



Operating Budget
Fiscal Year 2018

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FY2018 Budget Summary

The Fiscal Year 2018 operating budget for East Central College is presented herein for consideration by the Board of Trustees. As with any budget, development of the FY18 budget had its challenges. In particular, the balance of the ever increasing needs of our community versus revenue growth. For this fiscal year, a decline in state aid, limited growth of local tax revenues, and an increase in tuition and fee revenue is expected. Increases in operating expenses are expected to be in balance for the upcoming fiscal year. Finally, the enrollment trends are expected to decrease.

The budget presentation includes information on the general fund and other funds necessary for the operation of the college. Funds and description of the fund as presented: Fund 10, the general operating fund, Fund 25, college restricted fund, Fund 30, the debt retirement fund, Fund 40, the auxiliary fund, and Fund 50, restricted funds for student grants, and federal grants and loans. Fund 25 contains funds from credit hour fees that are used exclusively for the purpose they are generated, i.e., the technology fee is only used for student technology needs. Fund 30 is used exclusively to retire our long-term debt and the revenues are generated from local property tax collection. Fund 40 is used exclusively for auxiliary services that support college operations, i.e., the bookstore. Fund 50 is used exclusively for student grants, and federal student grants and loans, i.e., Pell.

The general operating fund revenues (Fund 10) totals \$18,653,103, an increase of 0.57% from FY17 budget. Revenue and expenditure assumptions on which the budget is based are discussed below.

Combining general operating fund revenues (Fund 10) and the college restricted fund (Fund 25), totals \$20,092,046, a decrease of 0.17% from FY17 budget.

An overview of the college's working funds is as follows:

Fund	Description	FY18 Revenue	FY18 Expenses
10	General operating fund	\$18,653,103	\$18,653,103
25	College restricted fund - program and general fees	\$1,438,943	\$1,482,807
30	Debt retirement fund	\$1,499,646	\$1,402,149
40	Auxiliary services fund	\$2,224,210	\$2,385,450
50	Restricted funds - grants, student federal grants and loans	\$10,942,220	\$10,954,375

Revenue assumptions:

- State aid is expected to have a 6.5% decrease with the traditional 3% holdback possibly being permanently held by the state
- The college's contingency funds have been increased to compensate for the uncertainty of state and grant funding, state withholding amounts, sharper than projected enrollment declines, and unanticipated expenses
- For Fall semester 2017, Tier 1 and Tier 2 In-District tuition was increased \$9, Out-of-District, \$11, Out-of-State \$13. All other tuition and fee rates remain the same as FY17 still leaving East Central College as one of the best tuition values in Missouri.
- In November 2016 the Department of Higher Education released the performance indicators under the state's performance funding model. The college has met five of the five performance funding targets.
- Total credit hours are expected to decrease 5%
- Local tax revenue is expected to have small positive growth

Expenditure assumptions:

- The college's contingency funds have been increased to compensate for the age of the physical plant and possible emergency repairs and the potential of a larger than anticipated health insurance cost increase
- Utility costs are projected to increase an average of 2.8%, however, once the full impact of the energy and conservation efficiency measures are completed we will adjust budgets accordingly
- Medical insurance costs are projected to increase 5%

Included in this document are detailed reports concerning:

- Revenue
- Expenditures
- Personnel
- General fees
- Debt service
- Auxiliary enterprises
- Fund balances & reserves
- General Information

Where appropriate, the information includes not only budgeted revenue or expenditures for FY17, but historical data that shows the development of the budget over time.

Revenue

The college derives approximately 99% of its revenue from tuition and fees, state aid, and local tax revenue. The budget assumes the following revenue from each source:

- **Tuition and Fees** – The college maintains a two tiered tuition models as follows:
Tier 1 courses: \$85 per credit hour, in-district; \$122 per credit hour, out-of-district; \$181 per credit hour, out-of-state; \$186 per credit hour, international.

Tier 2 courses: Precision Machining, Industrial Engineering Technology, Nursing and Culinary Arts Courses - \$104 per credit hour, in-district; \$150 per credit hour, out-of-district; \$223 per credit hour, out-of-state; \$239 per credit hour, international.

Our per credit hour general fees are as follows: Student Activity Fee \$5.50; Support Services Fee \$3.50; Technology Fee \$5.00; Facilities Fee \$5.00; and Security Fee \$4.00. Tuition and fees represent 37% of total operating revenues, compared to 33% in the FY17 budget.

- **State Aid** - The budget projects a 6.5% decrease in state aid with the possibility the traditional state 3% holdback will be permanently held by the state. State aid accounts for 28.5% of total operating revenues, compared to 32% in the FY17 budget.
- **Local Revenue** – Small positive growth is planned for local tax revenue due to new construction and reassessment. The 2017 assessed valuation increased 2.88% over 2017, keeping our rate ceiling to the maximum authorized levy of 0.3700. Local revenue represents 34% of total operating revenues, the same as in FY17.

Expenses

The budget assumes the following factors affecting total expenditures:

- **Salaries** – During the first quarter of FY18, administration will evaluate state funding and revenues for a potential salary increase proposal for the Board of Trustees' consideration at the October Board meeting.
- **Insurance** – Health insurance rates for calendar year 2018 are anticipated to increase 5%. The budget accounts for these rates for the second half of FY18. Any renewal rate in excess of 5% would likely require a change to the benefit package.
- **Retirement** - The state retirement systems kept the mandatory contribution rate static for FY18 at 14.5% for faculty and salaried staff, and 6.86% for support staff, effective July 1, 2017.
- **Staffing** - A complete staffing table is included in the personnel section of this book. The staffing table reflects the organization as defined by the President.

Summary

The budget presented here represents our expectations for the upcoming fiscal year. In general, the college maintains a watchful eye on expenses and is evaluating any new projects with long-term value in mind. This year's budget is driven by the stabilization of the economy and the downturn in state tax revenues and the decline in credit hours. However, scrutiny will continue throughout the fiscal year to ensure a balance between actual revenues and expenses.

Statement of Activity - By Object

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 10				
Revenue				
Instit Commit to Programs	\$ (145,263)	\$ (826,067)	\$ -	\$ -
Federal Grants/Loans	\$ 19,602	\$ 15,455	\$ -	\$ 5,000
Gifts and Grants	\$ 41,644	\$ 44,938	\$ 45,000	\$ 45,000
Interest	\$ 78,973	\$ 80,340	\$ 50,000	\$ 50,000
Misc Revenue	\$ 136,285	\$ 102,397	\$ 50,615	\$ 80,519
State Revenue	\$ 5,148,905	\$ 5,396,456	\$ 5,880,000	\$ 5,306,645
Local Revenue	\$ 6,284,719	\$ 6,142,485	\$ 6,284,527	\$ 6,313,000
Tuition and Fees	\$ 6,397,550	\$ 6,023,543	\$ 6,238,166	\$ 6,852,940
Revenue Total	\$ 17,962,415	\$ 16,979,547	\$ 18,548,308	\$ 18,653,103
Expense				
Salaries	\$ (10,368,637)	\$ (10,143,673)	\$ (10,877,356)	\$ (10,468,339)
Benefits	\$ (2,275,020)	\$ (2,447,649)	\$ (3,263,484)	\$ (3,170,393)
Misc Expense	\$ (327,782)	\$ (426,260)	\$ (820,859)	\$ (1,210,844)
Current Expense	\$ (943,508)	\$ (998,419)	\$ (905,010)	\$ (929,740)
Utilities	\$ (705,320)	\$ (672,354)	\$ (720,089)	\$ (708,599)
Contractual Services	\$ (412,734)	\$ (525,236)	\$ (521,950)	\$ (615,370)
Maint and Repair	\$ (448,069)	\$ (410,692)	\$ (440,350)	\$ (432,179)
Instit Commit to Programs	\$ (122,994)	\$ (154,199)	\$ (26,500)	\$ (339,421)
Communication	\$ (175,031)	\$ (196,358)	\$ (229,638)	\$ (219,201)
Travel	\$ (203,704)	\$ (221,481)	\$ (228,453)	\$ (218,087)
Insurance	\$ (182,228)	\$ (201,721)	\$ (205,000)	\$ (205,000)
Scholarship Expense	\$ (87,766)	\$ (70,251)	\$ (60,700)	\$ (74,500)
Capital	\$ (1,221,639)	\$ (183,418)	\$ (32,980)	\$ (32,980)
Faculty Development	\$ (30,643)	\$ (34,487)	\$ (30,150)	\$ (25,000)
Vehicle Expense	\$ (3,725)	\$ (4,718)	\$ (4,750)	\$ (3,450)
Interest	\$ (1,524)	\$ -	\$ -	\$ -
Performance Contract	\$ (99,039)	\$ -	\$ -	\$ -
Expense Total	\$ (17,609,362)	\$ (16,690,915)	\$ (18,367,268)	\$ (18,653,103)
Fund 10 Total	\$ 353,052	\$ 288,632	\$ 181,040	\$ 0

Statement of Activity - By Object

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 22				
Revenue				
Faculty Development	\$ 30,643	\$ 34,185	\$ 30,000	\$ 24,000
Revenue Total	\$ 30,643	\$ 34,185	\$ 30,000	\$ 24,000
Expense				
Faculty Development	\$ (17,787)	\$ (28,747)	\$ (30,000)	\$ (24,000)
Expense Total	\$ (17,787)	\$ (28,747)	\$ (30,000)	\$ (24,000)
Fund 22 Total	\$ 12,855	\$ 5,438	\$ -	\$ -
Fund 25				
Revenue				
Misc Revenue	\$ 38,191	\$ 51,471	\$ 41,600	\$ 46,549
Tuition and Fees	\$ 1,379,081	\$ 1,203,463	\$ 1,786,359	\$ 1,330,226
Revenue Total	\$ 1,417,272	\$ 1,254,934	\$ 1,827,959	\$ 1,376,775
Expense				
Current Expense	\$ (187,106)	\$ (237,288)	\$ (257,110)	\$ (281,393)
Contractual Services	\$ (269,767)	\$ (357,383)	\$ (211,730)	\$ (269,968)
Capital	\$ (32,371)	\$ (72,601)	\$ (3,225,636)	\$ (201,200)
Performance Contract	\$ 1,199	\$ -	\$ -	\$ (195,826)
Salaries	\$ (129,054)	\$ (137,774)	\$ (206,763)	\$ (164,212)
Security	\$ (122,620)	\$ (125,088)	\$ (142,450)	\$ (132,758)
Scholarship Expense	\$ (91,327)	\$ (83,340)	\$ (84,000)	\$ (96,000)
Travel	\$ (76,199)	\$ (76,769)	\$ (90,300)	\$ (91,200)
Maint and Repair	\$ (46,342)	\$ (42,756)	\$ (55,500)	\$ (53,500)
Benefits	\$ (18,883)	\$ (19,254)	\$ (20,570)	\$ (30,851)
Insurance	\$ (14,299)	\$ (13,862)	\$ (14,400)	\$ (14,400)
Fund 10 Transfer	\$ 0	\$ -	\$ -	\$ 48,501
Expense Total	\$ (986,770)	\$ (1,166,116)	\$ (4,308,459)	\$ (1,482,807)
Fund 25 Total	\$ 430,503	\$ 88,818	\$ (2,480,500)	\$ (106,032)

Statement of Activity - By Object

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 30				
Revenue				
Debt Service Revenue	\$ 1,489,570	\$ 1,465,833	\$ 1,445,000	\$ 1,499,646
Revenue Total	\$ 1,489,570	\$ 1,465,833	\$ 1,445,000	\$ 1,499,646
Expense				
Princ Payments	\$ (980,000)	\$ (9,284,246)	\$ (758,400)	\$ (846,395)
Interest	\$ (570,004)	\$ (856,080)	\$ (733,948)	\$ (553,754)
Contract Services	\$ (893)	\$ (139,588)	\$ (2,000)	\$ (2,000)
Expense Total	\$ (1,550,897)	\$ (10,279,915)	\$ (1,494,348)	\$ (1,402,149)
Fund 30 Total	\$ (61,326)	\$ (8,814,081)	\$ (49,348)	\$ 97,497
Fund 40				
Revenue				
Auxiliary Revenues	\$ 2,364,870	\$ 2,502,134	\$ 2,597,460	\$ 2,224,210
Revenue Total	\$ 2,364,870	\$ 2,502,134	\$ 2,597,460	\$ 2,224,210
Expense				
Current Expense	\$ (1,541,750)	\$ (1,278,106)	\$ (1,284,676)	\$ (1,157,260)
Salaries	\$ (396,421)	\$ (432,005)	\$ (493,024)	\$ (614,940)
Contractual Services	\$ (237,292)	\$ (538,244)	\$ (511,089)	\$ (371,525)
Benefits	\$ (119,126)	\$ (128,997)	\$ (140,369)	\$ (146,330)
Travel	\$ (17,679)	\$ (37,891)	\$ (39,280)	\$ (33,575)
Utilities	\$ -	\$ -	\$ (21,250)	\$ (21,250)
Maint and Repair	\$ (15,343)	\$ (15,562)	\$ (18,900)	\$ (18,900)
Scholarship Expense	\$ (15,000)	\$ (14,000)	\$ (13,000)	\$ (13,000)
Communication	\$ (200)	\$ (1,070)	\$ (8,670)	\$ (8,670)
Fund 10 Transfer	\$ 28,404	\$ 11,280	\$ (11,434)	\$ -
Capital	\$ -	\$ (5,239)	\$ -	\$ -
Expense Total	\$ (2,314,407)	\$ (2,439,835)	\$ (2,541,692)	\$ (2,385,450)
Fund 40 Total	\$ 50,463	\$ 62,299	\$ 55,768	\$ (161,240)

Statement of Activity - By Object

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 50				
Revenue				
Federal Grants/Loans	\$ 193,026	\$ 971,407	\$ 2,201,967	\$ 157,875
Restricted Grant Revenues	\$ 1,349,860	\$ 1,333,468	\$ 3,793,842	\$ 1,518,162
Financial Aid	\$ 11,877,053	\$ 9,732,746	\$ 9,245,000	\$ 9,266,183
Revenue Total	\$ 13,419,938	\$ 12,037,622	\$ 15,240,809	\$ 10,942,220
Expense				
Financial Aid	\$ (11,877,053)	\$ (9,719,833)	\$ (9,263,750)	\$ (9,254,185)
Restricted Grant Expenses	\$ (1,353,849)	\$ (1,151,702)	\$ (7,682,597)	\$ (1,526,464)
Federal Grants/Loans Expense	\$ (193,026)	\$ (156,246)	\$ (185,076)	\$ (173,727)
Expense Total	\$ (13,423,928)	\$ (11,027,781)	\$ (17,131,423)	\$ (10,954,375)
Fund 50 Total	\$ (3,989)	\$ 1,009,841	\$ (1,890,614)	\$ (12,156)
Fund 60				
Revenue				
Club/Agency Revenues	\$ 36,447	\$ 31,230	\$ 26,425	\$ 25,531
Revenue Total	\$ 36,447	\$ 31,230	\$ 26,425	\$ 25,531
Expense				
Club/Agency Expense	\$ (38,702)	\$ (38,057)	\$ (31,432)	\$ (25,647)
Expense Total	\$ (38,702)	\$ (38,057)	\$ (31,432)	\$ (25,647)
Fund 60 Total	\$ (2,255)	\$ (6,827)	\$ (5,007)	\$ (116)
Fund 70				
Revenue				
Gain on Disposal	\$ (16,517)	\$ (6,634)	-	\$ (6,634)
Revenue Total	\$ (16,517)	\$ (6,634)	-	\$ (6,634)
Expense				
Deprec/Amort	\$ (1,804,266)	\$ (1,779,810)	-	\$ (1,894,989)
Expense Total	\$ (1,804,266)	\$ (1,779,810)	-	\$ (1,894,989)
Fund 70 Total	\$ (1,820,783)	\$ (1,786,444)	-	\$ (1,901,623)
Changes in Net Position	\$ (1,041,481)	\$ (9,152,325)	\$ (4,188,661)	\$ (2,083,670)

