00 | Boehmer | Ann |
| Dean of Career and Technical Education - (New Position) | PROF | FT | | MC | 10-45023-5120-00 | Hudanick | Richard |
| Dean of Health Sciences - (New Position) | PROF | FT | | MC | 10-56032-5130-00 | Walter | Robyn |
| LIBRARY | | | | | | | |
| Director, Library Services | 206 | FT | | MC | 10-41000-5120-00 | Farrell, L. | Lisa |
| Library Technician - Technical Services | 103 | FT | | MC | 10-41000-5160-00 | Ladage, C | Cheryl |
| Library Technician - Public Services | 103 | FT | | MC | 10-41000-5160-00 | Sachse | Dana |
| Library Technician - Public Services | 103 | PT | 980 | MC | 10-41000-5160-00 | Bayless | David |

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION (continued)

| LEARNING CENTER | | | | | | | |
|--|-----|----|-----|----|------------------|-----------|---------|
| Director, Learning Center | 206 | FT | | MC | 10-43015-5120-00 | Anglin | Erin |
| Associate Director, Learning Center | 204 | FT | | MC | 10-43015-5120-00 | Milligan | Kristin |
| Testing Services Coordinator | 201 | FT | | MC | 10-43015-5120-00 | Souder | Windy |
| Learning Center Clerk | 102 | PT | 980 | MC | 10-43015-5160-00 | Temme | Cheryl |
| Learning Center Specialist - Access Services | 105 | FT | | MC | 10-43015-5160-00 | Walker | Denise |
| Learning Center Specialist - English | 105 | FT | | MC | 10-43015-5160-00 | Derifield | Timothy |
| Learning Center Specialist - Math | 105 | FT | | MC | 10-43015-5160-00 | Wright | Kathy |
| Learning Center Specialist - Math | 105 | FT | | MC | 10-43015-5160-00 | Tucker | Alison |
| Learning Center Specialist - English | 105 | PT | 800 | MC | 10-43015-5160-00 | Kang | Lisa |
| Learning Center Specialist - English | 105 | PT | 800 | MC | 10-43015-5160-00 | Maurice | Raphael |
| Learning Center Specialist - English | 105 | PT | 800 | MC | 10-43015-5160-00 | Kuzemka | Ben |
| Learning Center Specialist - Math | 105 | PT | 500 | MC | 10-43015-5160-00 | Noelker | Jon |
| Testing Center Clerk | 102 | FT | | MC | 10-43015-5160-00 | Roberts | Lin |
| Testing Center Clerk | 102 | PT | 500 | MC | 10-43015-5160-00 | Scholte | Audrey |

Library & Learning Center - Restructured to Instructional Division from Student Development

*Some duties assigned within Library

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION - Nursing and Allied Health

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|---|-----------------------------|-----------|----------------|----------|------------------|-----------|-----------|
| NURSING AND ALLIED HEALTH | | | | | | | |
| Dean of Health Sciences (new position) | Reflected under Instruction | | | | | Walter | Robyn |
| Program Assistant - Administrative | 105 | FT | | MC | 10-56032-5160-00 | Vacant | |
| Assistant, Nursing | 103 | PT | 980 | MC | 10-12181-5160-00 | North | Michelle |
| Administrative Assistant | 104 | FT | | ROLLA | 10-12181-5160-10 | Lawson | Lavonda |
| EMT/Program Coordinator | FAC | FT | 9 mo | MC | 10-12172-5130-00 | Fitts | Thomas |
| EMS Clinical Coordinator | MOU | PT | | MC | 10-12172-5136-00 | Briggs | Teresa |
| EMS | FAC | FT | 9 mo | MC | 10-12172-5130-00 | Goodson | Jenifer |
| Medical Assistant/Program Coordinator (Restructured to this division) | FAC | FT | 9 mo | MC | 10-12078-5130-00 | Dunn | Amber |
| Nursing Advisor | SUP | PT | 500 | MC | 10-12181-5160-00 | Vacant | |
| Nursing/Program Coordinator | FAC | FT | 9 mo | MC | 50-18120-5130-00 | Mitchell | Nancy |
| Nursing | FAC | FT | 9 mo | MC | 10-12181-5130-00 | Bieker | Judy |
| Nursing | FAC | FT | 9 mo | MC | 10-12181-5130-00 | Van Leer | Jessica |
| Nursing (pending board approval June 12, 2017) | FAC | FT | 9 mo | MC | 10-12181-5130-00 | Wissbaum | Connie |
| Nursing/Program Coordinator | FAC | FT | 9 mo | ROLLA | 10-12181-5130-10 | McDonald | Laura |
| Nursing | FAC | FT | 9 mo | ROLLA | 10-12181-5130-10 | Free | Stephanie |
| Nursing (pending board approval June 12, 2017) | FAC | FT | 9 mo | ROLLA | 10-12181-5130-10 | Brandt | Courtney |
| Nursing | FAC | FT | 9 mo | ROLLA | 10-12181-5130-10 | Vacant | |