Statement of Activity - By Function

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 10				
Revenue				
Federal Revenue	\$ 19,602	\$ 15,455	\$ -	\$ 5,000
Gifts and Grants	\$ 41,644	\$ 44,938	\$ 45,000	\$ 45,000
Interest	\$ 78,973	\$ 80,340	\$ 50,000	\$ 50,000
Misc Revenue	\$ (8,978)	\$ (723,670)	\$ 50,615	\$ 80,519
State Revenue	\$ 5,148,905	\$ 5,396,456	\$ 5,880,000	\$ 5,306,645
Local Revenue	\$ 6,284,719	\$ 6,142,485	\$ 6,284,527	\$ 6,313,000
Tuition and Fees	\$ 6,397,550	\$ 6,023,543	\$ 6,238,166	\$ 6,852,940
Revenue Total	\$ 17,962,415	\$ 16,979,547	\$ 18,548,308	\$ 18,653,103
Expense				
Instruction	\$ (7,465,966)	\$ (7,068,436)	\$ (7,544,736)	\$ (7,042,036)
Institutional	\$ (5,255,455)	\$ (4,413,100)	\$ (4,860,157)	\$ (5,330,360)
Academic Support	\$ (946,636)	\$ (1,201,645)	\$ (1,928,424)	\$ (2,348,164)
Operations & Maintenance	\$ (2,453,712)	\$ (2,368,854)	\$ (2,361,406)	\$ (2,226,942)
Student Services	\$ (1,399,828)	\$ (1,568,629)	\$ (1,611,846)	\$ (1,631,101)
Scholarships	\$ (87,766)	\$ (70,251)	\$ (60,700)	\$ (74,500)
Expense Total	\$ (17,609,362)	\$ (16,690,915)	\$ (18,367,268)	\$ (18,653,103)
Fund 10 Total	\$ 353,052	\$ 288,632	\$ 181,040	\$ 0
Fund 22				
Revenue				
Academic Support	\$ 30,643	\$ 34,185	\$ 30,000	\$ 24,000
Revenue Total	\$ 30,643	\$ 34,185	\$ 30,000	\$ 24,000
Expense				
Academic Support	\$ (17,787)	\$ (28,747)	\$ (30,000)	\$ (24,000)
Expense Total	\$ (17,787)	\$ (28,747)	\$ (30,000)	\$ (24,000)
Fund 22 Total	\$ 12,855	\$ 5,438	\$ -	\$ -

Statement of Activity - By Function

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 25				
Revenue				
Instruction	\$ 210,669	\$ 169,466	\$ 168,450	\$ 136,379
Academic Support	\$ 343,003	\$ 311,906	\$ 322,400	\$ 285,870
Student Services	\$ 536,014	\$ 480,515	\$ 525,200	\$ 458,419
Operations & Maintenance	\$ 327,587	\$ 293,047	\$ 811,909	\$ 496,107
Revenue Total	\$ 1,417,272	\$ 1,254,934	\$ 1,827,959	\$ 1,376,775
Expense				
Operations & Maintenance	\$ (62,143)	\$ (227,646)	\$ (3,393,046)	\$ (607,936)
Student Services	\$ (508,823)	\$ (508,754)	\$ (554,237)	\$ (517,341)
Academic Support	\$ (253,280)	\$ (247,165)	\$ (182,191)	\$ (181,167)
Instruction	\$ (162,524)	\$ (182,551)	\$ (178,985)	\$ (176,364)
Institutional	\$ -	\$ -	\$ -	\$ -
Expense Total	\$ (986,770)	\$ (1,166,116)	\$ (4,308,459)	\$ (1,482,807)
Fund 25 Total	\$ 430,503	\$ 88,818	\$ (2,480,500)	\$ (106,032)
Fund 30				
Revenue				
Debt Service	\$ 1,489,570	\$ 1,465,833	\$ 1,445,000	\$ 1,499,646
Revenue Total	\$ 1,489,570	\$ 1,465,833	\$ 1,445,000	\$ 1,499,646
Expense				
Debt Service	\$ (1,550,897)	\$ (10,279,915)	\$ (1,494,348)	\$ (1,402,149)
Expense Total	\$ (1,550,897)	\$ (10,279,915)	\$ (1,494,348)	\$ (1,402,149)
Fund 30 Total	\$ (61,326)	\$ (8,814,081)	\$ (49,348)	\$ 97,497

Statement of Activity - By Function

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 40				
Revenue				
Auxiliary	\$ 2,364,870	\$ 2,502,134	\$ 2,597,460	\$ 2,224,210
Revenue Total	\$ 2,364,870	\$ 2,502,134	\$ 2,597,460	\$ 2,224,210
Expense				
Auxiliary	\$ (2,314,407)	\$ (2,439,835)	\$ (2,541,692)	\$ (2,385,450)
Expense Total	\$ (2,314,407)	\$ (2,439,835)	\$ (2,541,692)	\$ (2,385,450)
Fund 40 Total	\$ 50,463	\$ 62,299	\$ 55,768	\$ (161,240)
Fund 50				
Revenue				
Federal Revenue	\$ -	\$ 801,407	\$ 2,017,000	\$ -
Financial Aid	\$ 21,983	\$ 25,000	\$ 25,000	\$ 18,514
State Grants	\$ 1,520,902	\$ 1,478,468	\$ 3,953,809	\$ 1,657,523
Fiancial Aid	\$ 11,877,053	\$ 9,732,746	\$ 9,245,000	\$ 9,266,183
Revenue Total	\$ 13,419,938	\$ 12,037,622	\$ 15,240,809	\$ 10,942,220
Expense				
Fiancial Aid	\$ (11,877,053)	\$ (9,719,833)	\$ (9,263,750)	\$ (9,254,185)
State Grants	\$ (1,524,891)	\$ (1,290,273)	\$ (7,842,559)	\$ (1,681,676)
Financial Aid	\$ (21,983)	\$ (17,676)	\$ (25,114)	\$ (18,514)
Expense Total	\$ (13,423,928)	\$ (11,027,781)	\$ (17,131,423)	\$ (10,954,375)
Fund 50 Total	\$ (3,989)	\$ 1,009,841	\$ (1,890,614)	\$ (12,156)
Fund 60				
Revenue				
Club/Agency	\$ 36,447	\$ 31,230	\$ 26,425	\$ 25,531
Revenue Total	\$ 36,447	\$ 31,230	\$ 26,425	\$ 25,531
Expense				
Club/Agency	\$ (38,702)	\$ (38,057)	\$ (31,432)	\$ (25,647)
Expense Total	\$ (38,702)	\$ (38,057)	\$ (31,432)	\$ (25,647)
Fund 60 Total	\$ (2,255)	\$ (6,827)	\$ (5,007)	\$ (116)

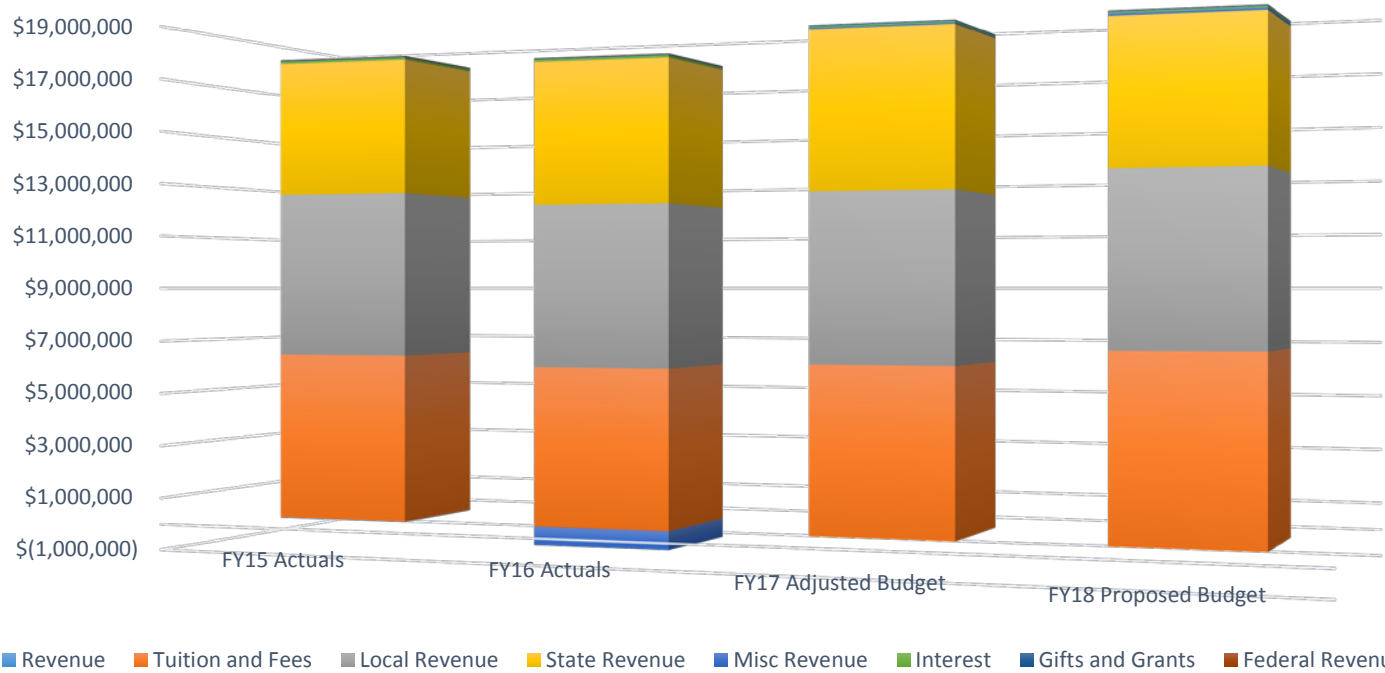
Statement of Activity - By Function

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fund 70				
Revenue				
Institutional	\$ (16,517)	\$ (6,634)	-	\$ (6,634)
Revenue Total	\$ (16,517)	\$ (6,634)	-	\$ (6,634)
Expense				
Institutional	\$ (1,804,266)	\$ (1,779,810)	-	\$ (1,894,989)
Expense Total	\$ (1,804,266)	\$ (1,779,810)	-	\$ (1,894,989)
Fund 70 Total	\$ (1,820,783)	\$ (1,786,444)	-	\$ (1,901,623)
Changes in Net Position	\$ (1,041,481)	\$ (9,152,325)	\$ (4,188,661)	\$ (2,083,670)

Operating Revenue

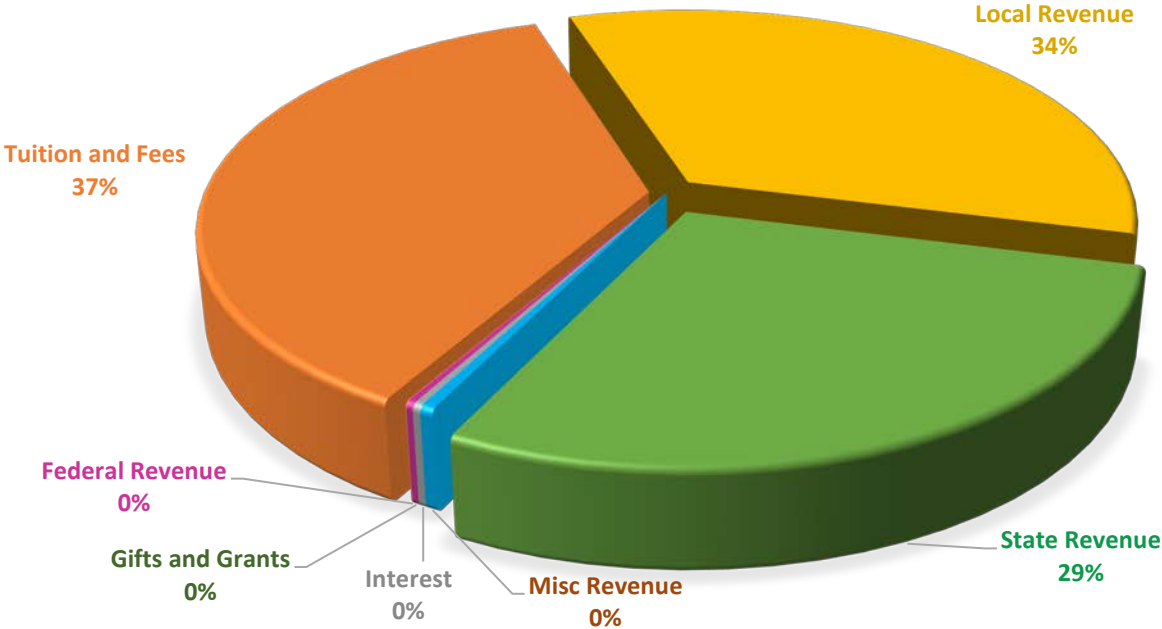
	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Revenue				
Federal Revenue	\$ 19,602	\$ 15,455	\$ -	\$ 5,000
Gifts and Grants	\$ 41,644	\$ 44,938	\$ 45,000	\$ 45,000
Interest	\$ 78,973	\$ 80,340	\$ 50,000	\$ 50,000
Local Revenue	\$ 6,284,719	\$ 6,142,485	\$ 6,284,527	\$ 6,313,000
Misc Revenue	\$ (8,978)	\$ (723,670)	\$ 50,615	\$ 80,519
State Revenue	\$ 5,148,905	\$ 5,396,456	\$ 5,880,000	\$ 5,306,645
Tuition and Fees	\$ 6,397,550	\$ 6,023,543	\$ 6,238,166	\$ 6,852,940
Revenue Total	\$ 17,962,415	\$ 16,979,547	\$ 18,548,308	\$ 18,653,103

Operating Revenue (Fund 10) FY15 - FY18



	FY15 Actuals		FY16 Actuals		FY17 Adjusted Budget		FY18 Proposed Budget	
Revenue								
Tuition and Fees	\$	6,397,550	\$	6,023,543	\$	6,238,166	\$	6,852,940
Local Revenue	\$	6,284,719	\$	6,142,485	\$	6,284,527	\$	6,313,000
State Revenue	\$	5,148,905	\$	5,396,456	\$	5,880,000	\$	5,306,645
Misc Revenue	\$	(8,978)	\$	(723,670)	\$	50,615	\$	80,519
Interest	\$	78,973	\$	80,340	\$	50,000	\$	50,000
Gifts and Grants	\$	41,644	\$	44,938	\$	45,000	\$	45,000
Federal Revenue	\$	19,602	\$	15,455	\$	-	\$	5,000
Revenue Total	\$	17,962,415	\$	16,979,547	\$	18,548,308	\$	18,653,103

OPERATING REVENUE (FUND 10) PROPOSED FY18 BUDGET



FY18 Proposed Budget		
Revenue		
Tuition and Fees	\$	6,852,940
Local Revenue	\$	6,313,000
State Revenue	\$	5,306,645
Misc Revenue	\$	80,519
Interest	\$	50,000
Gifts and Grants	\$	45,000
Federal Revenue	\$	5,000
Revenue Total	\$	18,653,103

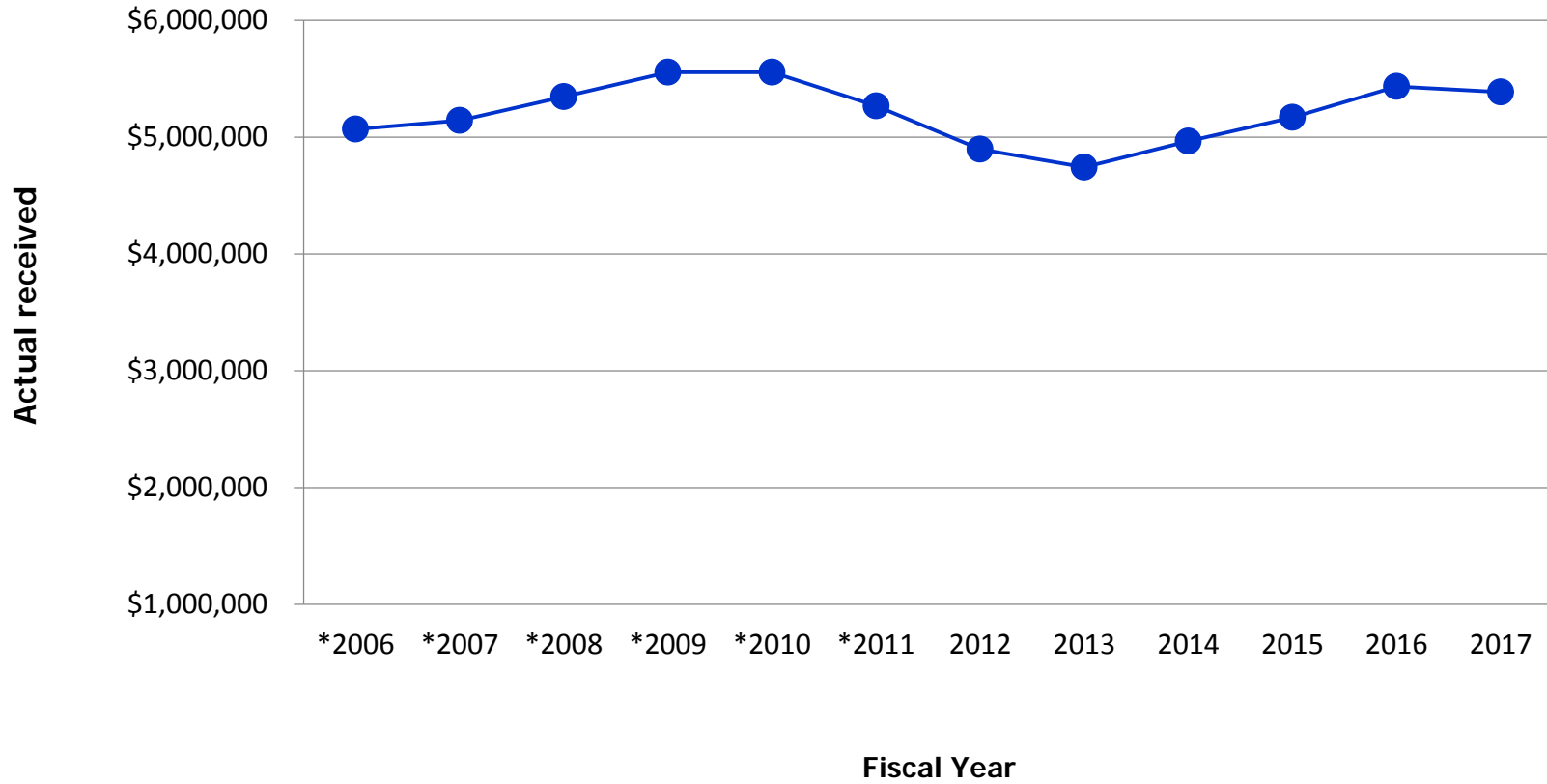
State Aid

Fiscal Year	Appropriation	3% held	M&R	3% held	Total Appropriation	Actually Received
*2006	\$ 5,063,488	\$ 151,905	\$ 161,718	\$ 4,852	\$ 5,225,206	\$ 5,068,449
*2007	\$ 5,138,108	\$ 154,143	\$ 164,952	\$ 4,949	\$ 5,303,060	\$ 5,143,968
*2008	\$ 5,347,964	\$ 160,439	\$ 164,952	\$ 4,949	\$ 5,512,916	\$ 5,347,528
*2009	\$ 5,561,775	\$ 166,853	\$ 164,952	\$ 4,949	\$ 5,726,727	\$ 5,554,927
*2010	\$ 5,561,775	\$ 166,853	\$ 164,952	\$ 4,949	\$ 5,726,727	\$ 5,554,927
*2011	\$ 5,276,556	\$ 158,177	\$ 156,374	\$ 4,691	\$ 5,428,930	\$ 5,266,062
2012	\$ 4,897,437	\$ 146,923	\$ 145,428	\$ 4,363	\$ 5,042,865	\$ 4,897,437
2013	\$ 4,743,221	\$ 142,297	\$ 141,065	\$ 4,232	\$ 4,884,286	\$ 4,743,220
2014	\$ 4,587,024	\$ 137,611	\$ 143,895	\$ 4,317	\$ 4,730,919	\$ 4,965,243
2015	\$ 5,328,704	\$ 159,861	\$ 143,895	\$ 4,317	\$ 5,472,599	\$ 5,168,843
2016	\$ 5,457,089	\$ 163,713	\$ 143,895	\$ 4,317	\$ 5,600,984	\$ 5,432,954
2017	\$ 5,680,419	\$ 170,413	\$ 143,895	\$ 4,317	\$ 5,824,314	\$ 5,385,009

* RTEC included in core appropriations

**Projected for 6/30/17 as estimated, state appropriations as of 06/07/2017 are not reconciled and voted

State Aid - Actually Received



**RTEC included in core appropriations*

Operating Fund Expenditures (Fund 10)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Expense				
Salaries	\$ (10,368,637)	\$ (10,143,673)	\$ (10,877,356)	\$ (10,468,339)
Benefits	\$ (2,275,020)	\$ (2,447,649)	\$ (3,263,484)	\$ (3,170,393)
Misc Expense	\$ (327,782)	\$ (426,260)	\$ (820,859)	\$ (1,210,844)
Current Expense	\$ (943,508)	\$ (998,419)	\$ (905,010)	\$ (929,740)
Utilities	\$ (705,320)	\$ (672,354)	\$ (720,089)	\$ (708,599)
Contractual Services	\$ (412,734)	\$ (525,236)	\$ (521,950)	\$ (615,370)
Maint and Repair	\$ (448,069)	\$ (410,692)	\$ (440,350)	\$ (432,179)
Instit Commit to Programs	\$ (122,994)	\$ (154,199)	\$ (26,500)	\$ (339,421)
Communication	\$ (175,031)	\$ (196,358)	\$ (229,638)	\$ (219,201)
Travel	\$ (203,704)	\$ (221,481)	\$ (228,453)	\$ (218,087)
Insurance	\$ (182,228)	\$ (201,721)	\$ (205,000)	\$ (205,000)
Scholarship Expense	\$ (87,766)	\$ (70,251)	\$ (60,700)	\$ (74,500)
Capital	\$ (1,221,639)	\$ (183,418)	\$ (32,980)	\$ (32,980)
Faculty Development	\$ (30,643)	\$ (34,487)	\$ (30,150)	\$ (25,000)
Vehicle Expense	\$ (3,725)	\$ (4,718)	\$ (4,750)	\$ (3,450)
Interest	\$ (1,524)	\$ -	\$ -	\$ -
Performance Contract	\$ (99,039)	\$ -	\$ -	\$ -
Expense Total	\$ (17,609,362)	\$ (16,690,915)	\$ (18,367,268)	\$ (18,653,103)

College Restricted Fund (Fund 25)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Revenue				
Skills USA	\$ -	\$ 390	\$ 400	\$ -
STEM Academy	\$ 855	\$ 6,618	\$ -	\$ -
English Dept	\$ 250	\$ 1,124	\$ 1,000	\$ 48
Learning Center	\$ 119	\$ 1,736	\$ -	\$ 255
Physical Educ	\$ 35,083	\$ 10,910	\$ 10,850	\$ 1,013
Health Info Mgmt	\$ 3,270	\$ 280	\$ 300	\$ 1,100
HVAC	\$ 1,505	\$ 620	\$ 700	\$ 1,220
Hospitality	\$ 1,303	\$ 1,230	\$ 1,300	\$ 1,440
Precision Mach	\$ 3,528	\$ 3,120	\$ 3,000	\$ 2,304
Theater	\$ 10,645	\$ 5,335	\$ 5,000	\$ 5,075
Educ Dept Fees	\$ 5,914	\$ 5,745	\$ 5,500	\$ 5,500
Cert Med Asstnt	\$ 1,200	\$ 5,428	\$ 5,500	\$ 7,359
Art	\$ 8,010	\$ 7,573	\$ 7,300	\$ 7,947
Occ Therapy Asst	\$ 40,740	\$ 31,225	\$ 35,000	\$ 9,600
Health Info Tech	\$ 14,250	\$ 10,050	\$ 10,000	\$ 10,000
Emerg Med Tech	\$ 19,434	\$ 22,522	\$ 23,000	\$ 18,720
Nursing Testing Fees	\$ 26,873	\$ 22,054	\$ 20,000	\$ 19,818
Intercolleg Athletics	\$ 36,057	\$ 32,246	\$ 36,000	\$ 30,893
Music	\$ 52,915	\$ 52,300	\$ 50,000	\$ 55,236
Soccer	\$ 90,171	\$ 80,639	\$ 90,000	\$ 77,231
Softball	\$ 90,171	\$ 80,639	\$ 90,000	\$ 77,231
Volleyball	\$ 90,171	\$ 81,839	\$ 91,200	\$ 80,132
Campus Svcs	\$ 229,444	\$ 205,151	\$ 218,000	\$ 192,931
Campus Security	\$ -	\$ -	\$ 500,000	\$ 220,492
Tech Fee	\$ 327,779	\$ 293,112	\$ 312,000	\$ 275,615
Physical Plant	\$ 327,587	\$ 293,047	\$ 311,909	\$ 275,615
Revenue Total	\$ 1,417,272	\$ 1,254,934	\$ 1,827,959	\$ 1,376,775

College Restricted Fund (Fund 25)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Expense				
Campus Security	\$ -	\$ (6,999)	\$ (96,046)	\$ (257,110)
Campus Svcs	\$ (202,253)	\$ (233,390)	\$ (184,219)	\$ (210,197)
Building Maint	\$ (0)	\$ -	\$ -	\$ (195,826)
Tech Fee	\$ (252,113)	\$ (244,765)	\$ (181,212)	\$ (179,492)
Physical Plant	\$ (60,321)	\$ (205,026)	\$ (3,287,000)	\$ (145,000)
Volleyball	\$ (90,171)	\$ (81,839)	\$ (111,022)	\$ (104,593)
Softball	\$ (90,171)	\$ (80,639)	\$ (100,451)	\$ (97,311)
Soccer	\$ (90,171)	\$ (80,639)	\$ (106,245)	\$ (95,561)
Music	\$ (53,554)	\$ (42,072)	\$ (45,441)	\$ (42,753)
Occ Therapy Asst	\$ (43,679)	\$ (54,110)	\$ (35,000)	\$ (35,000)
Emerg Med Tech	\$ (14,188)	\$ (17,574)	\$ (23,016)	\$ (23,006)
Nursing Testing Fees	\$ (12,543)	\$ (35,176)	\$ (20,000)	\$ (20,077)
Physical Educ	\$ (26,369)	\$ (13,955)	\$ (10,850)	\$ (10,850)
Educ Dept Fees	\$ (4,344)	\$ (5,828)	\$ (10,566)	\$ (10,566)
Health Info Tech	\$ (637)	\$ -	\$ (10,000)	\$ (10,000)
Campus Imps	\$ (1,822)	\$ (15,621)	\$ (10,000)	\$ (10,000)
Intercolleg Athletics	\$ (36,057)	\$ (32,246)	\$ (52,300)	\$ (9,679)
Art	\$ -	\$ (6,366)	\$ (7,300)	\$ (7,300)
Cert Med Asstnt	\$ (608)	\$ (3,417)	\$ (5,500)	\$ (5,500)
Theater	\$ (2,426)	\$ (1,617)	\$ (5,000)	\$ (5,000)
Precision Mach	\$ (624)	\$ (1,000)	\$ (2,750)	\$ (2,750)
Hospitality	\$ -	\$ -	\$ (1,300)	\$ (1,300)
STEM Academy	\$ (731)	\$ (1,674)	\$ (579)	\$ (1,275)
English Dept	\$ (1,508)	\$ (350)	\$ (1,000)	\$ (1,000)
HVAC	\$ (780)	\$ (365)	\$ (700)	\$ (700)
Health Info Mgmt	\$ (1,263)	\$ (722)	\$ (562)	\$ (562)
Skills USA	\$ -	\$ (726)	\$ (400)	\$ (400)

College Restricted Fund (Fund 25)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Learning Center	\$ (436)	\$ -	\$ -	\$ -
Nursing	\$ -	\$ -	\$ -	\$ -
Fdn Events	\$ -	\$ -	\$ -	\$ -
Expense Total	\$ (986,770)	\$ (1,166,116)	\$ (4,308,459)	\$ (1,482,807)
Changes in Net Position	\$ 430,503	\$ 88,818	\$ (2,480,500)	\$ (106,032)

Debt Retirement Fund (Fund 30)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Revenue				
General	\$ 1,489,570	\$ 1,465,833	\$ 1,445,000	\$ 1,499,646
Revenue Total	\$ 1,489,570	\$ 1,465,833	\$ 1,445,000	\$ 1,499,646
Expense				
1998 GO Bonds	\$ (318)	\$ (106)	\$ -	\$ -
2006 GO Bonds	\$ (183,553)	\$ (362,322)	\$ (443,099)	\$ (345,500)
2008 GO Bonds	\$ (635,886)	\$ (9,028,397)	\$ (790,499)	\$ (185,499)
2012 GO Bonds	\$ (731,139)	\$ -	\$ -	\$ -
2015 GO Bonds	\$ -	\$ (805,140)	\$ (260,250)	\$ (760,250)
2016 GO Bonds	\$ -	\$ (83,950)	\$ (500)	\$ (110,900)
Expense Total	\$ (1,550,897)	\$ (10,279,915)	\$ (1,494,348)	\$ (1,402,149)
Changes in Net Position	\$ (61,326)	\$ (8,814,081)	\$ (49,348)	\$ 97,497

Auxilliary Services Fund (Fund 40)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Revenue				
Facilities Rental	\$ 21,054	\$ 198	\$ -	\$ 8,000
Miscellaneous	\$ 129,899	\$ 102,500	\$ 83,700	\$ 80,210
Media Services	\$ 101,578	\$ 83,530	\$ 110,000	\$ 110,000
Food Services	\$ 170,225	\$ 159,049	\$ 131,000	\$ 131,000
Center for Work Force Dev.	\$ 281,159	\$ 754,661	\$ 848,760	\$ 677,000
Bookstore	\$ 1,660,955	\$ 1,402,197	\$ 1,424,000	\$ 1,218,000
Revenue Total	\$ 2,364,870	\$ 2,502,134	\$ 2,597,460	\$ 2,224,210
Expense				
Bookstore	\$ (1,480,601)	\$ (1,251,589)	\$ (1,299,734)	\$ (1,176,049)
Center for Work Force Dev.	\$ (434,460)	\$ (834,543)	\$ (918,671)	\$ (900,425)
Food Services	\$ (169,896)	\$ (167,462)	\$ (157,247)	\$ (148,409)
Miscellaneous	\$ (143,478)	\$ (137,085)	\$ (115,697)	\$ (113,917)
Media Services	\$ (76,327)	\$ (41,823)	\$ (35,800)	\$ (35,800)
Facilities Rental	\$ (9,645)	\$ (7,334)	\$ (14,543)	\$ (10,851)
Expense Total	\$ (2,314,407)	\$ (2,439,835)	\$ (2,541,692)	\$ (2,385,450)
Changes in Net Position	\$ 50,463	\$ 62,299	\$ 55,768	\$ (161,240)