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION - Business and Industry

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|--|-----------------------------|-----------|----------------|-----------|--|---------------|-----------|
| BUSINESS & INDUSTRY | | | | | | | |
| Dean of Career & Technical Education (new position) | Reflected under Instruction | | | | | Hudanick | Richard |
| Program Assistant - Administrative - (new position due to restructure) | 105 | FT | | MC | 10-45023-5160-00 | Haines | Sarah |
| Computer Information Systems Lab Assistant | 103 | PT | 800 | MC | 10-12072-5160-00 | Sanders | Mark |
| Accounting | FAC | FT | 9 mo | MC | 10-12071-5130-00 | Cassat | Deanna |
| Accounting/Business | FAC | FT | 9 mo | MC/ROLLA | 10-12071-5130-00 (30%) 10-12082-5130-00 (30%) 10-12071-5130-10 (20%) 10-12082-5130-10 (20%) | Hanneken | Lisa |
| Computer Information Systems/Business | FAC | FT | 9 mo | ROLLA | 10-12072-5130-10 (40%) 10-12077-5130-10 (20%) 10-12082-5130-10 (40%) | Durbin | Jason |
| Computer Information Systems | FAC | FT | 9 mo | MC | 10-12072-5130-00 | Schwein | Anna |
| Culinary Arts | FAC | FT | 9 mo | MC | 10-12085-5130-00 | Palazzola | Mike |
| Culinary Arts/Program Coordinator | FAC | FT | 9 mo | MC | 10-12085-5130-00 | Vacant | |
| Culinary Arts - Instructional Program Assistant | 105 | FT | | MC | 10-12085-5160-00 | Witt | Gail |
| Health Information Management/Program Coordinator (Restructured to this division) | FAC | FT | 9 mo | MC | 10-12076-5130-00 | Buchholz | Stephanie |
| Health Information Management | FAC | FT | 9 mo | MC | 10-12076-5160-00 | Sayles | Nanette |
| HVAC/Program Coordinator | FAC | FT | 9 mo | MC | 10-12152-5130-00 | DeArmond | David |
| HVAC - Instructional Program Assistant | 105 | PT | 960 | MC | 10-12152-5160-00 | Howell | Mark |
| Industrial Engineering/Program Coordinator | FAC | FT | 9 mo | MC | 10-12157-5130-00 | Esbeck | Nathan |
| Instructional Program Assistant, Industrial Engineering | 105 | PT | 960 | MC | 10-12157-5160-00 | Schoonover | Clarence |
| Precision Machining/Program Coordinator | FAC | FT | 9 mo | MC | 10-12156-5130-00 | Elliott | Curtis |

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION - Humanities, Fine Arts, Social Sciences, Math, Engineering and Science