Restricted Funds (Fund 50)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Revenue				
MMW Prec Mach	\$ 211,911	\$ 76,573	\$ -	\$ -
MMW Ind Eng Tech	\$ 162,290	\$ 83,583	\$ -	\$ -
Grad STL-Green Tech	\$ -	\$ -	\$ -	\$ -
TANF Grant	\$ 304	\$ 733	\$ -	\$ -
Cap. Imp. Bond-ECTC Roof	\$ -	\$ 100,000	\$ -	\$ -
Cap. Imp. Bond-Hansen Hall	\$ -	\$ 101,261	\$ -	\$ -
MHW HIM	\$ 74,815	\$ -	\$ -	\$ -
Educ AAS	\$ 4,885	\$ 14,000	\$ -	\$ -
MHW Nursing	\$ 88,976	\$ -	\$ -	\$ -
EDA Grant	\$ -	\$ 801,407	\$ 2,017,000	\$ -
Cap. Imp. Bond Projects	\$ -	\$ -	\$ 1,700,000	\$ -
SPYC Grant	\$ 248	\$ 1,037	\$ -	\$ -
MMW Welding	\$ 164,204	\$ 37,749	\$ -	\$ -
VA33-Financial Aid	\$ -	\$ -	\$ -	\$ 114
MDHE Def Prev Grant	\$ 21,983	\$ 25,000	\$ 25,000	\$ 18,400
MO Stem WINS CAP Breaker	\$ -	\$ 25,185	\$ 32,026	\$ 41,251
AEL Coord Office	\$ 33,004	\$ 46,429	\$ 52,634	\$ 47,970
WIA Youth Grant	\$ 31,114	\$ 45,140	\$ 73,711	\$ 67,012
SEOG Grants	\$ 107,884	\$ 133,464	\$ 70,000	\$ 70,000
Work Study	\$ 72,967	\$ 96,183	\$ 75,000	\$ 96,183
MoStem WINS	\$ 35,257	\$ 160,949	\$ 117,646	\$ 122,477
Physical Plant	\$ 139,578	\$ 139,578	\$ 139,000	\$ 139,000
Perkins	\$ 193,026	\$ 170,000	\$ 184,967	\$ 157,761
Adult Educ	\$ 134,622	\$ 206,109	\$ 252,723	\$ 250,229
Voc Enhance Grant	\$ 246,668	\$ 270,143	\$ 1,401,102	\$ 831,823
Direct Loans	\$ 4,949,444	\$ 3,853,305	\$ 3,700,000	\$ 3,700,000
Pell Grants	\$ 6,746,758	\$ 5,649,794	\$ 5,400,000	\$ 5,400,000
Revenue Total	\$ 13,419,938	\$ 12,037,622	\$ 15,240,809	\$ 10,942,220

Restricted Funds (Fund 50)

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Expense				
Pell Grants	\$ (6,746,758)	\$ (5,649,794)	\$ (5,400,000)	\$ (5,400,000)
Direct Loans	\$ (4,949,444)	\$ (3,853,305)	\$ (3,700,000)	\$ (3,700,000)
Voc Enhance Grant	\$ (246,668)	\$ (270,143)	\$ (3,496,711)	\$ (831,823)
Adult Educ	\$ (134,622)	\$ (212,723)	\$ (252,723)	\$ (223,230)
Perkins	\$ (193,026)	\$ (156,246)	\$ (184,962)	\$ (173,613)
Physical Plant	\$ (141,101)	\$ (15,894)	\$ (139,000)	\$ (139,000)
MoStem WINS	\$ (35,257)	\$ (162,104)	\$ (153,443)	\$ (126,478)
Work Study	\$ (72,967)	\$ (83,258)	\$ (93,750)	\$ (84,185)
AEL Coord Office	\$ (33,004)	\$ (47,199)	\$ (52,634)	\$ (75,264)
SEOG Grants	\$ (107,884)	\$ (133,476)	\$ (70,000)	\$ (70,000)
WIA Youth Grant	\$ (31,114)	\$ (45,688)	\$ (81,060)	\$ (66,999)
MO Stem WINS CAP Breaker	\$ -	\$ (24,686)	\$ (32,024)	\$ (45,270)
MDHE Def Prev Grant	\$ (21,983)	\$ (17,676)	\$ (25,000)	\$ (18,400)
VA33-Financial Aid	\$ -	\$ -	\$ (114)	\$ (114)
MMW Welding	\$ (164,204)	\$ (37,885)	\$ -	\$ -
SPYC Grant	\$ (248)	\$ (1,037)	\$ -	\$ -
TANF Grant	\$ (304)	\$ (734)	\$ -	\$ -
MHW HIM	\$ (74,815)	\$ (17)	\$ -	\$ -
MMW Prec Mach	\$ (211,911)	\$ (77,051)	\$ -	\$ -
MMW Ind Eng Tech	\$ (165,491)	\$ (80,651)	\$ (2)	\$ -
Cap. Imp. Bond Projects	\$ -	\$ -	\$ (3,450,000)	\$ -
MHW Nursing	\$ (88,976)	\$ -	\$ -	\$ -
Educ AAS	\$ (4,150)	\$ (13,650)	\$ -	\$ -
Cap. Imp. Bond-ECTC Roof	\$ -	\$ (144,565)	\$ -	\$ -
Grad STL-Admin.	\$ -	\$ -	\$ -	\$ -
Expense Total	\$ (13,423,928)	\$ (11,027,781)	\$ (17,131,423)	\$ (10,954,375)
Changes in Net Position	\$ (3,989)	\$ 1,009,841	\$ (1,890,614)	\$ (12,156)



College President

**Accounts By Classification
President's Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Board of Trustees				
61035				
Other Expenditures	\$ (5,010)	\$ (43,355)	\$ (4,250)	\$ (57,850)
61035 Total	\$ (5,010)	\$ (43,355)	\$ (4,250)	\$ (57,850)
Higher Learning Comm				
61056				
Salaries	\$ (1,000)	\$ -	\$ -	\$ -
Benefits	\$ (158)	\$ -	\$ -	\$ -
Other Expenditures	\$ (10,014)	\$ (14,872)	\$ (26,000)	\$ (33,300)
61056 Total	\$ (11,173)	\$ (14,872)	\$ (26,000)	\$ (33,300)
Human Resources				
63044				
Salaries	\$ (159,538)	\$ (154,375)	\$ (160,637)	\$ (154,190)
Benefits	\$ (52,522)	\$ (50,548)	\$ (56,881)	\$ (53,093)
Other Expenditures	\$ (42,307)	\$ (50,111)	\$ (62,013)	\$ (61,855)
63044 Total	\$ (254,367)	\$ (255,034)	\$ (279,531)	\$ (269,137)
Instit Advance				
65040				
Salaries	\$ (98,671)	\$ (101,507)	\$ (104,300)	\$ (104,293)
Benefits	\$ (28,067)	\$ (33,001)	\$ (33,069)	\$ (31,943)
Other Expenditures	\$ (32,880)	\$ (26,635)	\$ (25,700)	\$ (25,700)
65040 Total	\$ (159,617)	\$ (161,143)	\$ (163,069)	\$ (161,936)
Instit Research				
61030				
Salaries	\$ (98,943)	\$ (103,431)	\$ (106,485)	\$ (106,486)
Benefits	\$ (33,794)	\$ (34,311)	\$ (34,546)	\$ (33,295)
Other Expenditures	\$ (5,200)	\$ (4,991)	\$ (10,550)	\$ (4,700)
61030 Total	\$ (137,937)	\$ (142,733)	\$ (151,581)	\$ (144,481)

**Accounts By Classification
President's Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Institute Exp				
61043				
Salaries	\$ -	\$ -	\$ -	\$ -
Benefits	\$ (91,100)	\$ (88,802)	\$ -	\$ -
Other Expenditures	\$ (102,546)	\$ (118,577)	\$ (434,320)	\$ (914,066)
61043 Total	\$ (193,646)	\$ (207,379)	\$ (434,320)	\$ (914,066)
MCCA				
46119				
Other Expenditures	\$ -	\$ -	\$ (41,778)	\$ (41,778)
46119 Total	\$ -	\$ -	\$ (41,778)	\$ (41,778)
President				
61036				
Salaries	\$ (200,834)	\$ (206,192)	\$ (210,273)	\$ (210,213)
Benefits	\$ (61,882)	\$ (62,672)	\$ (51,118)	\$ (50,034)
Other Expenditures	\$ (22,186)	\$ (28,804)	\$ (49,439)	\$ (49,439)
61036 Total	\$ (284,901)	\$ (297,668)	\$ (310,830)	\$ (309,686)
Rolla				
46128				
Salaries	\$ (268,277)	\$ (294,692)	\$ (330,865)	\$ (327,772)
Benefits	\$ (81,780)	\$ (99,600)	\$ (102,764)	\$ (102,229)
Other Expenditures	\$ (31,110)	\$ (21,196)	\$ (28,842)	\$ (29,722)
46128 Total	\$ (381,167)	\$ (415,488)	\$ (462,471)	\$ (459,722)
Learning Center - Rolla				
43015				
Other Expenditures	\$ (711)	\$ (221)	\$ (600)	\$ (600)
43015 Total	\$ (711)	\$ (221)	\$ (600)	\$ (600)

**Accounts By Classification
President's Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Advise/Counsel Svs - Rolla				
53021				
Other Expenditures	\$ (792)	\$ (690)	\$ (1,500)	\$ (1,100)
53021 Total	\$ (792)	\$ (690)	\$ (1,500)	\$ (1,100)
Financial Aid - Rolla				
54000				
Other Expenditures	\$ (1,094)	\$ (948)	\$ (1,500)	\$ (800)
54000 Total	\$ (1,094)	\$ (948)	\$ (1,500)	\$ (800)
Admissions - Rolla				
57127				
Other Expenditures	\$ (1,219)	\$ (1,222)	\$ (1,601)	\$ (1,400)
57127 Total	\$ (1,219)	\$ (1,222)	\$ (1,601)	\$ (1,400)
Grand Total	\$ (1,431,634)	\$ (1,540,754)	\$ (1,879,031)	\$ (2,395,856)



Instruction

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Accounting				
12071				
Salaries	\$ (82,824)	\$ (74,391)	\$ (120,734)	\$ (77,339)
Benefits	\$ (28,215)	\$ (22,563)	\$ (35,677)	\$ (35,992)
Other Expenditures	\$ (4,036)	\$ (3,132)	\$ (4,150)	\$ (2,850)
12071 Total	\$ (115,075)	\$ (100,086)	\$ (160,561)	\$ (116,181)
Agriculture				
11412				
Salaries	\$ -	\$ -	\$ -	\$ (2,070)
Benefits	\$ -	\$ -	\$ -	\$ (330)
Other Expenditures	\$ -	\$ -	\$ (3,000)	\$ -
11412 Total	\$ -	\$ -	\$ (3,000)	\$ (2,400)
Anthropology				
11450				
Salaries	\$ (3,720)	\$ (3,840)	\$ (3,840)	\$ (1,920)
Benefits	\$ (540)	\$ (557)	\$ (293)	\$ (147)
Other Expenditures	\$ (3)	\$ (101)	\$ (200)	\$ (200)
11450 Total	\$ (4,263)	\$ (4,498)	\$ (4,333)	\$ (2,267)
Art				
11501				
Salaries	\$ (157,957)	\$ (145,225)	\$ (160,848)	\$ (146,940)
Benefits	\$ (38,525)	\$ (36,633)	\$ (38,353)	\$ (21,498)
Other Expenditures	\$ (8,512)	\$ (9,440)	\$ (9,600)	\$ (8,920)
11501 Total	\$ (204,994)	\$ (191,299)	\$ (208,801)	\$ (177,359)
Art Gallery				
42016				
Other Expenditures	\$ (2,910)	\$ (2,980)	\$ (2,500)	\$ (2,825)
42016 Total	\$ (2,910)	\$ (2,980)	\$ (2,500)	\$ (2,825)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Biology				
11261				
Salaries	\$ (453,000)	\$ (445,855)	\$ (445,167)	\$ (498,468)
Benefits	\$ (136,457)	\$ (136,439)	\$ (137,474)	\$ (149,483)
Other Expenditures	\$ (39,058)	\$ (38,433)	\$ (36,250)	\$ (35,250)
11261 Total	\$ (628,515)	\$ (620,727)	\$ (618,891)	\$ (683,202)
Biotechnology				
12158				
Salaries	\$ (14,684)	\$ (270)	\$ (401)	\$ (408)
Benefits	\$ (3,395)	\$ (43)	\$ (63)	\$ (31)
Other Expenditures	\$ (3,225)	\$ (2,307)	\$ (500)	\$ (20)
12158 Total	\$ (21,304)	\$ (2,620)	\$ (964)	\$ (459)
Bus Mgmt & Tech				
12077				
Salaries	\$ (4,672)	\$ -	\$ (4,370)	\$ -
Benefits	\$ (2,168)	\$ -	\$ -	\$ (18,206)
Other Expenditures	\$ (4,708)	\$ -	\$ -	\$ -
12077 Total	\$ (11,548)	\$ -	\$ (4,370)	\$ (18,206)
Business				
12082				
Salaries	\$ (74,084)	\$ (106,659)	\$ (96,580)	\$ (76,479)
Benefits	\$ (20,332)	\$ (25,055)	\$ (22,157)	\$ (34,208)
Other Expenditures	\$ (7,601)	\$ (4,660)	\$ (5,680)	\$ (5,080)
12082 Total	\$ (102,017)	\$ (136,374)	\$ (124,417)	\$ (115,767)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Cert Med Asstnt				
12078				
Salaries	\$ (36,325)	\$ (51,518)	\$ (50,638)	\$ (71,155)
Benefits	\$ (12,968)	\$ (16,140)	\$ (16,156)	\$ (20,684)
Other Expenditures	\$ (6,870)	\$ (7,204)	\$ (9,050)	\$ (11,150)
12078 Total	\$ (56,163)	\$ (74,861)	\$ (75,844)	\$ (102,989)
Chemistry				
11401				
Salaries	\$ (220,498)	\$ (224,910)	\$ (228,613)	\$ (162,036)
Benefits	\$ (40,516)	\$ (41,053)	\$ (51,215)	\$ (39,948)
Other Expenditures	\$ (13,934)	\$ (15,606)	\$ (14,165)	\$ (14,165)
11401 Total	\$ (274,949)	\$ (281,569)	\$ (293,993)	\$ (216,149)
Civilization				
11457				
Salaries	\$ (17,610)	\$ (15,660)	\$ (15,660)	\$ (13,850)
Benefits	\$ (1,489)	\$ (1,481)	\$ (1,197)	\$ (1,219)
Other Expenditures	\$ (73)	\$ (99)	\$ (100)	\$ -
11457 Total	\$ (19,172)	\$ (17,240)	\$ (16,957)	\$ (15,069)
Communications				
11230				
Salaries	\$ (145,186)	\$ (125,101)	\$ (126,498)	\$ (131,109)
Benefits	\$ (33,005)	\$ (32,361)	\$ (32,388)	\$ (43,092)
Other Expenditures	\$ (1,324)	\$ (1,042)	\$ (2,250)	\$ (1,750)
11230 Total	\$ (179,515)	\$ (158,503)	\$ (161,136)	\$ (175,950)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Comp Info Sys				
12072				
Salaries	\$ (214,901)	\$ (208,616)	\$ (221,448)	\$ (114,707)
Benefits	\$ (56,016)	\$ (55,615)	\$ (60,424)	\$ (32,622)
Other Expenditures	\$ (1,973)	\$ (7,169)	\$ (4,650)	\$ (4,050)
12072 Total	\$ (272,890)	\$ (271,400)	\$ (286,522)	\$ (151,379)
Comp Networking				
12074				
Other Expenditures	\$ (623)	\$ (111)	\$ (200)	\$ (300)
12074 Total	\$ (623)	\$ (111)	\$ (200)	\$ (300)
Computer Info Sys - Rolla				
12075				
Other Expenditures	\$ -	\$ (58)	\$ -	\$ -
12075 Total	\$ -	\$ (58)	\$ -	\$ -
Criminal Justice				
12431				
Salaries	\$ (5,670)	\$ (6,000)	\$ (5,999)	\$ (5,910)
Benefits	\$ (434)	\$ (802)	\$ (802)	\$ (629)
Other Expenditures	\$ (9)	\$ (122)	\$ (200)	\$ (100)
12431 Total	\$ (6,113)	\$ (6,925)	\$ (7,001)	\$ (6,639)
Dev Educ				
43010				
Salaries	\$ (44,360)	\$ (42,977)	\$ (36,000)	\$ (54,000)
Benefits	\$ (14,450)	\$ (14,478)	\$ (14,519)	\$ (16,770)
Other Expenditures	\$ (1,141)	\$ (1,771)	\$ (3,277)	\$ (3,277)
43010 Total	\$ (59,951)	\$ (59,226)	\$ (53,796)	\$ (74,047)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Dir of Nursing				
46032				
Salaries	\$ (83,056)	\$ (85,175)	\$ (60,985)	\$ (122,314)
Benefits	\$ (22,179)	\$ (22,548)	\$ (10,304)	\$ (34,812)
Other Expenditures	\$ (2,644)	\$ (2,558)	\$ (2,218)	\$ (2,450)
46032 Total	\$ (107,879)	\$ (110,282)	\$ (73,507)	\$ (159,576)
Dist Learning				
46017				
Salaries	\$ (101,030)	\$ (107,058)	\$ (114,475)	\$ (112,255)
Benefits	\$ (33,814)	\$ (34,802)	\$ (35,821)	\$ (34,225)
Other Expenditures	\$ (4,633)	\$ (11,338)	\$ (11,950)	\$ (12,804)
46017 Total	\$ (139,477)	\$ (153,198)	\$ (162,246)	\$ (159,283)
Div-Busn & Ind				
45023				
Salaries	\$ (10,214)	\$ (25,319)	\$ (27,745)	\$ (87,935)
Benefits	\$ (781)	\$ (7,029)	\$ (7,334)	\$ (29,385)
Other Expenditures	\$ -	\$ (453)	\$ (250)	\$ (2,450)
45023 Total	\$ (10,996)	\$ (32,801)	\$ (35,329)	\$ (119,770)
Div-Educ/SocSci/Hum				
45020				
Salaries	\$ (29,353)	\$ (41,545)	\$ (50,235)	-
Benefits	\$ (12,477)	\$ (18,189)	\$ (18,880)	\$ (691)
Other Expenditures	\$ (520)	\$ (760)	\$ (330)	\$ (330)
45020 Total	\$ (42,350)	\$ (60,494)	\$ (69,445)	\$ (1,021)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Div-English				
45015				
Salaries	\$ -	\$ -	\$ -	(112,512)
Benefits	\$ (97)	\$ -	\$ -	(33,340)
Other Expenditures	\$ (349)	\$ -	\$ -	-
45015 Total	\$ (446)	\$ -	\$ -	(145,852)
Div-Fine/Perf Arts				
45025				
Salaries	\$ (29,253)	\$ -	(4,000)	(4,333)
Benefits	\$ (12,426)	(240)	\$ -	(691)
Other Expenditures	\$ (17)	(138)	\$ -	-
45025 Total	\$ (41,696)	\$ (378)	(4,000)	(5,025)
Div-Math & Engl				
45022				
Salaries	\$ (10,859)	(10,471)	(10,877)	-
Benefits	\$ (831)	(801)	(796)	-
Other Expenditures	\$ (2,520)	(1,560)	(2,402)	(1,902)
45022 Total	\$ (14,210)	(12,832)	(14,075)	(1,902)
Div-Nurs/Allied Hlth				
45010				
Other Expenditures	\$ (810)	(651)	\$ -	-
45010 Total	\$ (810)	(651)	\$ -	-
Div-Sci & Engn				
45021				
Salaries	\$ (6,830)	(9,774)	(10,749)	-
Benefits	\$ (522)	(748)	(786)	-
Other Expenditures	\$ (3,987)	(4,811)	(4,358)	(4,358)
45021 Total	\$ (11,339)	(15,332)	(15,893)	(4,358)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Dual Credit				
46042				
Other Expenditures	\$ (3,245)	\$ (3,726)	\$ (5,171)	\$ (5,171)
46042 Total	\$ (3,245)	\$ (3,726)	\$ (5,171)	\$ (5,171)
Economics				
11452				
Salaries	\$ (55,319)	\$ (53,771)	\$ (58,632)	\$ (52,193)
Benefits	\$ (17,042)	\$ (16,346)	\$ (17,351)	\$ (24,530)
Other Expenditures	\$ (3,739)	\$ (4,160)	\$ (4,390)	\$ (4,015)
11452 Total	\$ (76,101)	\$ (74,278)	\$ (80,373)	\$ (80,738)
Educ AAS				
11132				
Salaries	\$ (98,403)	\$ (100,283)	\$ (110,603)	\$ (25,032)
Benefits	\$ (23,491)	\$ (24,938)	\$ (24,901)	\$ (2,439)
Other Expenditures	\$ (28,653)	\$ (14,226)	\$ (6,275)	\$ (2,105)
11132 Total	\$ (150,547)	\$ (139,447)	\$ (141,779)	\$ (29,575)
Educ Coord				
11139				
Salaries	\$ (43,300)	\$ (44,491)	\$ (45,945)	\$ (45,946)
Benefits	\$ (14,269)	\$ (15,989)	\$ (16,107)	\$ (15,470)
Other Expenditures	\$ (1,033)	\$ (1,488)	\$ (4,370)	\$ (1,670)
11139 Total	\$ (58,602)	\$ (61,968)	\$ (66,422)	\$ (63,086)
Educ Trsf Prog				
11131				
Other Expenditures	\$ (3,713)	\$ (4,328)	\$ (3,810)	\$ (3,250)
11131 Total	\$ (3,713)	\$ (4,328)	\$ (3,810)	\$ (3,250)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Emerg Med Tech				
12172				
Salaries	\$ (133,852)	\$ (138,882)	\$ (158,983)	\$ (182,965)
Benefits	\$ (26,017)	\$ (27,285)	\$ (19,221)	\$ (45,049)
Other Expenditures	\$ (21,394)	\$ (15,676)	\$ (19,269)	\$ (19,122)
12172 Total	\$ (181,264)	\$ (181,844)	\$ (197,473)	\$ (247,136)
English				
11232				
Salaries	\$ (649,227)	\$ (555,257)	\$ (567,268)	\$ (497,763)
Benefits	\$ (161,701)	\$ (151,339)	\$ (152,313)	\$ (132,908)
Other Expenditures	\$ (10,263)	\$ (6,058)	\$ (8,379)	\$ (7,879)
11232 Total	\$ (821,190)	\$ (712,654)	\$ (727,960)	\$ (638,551)
Environmental Sci				
11408				
Salaries	\$ (21,428)	\$ (47,858)	\$ (52,485)	\$ (4,290)
Benefits	\$ (5,568)	\$ (13,720)	\$ (15,397)	\$ (684)
Other Expenditures	\$ (108)	\$ (402)	\$ (650)	\$ (450)
11408 Total	\$ (27,104)	\$ (61,981)	\$ (68,532)	\$ (5,424)
Faculty Assn				
11146				
Salaries	\$ (3,840)	\$ (3,870)	\$ (3,870)	\$ (4,485)
Benefits	\$ (557)	\$ (617)	\$ (617)	\$ (715)
Other Expenditures	\$ -	\$ (565)	\$ (700)	\$ (615)
11146 Total	\$ (4,397)	\$ (5,052)	\$ (5,187)	\$ (5,815)
Faculty Dev				
46122				
Other Expenditures	\$ (2,006)	\$ (6,653)	\$ (3,400)	\$ (3,225)
46122 Total	\$ (2,006)	\$ (6,653)	\$ (3,400)	\$ (3,225)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Fdn Sem Prog				
43020				
Salaries	\$ (26,417)	\$ (17,501)	\$ (14,999)	\$ (19,333)
Benefits	\$ (3,759)	\$ (2,523)	\$ (2,175)	\$ (3,084)
Other Expenditures	\$ (2,006)	\$ (1,221)	\$ (2,414)	\$ (21,364)
43020 Total	\$ (32,182)	\$ (21,244)	\$ (19,588)	\$ (43,780)
Fire Technology				
12432				
Salaries	\$ (7,580)	\$ (10,940)	\$ (10,940)	\$ (10,640)
Benefits	\$ (580)	\$ (837)	\$ (836)	\$ (1,138)
Other Expenditures	\$ (737)	\$ (349)	\$ (100)	\$ (1,005)
12432 Total	\$ (8,897)	\$ (12,126)	\$ (11,876)	\$ (12,783)
Foreign Lang				
11161				
Salaries	\$ (49,597)	\$ (51,853)	\$ (53,359)	\$ (55,094)
Benefits	\$ (16,775)	\$ (17,162)	\$ (17,290)	\$ (16,939)
Other Expenditures	\$ (596)	\$ (3,558)	\$ (4,675)	\$ (1,417)
11161 Total	\$ (66,968)	\$ (72,574)	\$ (75,324)	\$ (73,450)
Four Rivers Voc				
46134				
Other Expenditures	\$ (90,073)	\$ (102,070)	\$ (65,000)	\$ (100,000)
46134 Total	\$ (90,073)	\$ (102,070)	\$ (65,000)	\$ (100,000)
Geography				
11461				
Salaries	\$ (1,920)	\$ (1,920)	\$ (1,920)	\$ (1,920)
Benefits	\$ -	\$ -	\$ (147)	\$ (147)
Other Expenditures	\$ (14)	\$ (97)	\$ (200)	\$ (200)
11461 Total	\$ (1,934)	\$ (2,017)	\$ (2,267)	\$ (2,267)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Geology				
11402				
Salaries	\$ (17,730)	\$ (17,948)	\$ (17,948)	\$ (14,438)
Benefits	\$ (1,875)	\$ (2,172)	\$ (1,372)	\$ (1,104)
Other Expenditures	\$ (1,410)	\$ (1,329)	\$ (2,200)	\$ (1,500)
11402 Total	\$ (21,015)	\$ (21,449)	\$ (21,520)	\$ (17,042)
Global Educ				
11162				
Salaries	\$ -	\$ (100)	\$ (100)	-
Benefits	\$ -	\$ (8)	\$ (7)	-
Other Expenditures	\$ (793)	\$ (2,137)	\$ (3,100)	\$ (3,000)
11162 Total	\$ (793)	\$ (2,245)	\$ (3,207)	\$ (3,000)
Graphic Design				
12159				
Salaries	\$ (120,489)	\$ (84,634)	\$ (93,772)	\$ (94,450)
Benefits	\$ (34,740)	\$ (20,969)	\$ (21,040)	\$ (21,668)
Other Expenditures	\$ (5,454)	\$ (3,656)	\$ (5,000)	\$ (4,400)
12159 Total	\$ (160,683)	\$ (109,260)	\$ (119,812)	\$ (120,518)
Health Info Mgmt				
12076				
Salaries	\$ (92,897)	\$ (146,964)	\$ (154,540)	\$ (150,640)
Benefits	\$ (21,470)	\$ (39,695)	\$ (41,004)	\$ (41,422)
Other Expenditures	\$ (3,485)	\$ (6,359)	\$ (5,600)	\$ (4,300)
12076 Total	\$ (117,853)	\$ (193,018)	\$ (201,144)	\$ (196,361)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Health Sciences				
12173				
Salaries	\$ (41,960)	\$ (20,365)	\$ (28,457)	\$ (15,540)
Benefits	\$ (7,430)	\$ (2,624)	\$ (5,458)	\$ (1,522)
Other Expenditures	\$ (225)	\$ (183)	\$ (500)	\$ (200)
12173 Total	\$ (49,615)	\$ (23,172)	\$ (34,415)	\$ (17,262)
History				
11454				
Salaries	\$ (141,206)	\$ (153,284)	\$ (195,482)	\$ (180,009)
Benefits	\$ (37,610)	\$ (41,934)	\$ (53,493)	\$ (59,857)
Other Expenditures	\$ (5,615)	\$ (6,992)	\$ (5,300)	\$ (4,400)
11454 Total	\$ (184,431)	\$ (202,209)	\$ (254,275)	\$ (244,266)
Hospitality				
12085				
Salaries	\$ (172,502)	\$ (159,653)	\$ (173,394)	\$ (146,141)
Benefits	\$ (56,803)	\$ (51,096)	\$ (51,235)	\$ (45,659)
Other Expenditures	\$ (44,177)	\$ (43,517)	\$ (38,275)	\$ (38,075)
12085 Total	\$ (273,482)	\$ (254,265)	\$ (262,904)	\$ (229,875)
HVAC				
12152				
Salaries	\$ (79,430)	\$ (59,397)	\$ (103,594)	\$ (99,343)
Benefits	\$ (18,501)	\$ (10,611)	\$ (21,244)	\$ (23,600)
Other Expenditures	\$ (8,568)	\$ (8,072)	\$ (4,900)	\$ (4,900)
12152 Total	\$ (106,498)	\$ (78,080)	\$ (129,738)	\$ (127,842)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Industrial Eng				
12157				
Salaries	\$ (8,713)	\$ (45,154)	\$ (64,624)	\$ (86,916)
Benefits	\$ (2,100)	\$ (11,343)	\$ (18,795)	\$ (21,270)
Other Expenditures	\$ (7,183)	\$ (7,050)	\$ (7,801)	\$ (6,249)
12157 Total	\$ (17,996)	\$ (63,546)	\$ (91,220)	\$ (114,435)
Inservice Acts				
46120				
Other Expenditures	\$ (4,026)	\$ (5,496)	\$ (5,950)	\$ (5,283)
46120 Total	\$ (4,026)	\$ (5,496)	\$ (5,950)	\$ (5,283)
Journalism				
11091				
Salaries	\$ (14,289)	\$ (12,770)	\$ (11,395)	\$ (13,704)
Benefits	\$ (4,051)	\$ (3,814)	\$ (3,572)	\$ (10,415)
Other Expenditures	\$ (284)	\$ (1,708)	\$ (1,422)	\$ (1,422)
11091 Total	\$ (18,624)	\$ (18,293)	\$ (16,389)	\$ (25,541)
Mathematics				
11404				
Salaries	\$ (614,288)	\$ (585,885)	\$ (613,896)	\$ (449,577)
Benefits	\$ (164,203)	\$ (161,803)	\$ (167,512)	\$ (122,420)
Other Expenditures	\$ (8,205)	\$ (5,327)	\$ (7,525)	\$ (6,325)
11404 Total	\$ (786,696)	\$ (753,016)	\$ (788,933)	\$ (578,322)
Music				
11504				
Salaries	\$ (220,063)	\$ (222,404)	\$ (238,237)	\$ (238,700)
Benefits	\$ (58,695)	\$ (59,273)	\$ (60,755)	\$ (80,640)
Other Expenditures	\$ (21,489)	\$ (21,116)	\$ (20,250)	\$ (18,550)
11504 Total	\$ (300,247)	\$ (302,792)	\$ (319,242)	\$ (337,889)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Nursing				
12181				
Salaries	\$ (710,395)	\$ (578,850)	\$ (615,458)	\$ (535,132)
Benefits	\$ (184,964)	\$ (153,172)	\$ (180,063)	\$ (145,579)
Other Expenditures	\$ (32,857)	\$ (28,382)	\$ (27,070)	\$ (33,550)
12181 Total	\$ (928,216)	\$ (760,404)	\$ (822,591)	\$ (714,260)
Occ Therapy Asst				
12176				
Other Expenditures	\$ (1,571)	\$ (973)	\$ (605)	\$ (1,900)
12176 Total	\$ (1,571)	\$ (973)	\$ (605)	\$ (1,900)
Philos/Relig				
11381				
Salaries	\$ (48,930)	\$ (55,974)	\$ (56,258)	\$ (59,651)
Benefits	\$ (15,177)	\$ (17,816)	\$ (17,750)	\$ (25,706)
Other Expenditures	\$ (394)	\$ (520)	\$ (3,000)	\$ (2,600)
11381 Total	\$ (64,501)	\$ (74,310)	\$ (77,008)	\$ (87,958)
Physical Educ				
11361				
Salaries	\$ (122,248)	\$ (92,252)	\$ (99,842)	\$ (98,583)
Benefits	\$ (27,266)	\$ (19,754)	\$ (20,477)	\$ (22,394)
Other Expenditures	\$ (2,985)	\$ (2,870)	\$ (3,145)	\$ (1,630)
11361 Total	\$ (152,500)	\$ (114,876)	\$ (123,464)	\$ (122,607)
Physics/Phys Sci				
11407				
Salaries	\$ (48,950)	\$ (48,209)	\$ (69,454)	\$ (47,965)
Benefits	\$ (16,049)	\$ (16,582)	\$ (23,304)	\$ (15,159)
Other Expenditures	\$ (5,411)	\$ (5,162)	\$ (6,842)	\$ (5,767)
11407 Total	\$ (70,410)	\$ (69,953)	\$ (99,600)	\$ (68,890)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Pol Science				
11455				
Salaries	\$ (57,752)	\$ (16,015)	\$ (16,133)	\$ (18,024)
Benefits	\$ (17,957)	\$ (4,933)	\$ (4,173)	\$ (10,949)
Other Expenditures	\$ (1,817)	\$ (1,255)	\$ (1,735)	\$ (1,400)
11455 Total	\$ (77,526)	\$ (22,203)	\$ (22,041)	\$ (30,373)
Precision Mach				
12156				
Salaries	\$ (25,790)	\$ (43,414)	\$ (56,728)	\$ (74,245)
Benefits	\$ (4,718)	\$ (11,845)	\$ (17,721)	\$ (20,522)
Other Expenditures	\$ (6,638)	\$ (4,692)	\$ (8,050)	\$ (7,999)
12156 Total	\$ (37,146)	\$ (59,951)	\$ (82,499)	\$ (102,766)
Pre-Engineer				
11403				
Salaries	\$ (72,080)	\$ (79,612)	\$ (80,982)	\$ (75,836)
Benefits	\$ (24,772)	\$ (27,175)	\$ (25,735)	\$ (26,265)
Other Expenditures	\$ (9,194)	\$ (8,709)	\$ (8,940)	\$ (9,875)
11403 Total	\$ (106,046)	\$ (115,496)	\$ (115,657)	\$ (111,976)
Psychology				
11421				
Salaries	\$ (144,197)	\$ (147,114)	\$ (151,576)	\$ (203,119)
Benefits	\$ (33,939)	\$ (36,170)	\$ (36,871)	\$ (54,087)
Other Expenditures	\$ (3,286)	\$ (1,744)	\$ (3,350)	\$ (3,350)
11421 Total	\$ (181,422)	\$ (185,029)	\$ (191,797)	\$ (260,557)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Readg/Dev Std				
11239				
Salaries	\$ (64,415)	\$ (55,623)	\$ (57,928)	\$ (60,469)
Benefits	\$ (17,576)	\$ (16,664)	\$ (16,761)	\$ (16,375)
Other Expenditures	\$ (2,069)	\$ (1,202)	\$ (3,859)	\$ (3,984)
11239 Total	\$ (84,060)	\$ (73,489)	\$ (78,548)	\$ (80,828)
Science Lab Safety				
11265				
Other Expenditures	\$ (503)	\$ (1,187)	\$ (1,390)	\$ (940)
11265 Total	\$ (503)	\$ (1,187)	\$ (1,390)	\$ (940)
Sociology				
11451				
Salaries	\$ (115,755)	\$ (111,331)	\$ (113,231)	\$ (195,359)
Benefits	\$ (28,757)	\$ (26,838)	\$ (26,754)	\$ (53,517)
Other Expenditures	\$ (2,730)	\$ (4,249)	\$ (4,270)	\$ (3,840)
11451 Total	\$ (147,242)	\$ (142,418)	\$ (144,255)	\$ (252,716)
Sullivan				
37000				
Salaries	\$ (71,105)	\$ (39,334)	\$ (52,846)	-
Benefits	\$ (20,498)	\$ (11,617)	\$ (14,974)	-
Other Expenditures	\$ (5,332)	\$ (4,198)	\$ (4,000)	-
37000 Total	\$ (96,935)	\$ (55,148)	\$ (71,820)	-
Theater				
11231				
Salaries	\$ (74,196)	\$ (84,851)	\$ (86,275)	\$ (75,232)
Benefits	\$ (22,626)	\$ (23,435)	\$ (23,270)	\$ (29,806)
Other Expenditures	\$ (9,962)	\$ (7,718)	\$ (8,750)	\$ (5,450)
11231 Total	\$ (106,784)	\$ (116,004)	\$ (118,295)	\$ (110,488)