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|--|-----------------------------|-----------|----------------|----------|--|-----------|-----------|
| HUMANITIES & FINE ARTS | | | | | | | |
| Dean of Instruction (new position) | Reflected under Instruction | | | | | Boehmer | Ann |
| Program Assistant - Administrative (New position due to restructure) | 105 | FT | | MC | 10-45015-5160-00 | Demiere | Amy |
| Division Chair/Music/Choral Director | FAC | FT | 9 mo | MC | 10-11504-5130-00 | Sexton | Tim |
| Office Clerk - Humanities & Fine Arts (new position) | 102 | PT | 550 | MC | 10-11504-5160-00 | Manhart | Elizabeth |
| English | FAC | FT | 9 mo | MC | 10-11232-5130-00 | Hardecke | John |
| English | FAC | FT | 9 mo | MC | 10-11232-5130-00 | Barro | Linda |
| English | FAC | FT | 9 mo | MC | 10-11232-5130-00 | Henderson | Sue |
| English | FAC | FT | 9 mo | MC | 10-11232-5130-00 | Stroup | Josh |
| English | FAC | FT | 9 mo | MC | 10-11232-5130-00 | Mahon | Robert |
| English/Journalism - Cornerstone | FAC | FT | 9 mo | MC | 10-11091-5130-00 (20%) 10-11232-5130-00 (80%) | Kolb | Leigh |
| English | FAC | FT | 9 mo | ROLLA | 10-11232-5130-10 | Watts | Patsy |
| Reading | FAC | FT | 9 mo | MC | 10-11239-5130-00 | Buckey | Mary |
| Art (two-dimensional) | FAC | FT | 9 mo | MC | 10-11501-5130-00 | Watkins | Adam |
| Art/Gallery Coordinator | FAC | FT | 9 mo | MC | 10-11501-5130-00 | Higerd | Jennifer |
| Communications | FAC | FT | 9 mo | MC | 10-11230-5130-00 | Haynes | Shanee |
| Design/Art | FAC | FT | 9 mo | MC | 10-12159-5130-00 | Barton | Sean |
| Music/Band Director | FAC | FT | 9 mo | MC | 10-11504-5130-00 | Bounds | Aaron |
| Music/Music Director | FAC | FT | 9 mo | MC | 10-11504-5130-00 | Judd | Jennifer |
| Music Accompanist | SUP | PT | 960 | MC | 10-11504-5160-00 | Watson | Alex |
| Spanish | FAC | FT | 9 mo | MC | 10-11161-5130-00 ☐ | Aramburu | Ellen |
| Theater/Communications/Musical Director | FAC | FT | 9 mo | MC | 10-11231-5130-00 (60%) 10-11230-5130-00 (40%) | Austin | Grace |
| Theatre/Technical Theatre/Director | FAC | FT | 9 mo | MC | 10-11231-5130-00 (60%) 10-11230-5130-00 (40%) | Swanson | Christina |

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION - Humanities, Fine Arts, Social Sciences, Math, Engineering and Science (continued)

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|---|-------|-----------|----------------|----------|--|------------|---------|
| SOCIAL SCIENCES | | | | | | | |
| Division Chair/Sociology | FAC | FT | 9 mo | MC | 10-11451-5130-00 | Cunningham | William |
| Office Clerk, Social Sciences (new position) | 102 | PT | 980 | MC | 10-11451-5160-00 | Driemeyer | Brenda |
| Economics | FAC | FT | 9 mo | MC/ROLLA | 10-11452-5130-00 (60%) 10-11452-5130-10 (40%) | Amoloza | Jerry |
| Education/Teacher Education Coordinator | FAC | FT | 9 mo | MC | 10-11139-5130-00 | Stotler | Greg |
| Government/History/Political Science | FAC | FT | 9 mo | MC | 10-11454-5130-00 | Pohlman | Dennis |
| History | FAC | FT | 9 mo | MC | 10-11454-5130-00 | Henderson | Russell |
| Philosophy/Religion | FAC | FT | 9 mo | MC | 10-11381-5130-00 (80%) 10-11381-5130-10 (20%) | Gifford | Matthew |
| Political Science/History | FAC | FT | 9 mo | MC/Rolla | 10-11454-5130-10 (20%) 10-11454-5130-00 (60%) 10-11455-5130-10 (20%) | Derifield | Coreen |
| Psychology | FAC | FT | 9 mo | MC | 10-11421-5130-00 | Pecka | Wendy |
| Psychology/Sociology | FAC | FT | 9 mo | MC/ROLLA | 10-11421-5130-10 (25%) 10-11451-5130-10 (25%) 10-11421-5130-00 (25%) 10-11451-5130-00 (25%) | Howard | Rachel |
| Physical Education/Fitness Center Coordinitor | FAC | FT | 12 mo | MC | 10-11361-5130-00 | Mehrhoff | Jay |
| Fitness Center Assistant | 102 | PT | 800 | MC | 10-11361-5160-00 | Maune | Cynthia |