**Accounts By Classification
Instruction Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Theater Facs				
45100				
Salaries	\$ (37,127)	\$ (14,077)	\$ (52,985)	\$ (43,062)
Benefits	\$ (14,500)	\$ (1,890)	\$ (17,197)	\$ (14,830)
Other Expenditures	\$ (10,820)	\$ (5,104)	\$ (5,000)	\$ (5,000)
45100 Total	\$ (62,447)	\$ (21,071)	\$ (75,182)	\$ (62,892)
VP Instruction				
46040				
Salaries	\$ (185,133)	\$ (209,446)	\$ (202,094)	\$ (338,248)
Benefits	\$ (54,681)	\$ (55,860)	\$ (56,497)	\$ (71,759)
Other Expenditures	\$ (10,565)	\$ (12,696)	\$ (24,863)	\$ (12,550)
46040 Total	\$ (250,380)	\$ (278,001)	\$ (283,454)	\$ (422,557)
Washington				
46130				
Salaries	\$ (18,251)	\$ (17,514)	\$ (17,683)	-
Benefits	\$ (6,535)	\$ (6,581)	\$ (6,622)	-
Other Expenditures	\$ (172)	\$ -	\$ -	-
46130 Total	\$ (24,958)	\$ (24,095)	\$ (24,305)	-
Words & Motion				
36113				
Salaries	\$ -	\$ (200)	\$ -	-
Benefits	\$ -	\$ (32)	\$ -	-
Other Expenditures	\$ (2,962)	\$ (1,021)	\$ (2,020)	\$ (3,200)
36113 Total	\$ (2,962)	\$ (1,253)	\$ (2,020)	\$ (3,200)
Grand Total	\$ (8,294,992)	\$ (7,919,110)	\$ (8,455,223)	\$ (8,224,770)



Student Services

**Accounts By Classification
Student Services Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Admissions				
57127				
Salaries	\$ (104,841)	\$ (105,842)	\$ (109,731)	\$ (108,612)
Benefits	\$ (41,835)	\$ (42,551)	\$ (42,791)	\$ (39,802)
Other Expenditures	\$ -	\$ -	\$ -	\$ -
57127 Total	\$ (146,676)	\$ (148,393)	\$ (152,522)	\$ (148,414)
Advise/Counsel Svcs				
53021				
Salaries	\$ (195,458)	\$ (291,322)	\$ (297,974)	\$ (326,409)
Benefits	\$ (65,942)	\$ (105,241)	\$ (105,096)	\$ (115,014)
Other Expenditures	\$ (8,460)	\$ (8,098)	\$ (7,820)	\$ (10,300)
53021 Total	\$ (269,860)	\$ (404,660)	\$ (410,890)	\$ (451,723)
Assessment				
46015				
Other Expenditures	\$ (14,282)	\$ (10,602)	\$ (8,350)	\$ (12,000)
46015 Total	\$ (14,282)	\$ (10,602)	\$ (8,350)	\$ (12,000)
Campus Orient Prog				
43030				
Other Expenditures	\$ (2,072)	\$ (1,363)	\$ (1,869)	\$ (2,645)
43030 Total	\$ (2,072)	\$ (1,363)	\$ (1,869)	\$ (2,645)
Career Svcs				
52000				
Other Expenditures	\$ (4,259)	\$ (3,656)	\$ (5,650)	\$ (5,650)
52000 Total	\$ (4,259)	\$ (3,656)	\$ (5,650)	\$ (5,650)
College Recruit				
65044				
Other Expenditures	\$ (31,799)	\$ (29,014)	\$ (27,075)	\$ (27,042)
65044 Total	\$ (31,799)	\$ (29,014)	\$ (27,075)	\$ (27,042)

**Accounts By Classification
Student Services Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
College Relations				
65042				
Salaries	\$ (138,041)	\$ (142,753)	\$ (155,254)	\$ (141,145)
Benefits	\$ (45,427)	\$ (44,760)	\$ (48,059)	\$ (45,910)
Other Expenditures	\$ (150,575)	\$ (163,750)	\$ (159,555)	\$ (159,555)
65042 Total	\$ (334,043)	\$ (351,263)	\$ (362,868)	\$ (346,610)
Commencement Acts				
65063				
Other Expenditures	\$ (13,686)	\$ (19,613)	\$ (11,450)	\$ (11,450)
65063 Total	\$ (13,686)	\$ (19,613)	\$ (11,450)	\$ (11,450)
Financial Aid				
54000				
Salaries	\$ (206,775)	\$ (233,447)	\$ (248,954)	\$ (251,926)
Benefits	\$ (79,649)	\$ (84,729)	\$ (87,879)	\$ (84,960)
Other Expenditures	\$ (22,262)	\$ (16,771)	\$ (16,383)	\$ (16,316)
54000 Total	\$ (308,687)	\$ (334,948)	\$ (353,216)	\$ (353,202)
HiSET Sch./Waiver				
81043				
Other Expenditures	\$ -	\$ (912)	\$ (700)	\$ (2,000)
81043 Total	\$ -	\$ (912)	\$ (700)	\$ (2,000)
Instit Sch-Divisional				
81044				
Other Expenditures	\$ (8,576)	\$ (13,528)	\$ (14,000)	\$ (14,000)
81044 Total	\$ (8,576)	\$ (13,528)	\$ (14,000)	\$ (14,000)
Instit Sch-Fine Arts				
81045				
Other Expenditures	\$ (62,590)	\$ (44,737)	\$ (35,000)	\$ (40,000)
81045 Total	\$ (62,590)	\$ (44,737)	\$ (35,000)	\$ (40,000)

**Accounts By Classification
Student Services Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Instit Sch-Other				
81046				
Other Expenditures	\$ (8,642)	\$ (3,950)	\$ (6,000)	\$ (7,500)
81046 Total	\$ (8,642)	\$ (3,950)	\$ (6,000)	\$ (7,500)
Institute Exp				
62043				
Other Expenditures	\$ (5,958)	\$ (3,278)	\$ (4,450)	\$ (5,995)
62043 Total	\$ (5,958)	\$ (3,278)	\$ (4,450)	\$ (5,995)
Intercolleg Athletic Sch				
81051				
Other Expenditures	\$ -	\$ -	\$ -	\$ -
81051 Total	\$ -	\$ -	\$ -	\$ -
Learning Center				
43015				
Salaries	\$ (298,700)	\$ (307,138)	\$ (351,177)	\$ (324,725)
Benefits	\$ (95,461)	\$ (101,745)	\$ (105,466)	\$ (108,411)
Other Expenditures	\$ (7,779)	\$ (7,129)	\$ (7,118)	\$ (6,725)
43015 Total	\$ (401,940)	\$ (416,012)	\$ (463,761)	\$ (439,861)
Library Svcs				
41000				
Salaries	\$ (174,024)	\$ (158,594)	\$ (164,139)	\$ (127,166)
Benefits	\$ (59,430)	\$ (55,627)	\$ (55,155)	\$ (41,827)
Other Expenditures	\$ (106,880)	\$ (107,694)	\$ (101,410)	\$ (108,720)
41000 Total	\$ (340,333)	\$ (321,915)	\$ (320,704)	\$ (277,713)
One Stop Student Svcs				
57200				
Other Expenditures	\$ (5,096)	\$ (6,018)	\$ (5,902)	\$ (5,902)
57200 Total	\$ (5,096)	\$ (6,018)	\$ (5,902)	\$ (5,902)

**Accounts By Classification
Student Services Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Registrar				
57000				
Salaries	\$ (155,647)	\$ (159,606)	\$ (164,806)	\$ (99,951)
Benefits	\$ (58,027)	\$ (58,890)	\$ (59,339)	\$ (30,298)
Other Expenditures	\$ (9,851)	\$ (10,873)	\$ (14,245)	\$ (14,245)
57000 Total	\$ (223,525)	\$ (229,368)	\$ (238,390)	\$ (144,495)
Returning Heroes Waiver				
81047				
Other Expenditures	\$ (2,542)	\$ (3,401)	\$ (3,000)	\$ (6,500)
81047 Total	\$ (2,542)	\$ (3,401)	\$ (3,000)	\$ (6,500)
Sr Citizen Waiver				
81048				
Other Expenditures	\$ (2,931)	\$ (2,043)	\$ (2,000)	\$ (2,000)
81048 Total	\$ (2,931)	\$ (2,043)	\$ (2,000)	\$ (2,000)
Student Acts Coord				
51020				
Salaries	\$ (32,866)	\$ (30,651)	\$ (36,158)	\$ (36,262)
Benefits	\$ (13,219)	\$ (12,285)	\$ (14,543)	\$ (13,899)
Other Expenditures	\$ (9,808)	\$ (9,358)	\$ (10,758)	\$ (10,758)
51020 Total	\$ (55,893)	\$ (52,294)	\$ (61,459)	\$ (60,919)
Student Ambass				
51025				
Salaries	\$ (2,830)	\$ -	\$ -	\$ -
Other Expenditures	\$ (118)	\$ -	\$ -	\$ -
51025 Total	\$ (2,948)	\$ -	\$ -	\$ -

**Accounts By Classification
Student Services Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Summer Scholars				
81052				
Other Expenditures	\$ (2,485)	\$ (1,680)	\$ -	\$ (2,500)
81052 Total	\$ (2,485)	\$ (1,680)	\$ -	\$ (2,500)
VP Student Svcs				
51016				
Salaries	\$ (264,688)	\$ (265,575)	\$ (271,543)	\$ (332,181)
Benefits	\$ (93,826)	\$ (89,822)	\$ (90,231)	\$ (104,890)
Other Expenditures	\$ (5,507)	\$ (10,059)	\$ (4,122)	\$ (6,330)
51016 Total	\$ (364,021)	\$ (365,456)	\$ (365,896)	\$ (443,401)
Grand Total	\$ (2,612,844)	\$ (2,768,104)	\$ (2,855,153)	\$ (2,811,521)



External Relations

**Accounts By Classification
External Relations Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Adult Educ				
14006				
Salaries	\$ (94,168)	\$ (154,797)	\$ (178,922)	\$ (154,248)
Benefits	\$ (15,386)	\$ (26,752)	\$ (34,062)	\$ (54,726)
Other Expenditures	\$ (25,068)	\$ (31,174)	\$ (39,739)	\$ (14,256)
14006 Total	\$ (134,622)	\$ (212,723)	\$ (252,723)	\$ (223,230)
AEL Coord Office				
14009				
Salaries	\$ (37,441)	\$ (40,931)	\$ (48,516)	\$ (58,106)
Benefits	\$ (12,652)	\$ (14,586)	\$ (15,918)	\$ (24,705)
Other Expenditures	\$ 17,089	\$ 8,318	\$ 11,800	\$ 7,547
14009 Total	\$ (33,004)	\$ (47,199)	\$ (52,634)	\$ (75,264)
MO Stem WINS CAP Breaker				
12276				
Salaries	\$ -	\$ (18,178)	\$ (23,834)	\$ (24,000)
Benefits	\$ -	\$ (4,893)	\$ (8,190)	\$ (11,929)
Other Expenditures	\$ -	\$ (1,615)	\$ -	\$ (9,341)
12276 Total	\$ -	\$ (24,686)	\$ (32,024)	\$ (45,270)
MoStem WINS				
12275				
Salaries	\$ (23,506)	\$ (101,569)	\$ (90,230)	\$ (71,500)
Benefits	\$ (5,552)	\$ (28,042)	\$ (27,413)	\$ (27,649)
Other Expenditures	\$ (6,199)	\$ (32,494)	\$ (35,800)	\$ (27,329)
12275 Total	\$ (35,257)	\$ (162,104)	\$ (153,443)	\$ (126,478)

**Accounts By Classification
External Relations Division**

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Perkins				
18120				
Salaries	\$ (70,361)	\$ (67,164)	\$ (63,754)	\$ (68,917)
Benefits	\$ (23,404)	\$ (18,871)	\$ (19,746)	\$ (20,730)
Other Expenditures	\$ (99,261)	\$ (70,211)	\$ (101,462)	\$ (83,965)
18120 Total	\$ (193,026)	\$ (156,246)	\$ (184,962)	\$ (173,613)
Voc Enhance Grant				
12100				
Other Expenditures	\$ (246,668)	\$ (270,143)	\$ (3,496,711)	\$ (831,823)
12100 Total	\$ (246,668)	\$ (270,143)	\$ (3,496,711)	\$ (831,823)
VP Ext Relations				
46131				
Salaries	\$ (128,734)	\$ (130,426)	\$ (135,499)	\$ (140,671)
Benefits	\$ (37,302)	\$ (36,810)	\$ (30,858)	\$ (37,739)
Other Expenditures	\$ (26,339)	\$ (32,822)	\$ (28,593)	\$ (29,600)
46131 Total	\$ (192,376)	\$ (200,058)	\$ (194,950)	\$ (208,010)
WIA Youth Grant				
32134				
Salaries	\$ (19,250)	\$ (26,971)	\$ (47,213)	\$ (34,738)
Benefits	\$ (3,455)	\$ (8,761)	\$ (15,247)	\$ (13,661)
Other Expenditures	\$ (8,409)	\$ (9,955)	\$ (18,600)	\$ (18,600)
32134 Total	\$ (31,114)	\$ (45,688)	\$ (81,060)	\$ (66,999)
Work.Dev/TANF				
15055				
Salaries	\$ (39,914)	\$ -	\$ -	\$ -
Benefits	\$ (15,270)	\$ (240)	\$ -	\$ -
15055 Total	\$ (55,184)	\$ (240)	\$ -	\$ -
Grand Total	\$ (921,252)	\$ (1,119,088)	\$ (4,448,507)	\$ (1,750,686)



Finance & Administration

Accounts By Classification
Finance & Administration Division

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Building Maint				
71057				
Salaries	\$ (114,762)	\$ (118,737)	\$ (119,834)	\$ (128,234)
Benefits	\$ (41,212)	\$ (41,555)	\$ (42,056)	\$ (41,316)
Transfers To (From) other	\$ (20,617)	\$ (41,003)	\$ (40,650)	\$ (39,650)
71057 Total	\$ (176,591)	\$ (201,295)	\$ (202,540)	\$ (209,200)
Campus Mail Svcs				
63050				
Salaries	\$ (22,138)	\$ (23,073)	\$ (23,887)	\$ -
Benefits	\$ (11,415)	\$ (11,579)	\$ (11,582)	\$ -
Transfers To (From) other	\$ (63,870)	\$ (81,609)	\$ (85,550)	\$ (85,550)
63050 Total	\$ (97,423)	\$ (116,262)	\$ (121,019)	\$ (85,550)
Campus Svcs				
63053				
Salaries	\$ (40,010)	\$ (41,110)	\$ (42,530)	\$ (42,531)
Benefits	\$ (14,055)	\$ (14,042)	\$ (14,279)	\$ (13,773)
Transfers To (From) other	\$ (8,948)	\$ (18,518)	\$ (19,030)	\$ (20,220)
63053 Total	\$ (63,013)	\$ (73,670)	\$ (75,839)	\$ (76,524)
Custodial Svc				
71056				
Salaries	\$ (332,360)	\$ (327,939)	\$ (382,077)	\$ (370,458)
Benefits	\$ (152,097)	\$ (153,541)	\$ (175,444)	\$ (150,477)
Transfers To (From) other	\$ (49,251)	\$ (50,481)	\$ (51,000)	\$ (44,500)
71056 Total	\$ (533,708)	\$ (531,961)	\$ (608,521)	\$ (565,435)

Accounts By Classification
Finance & Administration Division

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Financial Svcs				
62039				
Salaries	\$ (260,850)	\$ (251,435)	\$ (284,807)	\$ (284,028)
Benefits	\$ (95,631)	\$ (92,930)	\$ (101,208)	\$ (102,461)
Transfers To (From) other	\$ (50,257)	\$ (145,217)	\$ (183,092)	\$ (207,691)
62039 Total	\$ (406,738)	\$ (489,582)	\$ (569,107)	\$ (594,180)
Fuel/Utilities				
72000				
Transfers To (From) other	\$ (861,139)	\$ (852,015)	\$ (931,749)	\$ (909,259)
72000 Total	\$ (861,139)	\$ (852,015)	\$ (931,749)	\$ (909,259)
Gen Insurance				
63000				
Benefits	\$ (63,081)	\$ (57,130)	\$ (60,000)	\$ -
Transfers To (From) other	\$ (182,228)	\$ (201,721)	\$ (205,000)	\$ (205,000)
63000 Total	\$ (245,309)	\$ (258,851)	\$ (265,000)	\$ (205,000)
General				
0				
Transfers To (From) other	\$ (1,137,831)	\$ (798,697)	\$ -	\$ 18,413
0 Total	\$ (1,137,831)	\$ (798,697)	\$ -	\$ 18,413
Grounds Maint				
71055				
Salaries	\$ (41,428)	\$ (47,069)	\$ (30,312)	\$ (57,193)
Benefits	\$ (11,972)	\$ (11,360)	\$ (2,453)	\$ (14,189)
Transfers To (From) other	\$ (22,256)	\$ (26,514)	\$ (18,000)	\$ (17,200)
71055 Total	\$ (75,656)	\$ (84,943)	\$ (50,765)	\$ (88,582)

Accounts By Classification
Finance & Administration Division

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Info Tech				
64041				
Salaries	\$ (414,165)	\$ (365,588)	\$ (374,673)	\$ (321,904)
Benefits	\$ (131,501)	\$ (124,462)	\$ (125,494)	\$ (104,292)
Transfers To (From) other	\$ (564,620)	\$ (570,675)	\$ (550,976)	\$ (550,976)
64041 Total	\$ (1,110,286)	\$ (1,060,724)	\$ (1,051,143)	\$ (977,172)
Institute Exp				
62043				
Salaries	\$ (40,222)	\$ (32,839)	\$ (70,000)	\$ (67,110)
Benefits	\$ 963,766	\$ 762,670	\$ -	\$ -
Transfers To (From) other	\$ (134,797)	\$ (169,723)	\$ (32,313)	\$ (346,859)
62043 Total	\$ 788,747	\$ 560,107	\$ (102,313)	\$ (413,969)
Instruct Tech				
12080				
Salaries	\$ (103,680)	\$ (110,684)	\$ (114,336)	\$ (114,338)
Benefits	\$ (39,632)	\$ (42,090)	\$ (42,312)	\$ (40,618)
Transfers To (From) other	\$ (30,488)	\$ (63,955)	\$ (34,500)	\$ (34,500)
12080 Total	\$ (173,800)	\$ (216,729)	\$ (191,148)	\$ (189,456)
Media Services				
43068				
Salaries	\$ (31,829)	\$ (32,839)	\$ (33,908)	\$ (33,904)
Benefits	\$ (12,902)	\$ (13,080)	\$ (13,032)	\$ (12,505)
Transfers To (From) other	\$ (407)	\$ (52)	\$ (200)	\$ (200)
43068 Total	\$ (45,137)	\$ (45,971)	\$ (47,140)	\$ (46,609)

Accounts By Classification
Finance & Administration Division

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Physical Plant				
71038				
Salaries	\$ (104,576)	\$ (107,582)	\$ (110,432)	\$ (101,945)
Benefits	\$ (33,328)	\$ (33,800)	\$ (34,039)	\$ (31,555)
Transfers To (From) other	\$ (668,713)	\$ (557,258)	\$ (423,360)	\$ (320,965)
71038 Total	\$ (806,617)	\$ (698,641)	\$ (567,831)	\$ (454,465)
Vehicle Svcs				
63054				
Transfers To (From) other	\$ (4,405)	\$ (4,373)	\$ (5,000)	\$ (5,000)
63054 Total	\$ (4,405)	\$ (4,373)	\$ (5,000)	\$ (5,000)
VP Fin & Admin				
62030				
Salaries	\$ (135,975)	\$ (139,863)	\$ (142,986)	\$ (142,991)
Benefits	\$ (38,377)	\$ (39,077)	\$ (39,140)	\$ (38,086)
Transfers To (From) other	\$ (12,910)	\$ (8,800)	\$ (11,670)	\$ (9,400)
62030 Total	\$ (187,262)	\$ (187,741)	\$ (193,796)	\$ (190,477)
Grand Total	\$ (5,136,168)	\$ (5,061,347)	\$ (4,982,911)	\$ (4,992,466)

STAFFING PLAN FY18

Effective 7/1/17

Yellow Highlight - Vacant Position

COLLEGE PRESIDENT DIVISION

Title	Pos Level	FT/ PT	Months Hours	Location	Fund	Last Name	First
PRESIDENT'S OFFICE							
President	ADM	FT		MC	10-61036-5110-00	Bauer	Jon
Executive Assistant	204	FT		MC	10-61036-5120-00	Gardner	Bonnie
Vice President, External Relations	reflected in division					Doepker	Joel
Vice President, Finance & Administration (Chief Financial Officer)	reflected in division					Pena	Phil
Vice President, Academic Affairs (Chief Academic Officer)	reflected in division					Robinson	Tia
Vice President, Student Development	reflected in division					Allen	Shelli
FOUNDATION/INSTITUTIONAL DEVELOPMENT							
Director, Inst. Dev./Executive Dir. Foundation	207	FT		MC	10-65040-5120-00	Grus, S.	Shannon
Administrative Assistant - Foundation	104	FT		MC	10-65040-5160-00	Siebert, A.	Angie
HUMAN RESOURCES							
Director, Human Resources	206	FT		MC	10-63044-5120-00	Hartmann	Wendy
Human Resources Specialist	203	FT		MC	10-63044-5120-00	Vacant	
Administrative Assistant - Human Resources	104	FT		MC	10-63044-5160-00	Aguilar	Kim
INSTITUTIONAL RESEARCH/ASSESSMENT AND PLANNING							
Director, Institutional Research/Assessment/Planning	206	FT		MC	10-61030-5120-00	Lohden	Bethany
Research Analyst	204	FT		MC	10-61030-5120-00	Riegel	Dana

STAFFING PLAN FY18

Effective 7/1/17

COLLEGE PRESIDENT DIVISION (continued)

ECC-ROLLA							
Director	208	FT		ROLLA	10-46128-5120-10	Ayres	Christina
Assistant Director	204	FT		ROLLA	10-46128-5120-10	Crosby	Jenni
Enrollment Services Coordinator	202	FT		ROLLA	10-46128-5120-10	Karr	Racheal
Student Success Coordinator	204	FT		ROLLA	10-46128-5120-10	Robart	Jessica
Administrative Assistant	104	FT		ROLLA	10-46128-5160-10	Cubas	Cynthia
Learning Center Specialist - English	105	PT	960	ROLLA	10-46128-5160-10	Pounds	Alan
Learning Center Specialist - Math	105	PT	960	ROLLA	10-46128-5160-10	Moreland	Kirby
Learning Center Specialist - Chemistry/Physical Science	105	PT	960	ROLLA	10-46128-5160-10	Kaiser	Andrew
Student Services Specialist	104	FT		ROLLA	10-46128-5160-10	Halfaker	Cole
Student Services Specialist	104	PT	800	ROLLA	10-46128-5160-10	Vacant	
Technical Support Technician	103	FT		ROLLA	25-46041-5160-10	Taber	Brad
Testing Services Specialist	104	FT		ROLLA	10-46128-5160-10	Schaefer	Max

EXTERNAL RELATIONS DIVISION

Title	Level	FT/PT	Month Hours	Location	Fund	Last Name	First
EXTERNAL RELATIONS							
Vice President	301	FT		MC	10-46131-5120-00	Doepker	Joel
Executive Administrative Assistant	105	FT		MC	10-46131-5160-00	Peterson	Pamela
Grants Specialist	202	FT		MC	50-12276-5120-00 (50%) 50-12275-5120-00 (50%)	Stowe	Tamara
Computer Programmer/Content Specialist	205	FT		MC	10-65042-5120-00	Kurniawan	Yohanes
Program Coordinator - MOSTem - CIS (Grant Position)	203	FT		MC	50-12275-5120-00	Willmore	Melissa
PUBLIC RELATIONS							
Director, Public Relations	205	FT		MC	10-65042-5120-00	Scherder	Jay
Multimedia Specialist	104	FT		MC	10-65042-5160-00	Studdard	Amanda

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EXTERNAL RELATIONS DIVISION (continued)

AEL							
Director, Adult Education and Literacy Programs	206	FT		MC	50-14006-5120-00 (15%) 50-14009-5120-00 (85%)	Whalen	Alice
Administrative Assistant, Adult Education & Literacy Programs	104	FT		MC	50-14006-5160-00 (50%) 50-14009-5160-00 (50%)	Eckelkamp	Brenda
Adult Education and Literacy Instructor - Instruction Coordinator	201	FT		MC	50-14006-5120-00	Eagan	Mary
Adult Education and Literacy Volunteer Coordinator	105	1350		MC	50-14006-5160-00 (50%) 40-14006-5160-00 (50%)	Kaiser	Pam
Adult Education and Literacy Instructor	105	PT		Cuba	50-14006-5160-00	Moore	Linda
Adult Education and Literacy Instructor	105	PT		Ger/Sull	50-14006-5160-00	Boettcher	Don
Adult Education and Literacy Instructor	105	PT		Gerald	50-14006-5160-00	Harles	Kathy
Adult Education and Literacy Instructor	105	PT		Hermann	50-14006-5160-00	Williams	Lynette
Adult Education and Literacy Instructor	105	PT		Owensville	50-14006-5160-00	McMinn	Katrina
Adult Education and Literacy Instructor	105	PT		Pacific	50-14006-5160-00	Weland	Mary
Adult Education and Literacy/English Language Acquisition Instructor	105	PT		Rolla	50-14006-5160-00	Applegate	John
Adult Education and Literacy/English Language Acquisition Instructor	105	PT		Rolla	50-14006-5160-00	Whyte	Kathryn
Adult Education and Literacy Instructor	105	PT		Rolla	50-14006-5160-00	Warner	Amber
Adult Education and Literacy Instructor	105	PT		Rolla/St. Jame	50-14006-5160-00	Amsinger	Kathy
Adult Education and Literacy Instructor	105	PT		Union	50-14006-5160-00	Newman	Carmen
Adult Education and Literacy Instructor	105	PT		St. Clair	50-14006-5160-00	Davault	Kevin
Adult Education and Literacy/English Language Acquisition Instructor	105	PT		Washington	50-14006-5160-00	Harrell	Barb
Adult Education and Literacy Instructor	105	PT		Washington	50-14006-5160-00	Williams	Elizabeth
Adult Education and Literacy Instructor	105	PT		Washington	50-14006-5160-00	Campbell	Chris

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EXTERNAL RELATIONS DIVISION (continued)

CENTER FOR WORKFORCE DEVELOPMENT							
Executive Director, Center for Workforce Development	208	FT		MC	40-13005-5120-00	Leathers	Mardy
Coordinator, Business Development & Training	205	FT		MC	40-13005-5120-00	Goss	Jeremy
Program Assistant - Administrative	105	FT		MC	40-13005-5160-00	Beck	Julie
Program Assistant - Administrative	105	FT		MC	40-13005-5120-00	Sethaler	Diann
Health Careers Workforce Coordinator	202	FT		MC	40-13005-5120-00	Warmack	Terri
Coordinator, WIOA Grant/Youth Services	202	FT		Wash/Career Cntr	50-32134-5120-00	Berry	Mary Kay

FINANCE & ADMINISTRATIVE SERVICES

Title	Level	FT/ PT	Pos Hrs	Location	Fund	Last Name	First
FINANCE & ADMINISTRATIVE SERVICES							
Vice President, Finance & Administration	301	FT		MC	10-62030-5120-00	Pena	Phil
Executive Administrative Assistant	105	FT		MC	10-62030-5160-00	Voelkerding	Becky
PURCHASING AND FOOD SERVICES							
Food Services Manager	202	FT		MC	40-63055-5120-00	Simily	Debra
Purchasing Manager	201	FT		MC	10-63053-5120-00	Popp	Melissa
Food Services Associate	101	PT	980	MC	40-63055-5160-00	Kinney	Lori
Food Services Associate	101	PT	800	MC	40-63055-5160-00	Gerling	Matthew
Food Services Associate	101	PT	800	MC	40-63055-5160-00	Gillette	Rachel

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FINANCE & ADMINISTRATIVE SERVICES (continued)