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION - Humanities, Fine Arts, Social Sciences, Math, Engineering and Science (continued)

| Title | Level | FT/ PT | Month Hours | Location | Fund | Last Name | First |
|---|-------|-----------|----------------|----------|--|----------------|-----------|
| MATH/ENGINEERING/SCIENCE | | | | | | | |
| Division Chair/Physics-Physical Science/Engineering | FAC | FT | 9 mo | MC | 10-11401-5130-00 | Kellogg | Isaiah |
| Office Clerk - Math/Engineering/Science | 102 | PT | 980 | MC | 10-11401-5160-00 | Blocker | Kerry |
| Academic Advisor - Instructional | 201 | FT | | MC | 10-11403-5160-00 | Arrington | Linda |
| Biology/Chemistry Lab Assistant | 103 | PT | 980 | ROLLA | 10-11261-5160-10 | Vacant | |
| Science Laboratory Manager | 106 | FT | | MC | 10-11261-5160-00 | Chitwood | Jennifer |
| Chemistry | FAC | FT | 9 mo | MC | 10-11401-5130-00 | Monzyk | Matthew |
| Biology | FAC | FT | 9 mo | MC | 10-11261-5130-00 | Govindaswamy | Parvi |
| Biology | FAC | FT | 9 mo | MC | 10-11261-5130-00 | Havens | Sarah |
| Biology | FAC | FT | 9 mo | MC | 10-11261-5130-00 | Dixon | Kevin |
| Biology | FAC | FT | 9 mo | ROLLA | 10-11261-5130-10 | Winters-Rozema | Elizabeth |
| Biology | FAC | FT | 9 mo | MC | 10-11261-5130-10 (33%) 10-11261-5130-00 (67%) | Pulles, K. | Keith |
| Biology - A & P | FAC | FT | 9 mo | MC | 10-11261-5130-00 | Cantrell | Elizabeth |
| Biology - A & P | FAC | FT | 9 mo | ROLLA | 10-11261-5130-10 | Mowery | Tracy |
| Math | FAC | FT | 9 mo | MC | 10-11404-5130-00 | Herdlick | John |
| Math | FAC | FT | 9 mo | MC | 10-11404-5130-00 | Follis | Linda |
| Math | FAC | FT | 9 mo | MC | 10-11404-5130-00 | Roberson | Shaun |
| Math | FAC | FT | 9 mo | MC | 10-11404-5130-00 | Vacant | |
| Math | FAC | FT | 9 mo | MC | 10-11404-5130-00 | Mentz | Anne |
| Math | FAC | FT | 9 mo | ROLLA | 10-11404-5130-10 | Brigham | Reginald |
| Math | FAC | FT | 9 mo | ROLLA | 10-11404-5130-10 | Roselli Insall | Laura |
| Physics-Physical Science/Engineering | FAC | FT | 9 mo | MC | 10-11407-5130-00 (70%) 10-11403-5130-00 (30%) | Bouzidi | Djemouzi |

General Fees

General Fees Assessed:

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------|-------------------|-------------------|----------------------|----------------------|
| Tech Fee | \$ 327,779 | \$ 293,112 | \$ 312,000 | \$ 275,615 |
| Physical Plant | \$ 327,587 | \$ 293,047 | \$ 311,909 | \$ 275,615 |
| Campus Security | \$ - | \$ - | \$ 500,000 | \$ 220,492 |
| Campus Svcs | \$ 229,444 | \$ 205,151 | \$ 218,000 | \$ 192,931 |
| Totals | \$ 884,810 | \$ 791,309 | \$ 1,341,909 | \$ 964,653 |

Student Activity Fees Assessed:

| | FY15 Actuals | FY16 Actuals | FY17 Adjusted Budget | FY18 Proposed Budget |
|-----------------------|-------------------|-------------------|----------------------|----------------------|
| Student Pubs | \$ 7,212 | \$ 6,450 | \$ 6,000 | \$ 5,149 |
| Student Gov | \$ 7,078 | \$ 6,336 | \$ 6,300 | \$ 5,406 |
| Student Gov./Acts | \$ 14,421 | \$ 12,897 | \$ 13,000 | \$ 11,156 |
| Campus Activities | \$ 25,272 | \$ 22,599 | \$ 22,000 | \$ 18,879 |
| Intercolleg Athletics | \$ 36,057 | \$ 32,246 | \$ 36,000 | \$ 30,893 |
| Softball | \$ 90,171 | \$ 80,639 | \$ 90,000 | \$ 77,231 |
| Soccer | \$ 90,171 | \$ 80,639 | \$ 90,000 | \$ 77,231 |
| Volleyball | \$ 90,171 | \$ 80,639 | \$ 90,000 | \$ 77,231 |
| Totals | \$ 360,553 | \$ 322,446 | \$ 353,300 | \$ 303,176 |

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2006

| Period Ending | Interest | Principal | Total | Balance |
|---------------|----------------------|------------------------|------------------------|------------------------|
| 02/15/2018 | \$ 124,372.50 | \$ 220,627.50 | \$ 345,000.00 | \$ 809,597.10 |
| 08/15/2018 | | | \$ - | |
| 02/15/2019 | \$ 157,954.05 | \$ 247,045.95 | \$ 405,000.00 | \$ 562,551.15 |
| 08/15/2019 | | | \$ - | |
| 02/15/2020 | \$ 194,411.85 | \$ 270,588.15 | \$ 465,000.00 | \$ 291,963.00 |
| 08/15/2020 | | | \$ - | |
| 02/15/2021 | \$ 233,037.00 | \$ 291,963.00 | \$ 525,000.00 | \$ (0.00) |
| 08/15/2021 | \$ - | \$ - | \$ - | |
| 02/15/2022 | \$ - | \$ - | \$ - | |
| 08/15/2022 | \$ - | \$ - | \$ - | |
| 02/15/2023 | \$ - | \$ - | \$ - | |
| 08/15/2023 | \$ - | \$ - | \$ - | |
| 02/15/2024 | \$ - | \$ - | \$ - | |
| 08/15/2024 | \$ - | \$ - | \$ - | |
| 02/15/2025 | \$ - | \$ - | \$ - | |
| 08/15/2025 | \$ - | \$ - | \$ - | |
| 02/15/2026 | \$ - | \$ - | \$ - | |
| | \$ 709,775.40 | \$ 1,030,224.60 | \$ 1,740,000.00 | \$ 1,664,111.25 |

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2008

| Period Ending | Interest | Principal | Total | Balance |
|---------------|--------------|---------------|---------------|---------------|
| 02/15/2017 | | | | \$ 125,768.55 |
| 08/15/2017 | | | | |
| 02/15/2018 | \$ 59,231.45 | \$ 125,768.55 | \$ 185,000.00 | \$ - |
| 08/15/2018 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2019 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2019 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2020 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2020 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2021 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2021 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2022 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2022 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2023 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2023 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2024 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2024 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2025 | \$ - | \$ - | \$ - | \$ - |
| 08/15/2025 | \$ - | \$ - | \$ - | \$ - |
| 02/15/2026 | \$ - | \$ - | \$ - | \$ - |
| | \$ 59,231.45 | \$ 125,768.55 | \$ 185,000.00 | \$ 125,768.55 |

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2015

| Period Ending | Interest | Principal | Total | Balance |
|---------------|-----------------|-----------------|-----------------|------------------|
| 02/15/2016 | | | | \$ 7,000,000.00 |
| 08/15/2016 | \$ 129,875.00 | | \$ 129,875.00 | |
| 02/15/2017 | \$ 129,875.00 | | \$ 129,875.00 | |
| 08/15/2017 | \$ 129,875.00 | | \$ 129,875.00 | |
| 02/15/2018 | \$ 129,875.00 | \$ 500,000.00 | \$ 629,875.00 | \$ 6,500,000.00 |
| 08/15/2018 | \$ 122,375.00 | | \$ 122,375.00 | |
| 02/15/2019 | \$ 122,375.00 | \$ 725,000.00 | \$ 847,375.00 | \$ 5,775,000.00 |
| 08/15/2019 | \$ 107,875.00 | | \$ 107,875.00 | |
| 02/15/2020 | \$ 107,875.00 | \$ 750,000.00 | \$ 857,875.00 | \$ 5,025,000.00 |
| 08/15/2020 | \$ 96,625.00 | | \$ 96,625.00 | |
| 02/15/2021 | \$ 96,625.00 | \$ 750,000.00 | \$ 846,625.00 | \$ 4,275,000.00 |
| 08/15/2021 | \$ 81,625.00 | | \$ 81,625.00 | |
| 02/15/2022 | \$ 81,625.00 | \$ 775,000.00 | \$ 856,625.00 | \$ 3,500,000.00 |
| 08/15/2022 | \$ 70,000.00 | | \$ 70,000.00 | |
| 02/15/2023 | \$ 70,000.00 | \$ 825,000.00 | \$ 895,000.00 | \$ 2,675,000.00 |
| 08/15/2023 | \$ 53,500.00 | | \$ 53,500.00 | |
| 02/15/2024 | \$ 53,500.00 | \$ 850,000.00 | \$ 903,500.00 | \$ 1,825,000.00 |
| 08/15/2024 | \$ 36,500.00 | | \$ 36,500.00 | |
| 02/15/2025 | \$ 36,500.00 | \$ 900,000.00 | \$ 936,500.00 | \$ 925,000.00 |
| 08/15/2025 | \$ 18,500.00 | | \$ 18,500.00 | |
| 02/15/2026 | \$ 18,500.00 | \$ 925,000.00 | \$ 943,500.00 | \$ - |
| | \$ 1,693,500.00 | \$ 7,000,000.00 | \$ 8,693,500.00 | \$ 37,500,000.00 |

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2016

| Period Ending | Interest | Principal | Total | Balance |
|---------------|---------------|-----------------|-----------------|------------------|
| 07/01/2016 | | | | \$ 3,805,000.00 |
| 08/15/2016 | \$ 39,253.34 | | \$ 39,253.34 | |
| 02/15/2017 | \$ 55,200.00 | | \$ 55,200.00 | |
| 08/15/2017 | \$ 55,200.00 | | \$ 55,200.00 | |
| 02/15/2018 | \$ 55,200.00 | | \$ 55,200.00 | |
| 08/15/2018 | \$ 55,200.00 | | \$ 55,200.00 | |
| 02/15/2019 | \$ 55,200.00 | | \$ 55,200.00 | |
| 08/15/2019 | \$ 55,200.00 | | \$ 55,200.00 | |
| 02/15/2020 | \$ 55,200.00 | | \$ 55,200.00 | |
| 08/15/2020 | \$ 55,200.00 | | \$ 55,200.00 | |
| 02/15/2021 | \$ 55,200.00 | | \$ 55,200.00 | |
| 08/15/2021 | \$ 55,200.00 | | \$ 55,200.00 | |
| 02/15/2022 | \$ 55,200.00 | \$ 580,000.00 | \$ 635,200.00 | \$ 3,225,000.00 |
| 08/15/2022 | \$ 46,500.00 | | | |
| 02/15/2023 | \$ 46,500.00 | \$ 675,000.00 | | \$ 2,550,000.00 |
| 08/15/2023 | \$ 36,375.00 | | | |
| 02/15/2024 | \$ 36,375.00 | \$ 750,000.00 | \$ 786,375.00 | \$ 1,800,000.00 |
| 08/15/2024 | \$ 27,000.00 | | \$ 27,000.00 | |
| 02/15/2025 | \$ 27,000.00 | \$ 850,000.00 | \$ 877,000.00 | \$ 950,000.00 |
| 08/15/2025 | \$ 14,250.00 | | | |
| 02/15/2026 | \$ 14,250.00 | \$ 950,000.00 | | \$ - |
| | \$ 894,703.34 | \$ 3,805,000.00 | \$ 2,916,828.34 | \$ 12,330,000.00 |

Local Tax Levy -- Ad Valorem

| Fiscal Year | Operating Levy | Debt Service Levy | Total | | Fiscal Year | Operating Levy | Debt Service Levy | Total |
|--------------------|-----------------------|--------------------------|--------------|--|--------------------|-----------------------|--------------------------|--------------|
| 1972 | 0.2000 | 0.2000 | 0.4000 | | 1995 | 0.3900 | 0.0800 | 0.4700 |
| 1973 | 0.2000 | 0.2000 | 0.4000 | | 1996 | 0.3900 | 0.0800 | 0.4700 |
| 1974 | 0.3000 | 0.1500 | 0.4500 | | 1997 | 0.3700 | 0.0800 | 0.4500 |
| 1975 | 0.3000 | 0.2000 | 0.5000 | | 1998 | 0.3700 | 0.0800 | 0.4500 |
| 1976 | 0.2800 | 0.2000 | 0.4800 | | 1999 | 0.3800 | 0.0800 | 0.4600 |
| 1977 | 0.3000 | 0.2000 | 0.5000 | | 2000 | 0.3700 | 0.0800 | 0.4500 |
| 1978 | 0.3500 | 0.2000 | 0.5500 | | 2001 | 0.3820 | 0.0660 | 0.4480 |
| 1979 | 0.3500 | 0.2000 | 0.5500 | | 2002 | 0.3784 | 0.0747 | 0.4531 |
| 1980 | 0.3500 | 0.2000 | 0.5500 | | 2003 | 0.3788 | 0.0752 | 0.4540 |
| 1981 | 0.3500 | 0.2000 | 0.5500 | | 2004 | 0.3786 | 0.0905 | 0.4691 |
| 1982 | 0.3500 | 0.2000 | 0.5500 | | 2005 | 0.3795 | 0.0574 | 0.4369 |
| 1983 | 0.5500 | 0.2000 | 0.7500 | | 2006 | 0.3632 | 0.0841 | 0.4473 |
| 1984 | 0.5500 | 0.2000 | 0.7500 | | 2007 | 0.3632 | 0.0840 | 0.4472 |
| 1985 | 0.5500 | 0.2000 | 0.7500 | | 2008 | 0.3488 | 0.0825 | 0.4313 |
| 1986 | 0.3200 | 0.1800 | 0.5000 | | 2009 | 0.3505 | 0.0841 | 0.4346 |
| 1987 | 0.3700 | 0.1300 | 0.5000 | | 2010 | 0.3488 | 0.0841 | 0.4329 |
| 1988 | 0.3700 | 0.1300 | 0.5000 | | 2011 | 0.3488 | 0.0841 | 0.4329 |
| 1989 | 0.3700 | 0.1500 | 0.5200 | | 2012 | 0.3548 | 0.0841 | 0.4389 |
| 1990 | 0.3700 | 0.1300 | 0.5000 | | 2013 | 0.3559 | 0.0841 | 0.4400 |
| 1991 | 0.3700 | 0.1300 | 0.5000 | | 2014 | 0.3700 | 0.0841 | 0.4541 |
| 1992 | 0.3700 | 0.1000 | 0.4700 | | 2015 | 0.3700 | 0.0841 | 0.4541 |
| 1993 | 0.3700 | 0.0600 | 0.4300 | | 2016 | 0.3700 | 0.0841 | 0.4541 |
| 1994 | 0.3700 | 0.0900 | 0.4600 | | 2017 | 0.3700 | 0.0841 | 0.4541 |

Fund Balances at April 30, 2017

General Fund (10)

| | | |
|----------------------|-----------|------------------|
| Board Restricted | \$ | 1,760,000 |
| Current Unrestricted | \$ | 6,393,371 |
| SUBTOTAL | \$ | 8,153,371 |

Faculty Development (22)

| | | |
|------------------|-----------|-----------|
| General | \$ | (79,744) |
| Faculty accounts | \$ | 79,754 |
| SUBTOTAL | \$ | 10 |

College Restricted Fees/Programs (25)

| | | |
|----------------------------|-----------|------------------|
| Campus Improvements | \$ | 84,704 |
| Campus Services | \$ | 99,575 |
| Physical Plant & Equipment | \$ | 558,134 |
| Security | \$ | 98,223 |
| Technology Fees | \$ | 718,608 |
| Other | \$ | 1,212,617 |
| SUBTOTAL | \$ | 2,771,861 |

Debt Service (30) \$ 258,658

Auxillary Service (40) \$ 305,981

Govt Grant/Restricted Funds (50) \$ 3,883,295

Fixed Assets (70)

| | | |
|-----------------|-----------|-------------------|
| Fixed Assets | \$ | 34,669,980 |
| Other | \$ | (22,715,190) |
| SUBTOTAL | \$ | 11,954,790 |
| TOTAL | \$ | 27,327,966 |

**Historical Trend In Academic Year
Full-Time Equivalent (FTE) Enrollment and Credit Hours Activity**

| | FY10 2009 - 2010 | FY11 2010 - 2011 | FY12 2011 - 2012 | FY13 2012 - 2013 | FY14 2013 - 2014 | FY15 2014 - 2015 | FY16 2015 - 2016 | FY17 2016 - 2017 |
|--------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| FTE | 2,963 | 3,100 | 2,866 | 2,810 | 2,577 | 2,359 | 2,124* ⁺ | 1940 |
| Credit Hours | 88,883 | 93,012 | 85,988 | 84,312 | 77,298 | 70,756 | 63,721 | 58,187 |
| % Increase | 22.2% | 4.6% | -7.6% | -1.9% | -8.3% | -8.5% | -9.9% | -8.7% |

Source: IPEDS Peer Analysis System

-- Academic Year FTE = 12-month instructional activity/30

-- Census Date Enrollment

*This number includes Winter 2015 intercession enrollment.

+ Revised based on new standard of calculation. Adjusted from previous calculation.

Assessed Valuation

| Fiscal Year | Assessed Value | % Change |
|-------------|------------------|----------|
| 2000 | \$ 918,388,550 | --- |
| 2001 | \$ 961,341,710 | 4.68% |
| 2002 | \$ 1,071,603,634 | 11.47% |
| 2003 | \$ 1,104,484,719 | 3.07% |
| 2004 | \$ 1,166,766,628 | 5.64% |
| 2005 | \$ 1,198,401,867 | 2.71% |
| 2006 | \$ 1,377,852,682 | 14.97% |
| 2007 | \$ 1,423,449,287 | 3.31% |
| 2008 | \$ 1,557,313,108 | 9.40% |
| 2009 | \$ 1,589,070,984 | 2.04% |
| 2010 | \$ 1,619,122,605 | 1.89% |
| 2011 | \$ 1,648,910,752 | 1.84% |
| 2012 | \$ 1,643,790,405 | -0.31% |
| 2013 | \$ 1,671,875,570 | 1.71% |
| 2014 | \$ 1,606,469,050 | -3.91% |
| 2015 | \$ 1,655,732,041 | 3.07% |
| 2016 | \$ 1,620,881,736 | -2.10% |
| 2017 | \$ 1,667,495,798 | 2.88% |