INFORMATION TECHNOLOGY							
Director, Information Technology	209	FT		MC	10-64041-5120-00	Houston	Doug
Enterprise System Administrator	206	FT		MC	10-64041-5120-00	Lause	Anne
Network & Systems Manager	206	FT		MC	10-64041-5120-00	Curnutte	Ehren
Technical Support Coordinator	204	FT		MC	10-12080-5120-00	deAguero	Miguel
Network & Systems Technician	106	FT		MC	10-64041-5160-00	Cooper	Matt
Network & Systems Technician	106	FT		MC	10-64041-5160-00	Chitwood	Joseph
Technical Support Technician	103	FT		MC	10-64041-5160-00	Warmack	Charles
Technical Support Technician	103	FT		MC	10-64041-5160-00	Gibbs	Dee
Technical Support Technician	103	FT		MC	10-12080-5160-00	Steffens	David
Technical Support Technician	103	FT		MC	10-12080-5160-00	Burkett	Dan
FINANCIAL SERVICES							
Director, Financial Services/Comptroller	207	FT		MC	10-62039-5120-00	Moore	Annette
Associate Director, Financial Services (new title only)	204	FT		MC	10-62039-5120-00	Hoffman	Lark
Accounting Clerk	102	FT		MC	10-62039-5160-00	Deuser	Michelle
Accounts Payable Specialist	104	FT		MC	10-62039-5160-00	Jost	Sharon
Cashier/Accounts Receivable	103	FT		MC	10-62039-5160-00	Hemker	Laura
Cashier/Accounts Receivable	103	FT		MC	10-62039-5160-00	Michel	Debra
Payroll Specialist	105	FT		MC	10-62039-5160-00	Bailie	Carol
BOOKSTORE/MAIL AND IMAGING SERVICES							
Manager, Bookstore/Mail and Imaging Services (new title only)	204	FT		MC	40-63052-5120-00	Agee	Doug
Bookstore Accounts Technician	104	FT		MC	40-63052-5160-00	Knight	Karen
Bookstore Textbook Associate	104	FT		MC	40-63052-5160-00	Gray	Tim
Bookstore Sales Associate	101	PT	980	MC	40-63052-5160-00	Crumpecker	Patricia
Bookstore Sales Associate	101	PT	980	MC	40-63052-5160-00	Frank	Paula
Mail Clerk/Duplicator	101	FT		MC	10-43068-5160-00	Burgess	Brook

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FINANCE & ADMINISTRATIVE SERVICES (continued)

FACILITIES & GROUNDS							
Director, Facilities & Grounds	206	FT		MC	10-71038-5120-00	Vacant	
Custodial and Grounds Supervisor	204	FT		MC	10-71056-5120-00	Schickler	Tom
Administrative Assistant	104	FT		MC	10-71038-5160-00	Apperson	Julie
Custodian - Lead	104	FT		MC	10-71056-5160-00	Schatz	Robert
Custodian	101	FT		MC	10-71056-5160-00	Aitch	Ervin
Custodian	101	FT		MC	10-71056-5160-00	Flynn	Shelia
Custodian	101	FT		MC	10-71056-5160-00	Manhart	Jason
Custodian	101	FT		MC	10-71056-5160-00	Gadcke	Ben
Custodian	101	FT		MC	10-71056-5160-00	Kennedy	Donna
Custodian	101	FT		MC	10-71056-5160-00	Ladyman	Tiffany
Custodian	101	FT		MC	10-71056-5160-00	Schatzler	Keith
Custodian	101	FT		MC	10-71056-5160-00	Ghirardi	John
Custodian	101	FT		MC	10-71056-5160-00	Tinsley	Cindy
Custodian	101	FT		MC	10-71056-5160-00	Stverak	John
Custodian	101	FT		MC	10-71056-5160-00	Vacant	
Custodian (BIC)	101	PT	980	MC	10-71056-5160-00	Vacant	
Custodian	101	PT	980	MC	10-71056-5160-00	Poinsett	Bob
Groundsperson	101	FT		MC	10-71055-5160-00	Piontek	Robert
Groundsperson	101	PT	900	MC	10-71055-5160-00	Erni	Dennis
Groundsperson	101	PT	900	MC	10-71055-5160-00	Lee	Floyd
Maintenance Technician II - HVAC/Electrician	105	FT		MC	10-71057-5160-00	Birkmann	Jon
Maintenance Technician II - Carpenter	105	FT		MC	10-71057-5160-00	Rinne	Kelly
Maintenance Technician I	104	FT		MC	10-71057-5160-00	Broeker	Troy

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STUDENT DEVELOPMENT DIVISION

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
STUDENT DEVELOPMENT							
Vice President, Student Development	301	FT		MC	10-51016-5120-00	Allen	Shelli
Executive Administrative Assistant	105	FT		MC	10-51016-5160-00	Elbert	Megan
Enrollment Management Systems Manager	206	FT		MC	10-51016-5120-00	Bailey	Marcia
Student Service Center Coordinator	203	FT		MC	10-51016-5120-00	Hebert	Stephanie
Evening Services Specialist	107	PT	980	MC	25-63053-5160-00	Poepsel	Greg
Generalist	104	FT		MC	10-51016-5160-00	Reeves	Peggy
Generalist	104	FT		MC	10-51016-5160-00	Heimann	Becki
Generalist	104	FT		MC	10-51016-5160-00	Herron	Bethany
ADVISING AND COUNSELING SERVICES							
Director, Advising and Counseling	206	FT		MC	10-53021-5120-00	Lampe	Paul
Academic Advisor - Access	201	FT		MC	10-53021-5120-00	Peters	Lesley
Academic Advisor - Career Services	201	FT		MC	10-53021-5120-00	McCrary	Steffani
Academic Advisor	201	FT		MC	10-53021-5120-00	Deason	Laura
Academic Advisor	201	FT		MC	10-53021-5120-00	Clapper	Eric
Counselor	204	FT		MC	10-53021-5120-00	Kuchem, J.	Jenny
Assistant, Career Services (new title)	103	FT		MC	10-53021-5160-00	Epple	Lisa
Assistant, Testing & Advising (net title)	103	FT		MC	10-53021-5160-00	Sisk	Amy
ADMISSIONS							
Director, Admissions	205	FT		MC	10-57127-5120-00	Mitchell	Nathanial
Admissions Representative	201	FT		MC	10-57127-5120-00	Marler	Sara
Admissions Specialist	103	FT		MC	10-57127-5160-00	Pennington	Lacey
REGISTRATION							
Registrar	206	FT		MC	10-57000-5120-00	Scroggins	Sarah
Associate Registrar	203	FT		MC	10-57000-5120-00	Dixon	Melanie
Registration Clerk	102	PT	980	MC	10-57000-5160-00	Altemeyer	Susan

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STUDENT DEVELOPMENT DIVISION (continued)

FINANCIAL AID							
Director, Financial Aid	206	FT		MC	10-54000-5120-00	Griffin	Karen
Associate Director, Financial Aid	203	FT		MC	10-54000-5120-00	Johnson	Sarah
Financial Aid Advisor - Veterans	201	FT		MC	10-54000-5120-00	Baird	Lorrie
Financial Aid Advisor - Scholarships, A+	201	FT		MC	10-54000-5120-00	Kleekamp	Heather
Financial Aid Specialist	104	FT		MC	10-54000-5160-00	Glosemeyer	Joan
Financial Aid Specialist	104	FT		MC	10-54000-5160-00	Kuelker	Barb
STUDENT ACTIVITIES/ATHLETICS							
Campus Life and Leadership Coordinator (new title)	204	FT		MC	10-51020-5120-00	Henrichsen	Courtney
Assistant, Athletics	103	PT	980	MC	25-56024-5160-00	Fiedler	Deanne
Athletic Director	MOU	PT		MC	25-56024-5120-00	Mehrhoff	Jay
Head Coach Men's Soccer	MOU	PT		MC	25-56032-5140-00	Grimes	Benji
Asst. Coach, Men's Soccer	MOU	PT		MC	25-56032-5160-00	Larkin	Robert
Head Coach, Women's Softball	MOU	PT		MC	25-56028-5140-00	Wallach	Brad
Asst. Coach, Women's Softball	MOU	PT		MC	25-56028-5160-00	Mann-Kurka	Debra
Head Coach, Women's Volleyball	MOU	PT		MC	25-56031-5140-00	Mathes-Peters	Lisa
Asst. Coach, Women's Volleyball	MOU	PT		MC	25-56031-5140-00	Sphul	Abigail

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INSTRUCTIONAL DIVISION

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
INSTRUCTION							
Vice President, Academic Affairs (new title)	301	FT		MC	10-46040-5120-00	Robinson	Tia
Executive Administrative Assistant	105	FT		MC	10-46040-5160-00	Langan	Stacy
Academic Services Coordinator (change in duties)	202	FT		MC	10-46040-5120-00	Welsh	Tracie
Developmental Education Director	205	FT		MC	10-43010-5120-00	Branton	Michelle
Director of Dual Credit and College Readiness - (New Position)	205	FT		MC	10-46042-5120-00	TBD	
Director of Online Education - (New Position)	205	FT		MC	10-46040-5120-00	TBD	
Instructional Design Manager	206	FT		MC	10-46017-5120-00	Baldwin	Chad
Instructional Design Specialist* (change in duties)	203	FT		MC	10-46017-5120-00	Klos	Karen
Performing Arts Center Manager	203	FT		MC	10-45100-5120-00	Dawson	Shane
Box Office Clerk	102	PT	980	MC	40-63056-5160-00	Penrod	Shannon
Dean of Instruction (New Position)	PROF	FT		MC	10-45015-5120-00	Boehmer	Ann
Dean of Career and Technical Education - (New Position)	PROF	FT		MC	10-45023-5120-00	Hudanick	Richard
Dean of Health Sciences - (New Position)	PROF	FT		MC	10-56032-5130-00	Walter	Robyn
LIBRARY							
Director, Library Services	206	FT		MC	10-41000-5120-00	Farrell, L.	Lisa
Library Technician - Technical Services	103	FT		MC	10-41000-5160-00	Ladage, C	Cheryl
Library Technician - Public Services	103	FT		MC	10-41000-5160-00	Sachse	Dana
Library Technician - Public Services	103	PT	980	MC	10-41000-5160-00	Bayless	David

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INSTRUCTIONAL DIVISION (continued)

LEARNING CENTER							
Director, Learning Center	206	FT		MC	10-43015-5120-00	Anglin	Erin
Associate Director, Learning Center	204	FT		MC	10-43015-5120-00	Milligan	Kristin
Testing Services Coordinator	201	FT		MC	10-43015-5120-00	Souders	Windy
Learning Center Clerk	102	PT	980	MC	10-43015-5160-00	Temme	Cheryl
Learning Center Specialist - Access Services	105	FT		MC	10-43015-5160-00	Walker	Denise
Learning Center Specialist - English	105	FT		MC	10-43015-5160-00	Derifield	Timothy
Learning Center Specialist - Math	105	FT		MC	10-43015-5160-00	Wright	Kathy
Learning Center Specialist - Math	105	FT		MC	10-43015-5160-00	Tucker	Alison
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Kang	Lisa
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Maurice	Raphael
Learning Center Specialist - English	105	PT	800	MC	10-43015-5160-00	Kuzemka	Ben
Learning Center Specialist - Math	105	PT	500	MC	10-43015-5160-00	Noelker	Jon
Testing Center Clerk	102	FT		MC	10-43015-5160-00	Roberts	Lin
Testing Center Clerk	102	PT	500	MC	10-43015-5160-00	Scholte	Audrey

Library & Learning Center - Restructured to Instructional Division from Student Development

*Some duties assigned within Library

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INSTRUCTIONAL DIVISION - Nursing and Allied Health

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
NURSING AND ALLIED HEALTH							
Dean of Health Sciences (new position)	Reflected under Instruction					Walter	Robyn
Program Assistant - Administrative	105	FT		MC	10-56032-5160-00	Vacant	
Assistant, Nursing	103	PT	980	MC	10-12181-5160-00	North	Michelle
Administrative Assistant	104	FT		ROLLA	10-12181-5160-10	Lawson	Lavonda
EMT/Program Coordinator	FAC	FT	9 mo	MC	10-12172-5130-00	Fitts	Thomas
EMS Clinical Coordinator	MOU	PT		MC	10-12172-5136-00	Briggs	Teresa
EMS	FAC	FT	9 mo	MC	10-12172-5130-00	Goodson	Jenifer
Medical Assistant/Program Coordinator (Restructured to this division)	FAC	FT	9 mo	MC	10-12078-5130-00	Dunn	Amber
Nursing Advisor	SUP	PT	500	MC	10-12181-5160-00	Vacant	
Nursing/Program Coordinator	FAC	FT	9 mo	MC	50-18120-5130-00	Mitchell	Nancy
Nursing	FAC	FT	9 mo	MC	10-12181-5130-00	Bieker	Judy
Nursing	FAC	FT	9 mo	MC	10-12181-5130-00	Van Leer	Jessica
Nursing (pending board approval June 12, 2017)	FAC	FT	9 mo	MC	10-12181-5130-00	Wissbaum	Connie
Nursing/Program Coordinator	FAC	FT	9 mo	ROLLA	10-12181-5130-10	McDonald	Laura
Nursing	FAC	FT	9 mo	ROLLA	10-12181-5130-10	Free	Stephanie
Nursing (pending board approval June 12, 2017)	FAC	FT	9 mo	ROLLA	10-12181-5130-10	Brandt	Courtney
Nursing	FAC	FT	9 mo	ROLLA	10-12181-5130-10	Vacant	

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INSTRUCTIONAL DIVISION - Business and Industry

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
BUSINESS & INDUSTRY							
Dean of Career & Technical Education (new position)	Reflected under Instruction					Hudanick	Richard
Program Assistant - Administrative - (new position due to restructure)	105	FT		MC	10-45023-5160-00	Haines	Sarah
Computer Information Systems Lab Assistant	103	PT	800	MC	10-12072-5160-00	Sanders	Mark
Accounting	FAC	FT	9 mo	MC	10-12071-5130-00	Cassat	Deanna
Accounting/Business	FAC	FT	9 mo	MC/ROLLA	10-12071-5130-00 (30%) 10-12082-5130-00 (30%) 10-12071-5130-10 (20%) 10-12082-5130-10 (20%)	Hanneken	Lisa
Computer Information Systems/Business	FAC	FT	9 mo	ROLLA	10-12072-5130-10 (40%) 10-12077-5130-10 (20%) 10-12082-5130-10 (40%)	Durbin	Jason
Computer Information Systems	FAC	FT	9 mo	MC	10-12072-5130-00	Schwein	Anna
Culinary Arts	FAC	FT	9 mo	MC	10-12085-5130-00	Palazzola	Mike
Culinary Arts/Program Coordinator	FAC	FT	9 mo	MC	10-12085-5130-00	Vacant	
Culinary Arts - Instructional Program Assistant	105	FT		MC	10-12085-5160-00	Witt	Gail
Health Information Management/Program Coordinator (Restructured to this division)	FAC	FT	9 mo	MC	10-12076-5130-00	Buchholz	Stephanie
Health Information Management	FAC	FT	9 mo	MC	10-12076-5160-00	Sayles	Nanette
HVAC/Program Coordinator	FAC	FT	9 mo	MC	10-12152-5130-00	DeArmond	David
HVAC - Instructional Program Assistant	105	PT	960	MC	10-12152-5160-00	Howell	Mark
Industrial Engineering/Program Coordinator	FAC	FT	9 mo	MC	10-12157-5130-00	Esbeck	Nathan
Instructional Program Assistant, Industrial Engineering	105	PT	960	MC	10-12157-5160-00	Schoonover	Clarence
Precision Machining/Program Coordinator	FAC	FT	9 mo	MC	10-12156-5130-00	Elliott	Curtis

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INSTRUCTIONAL DIVISION - Humanities, Fine Arts, Social Sciences, Math, Engineering and Science

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
HUMANITIES & FINE ARTS							
Dean of Instruction (new position)	Reflected under Instruction					Boehmer	Ann
Program Assistant - Administrative (New position due to restructure)	105	FT		MC	10-45015-5160-00	Demiere	Amy
Division Chair/Music/Choral Director	FAC	FT	9 mo	MC	10-11504-5130-00	Sexton	Tim
Office Clerk - Humanities & Fine Arts (new position)	102	PT	550	MC	10-11504-5160-00	Manhart	Elizabeth
English	FAC	FT	9 mo	MC	10-11232-5130-00	Hardecke	John
English	FAC	FT	9 mo	MC	10-11232-5130-00	Barro	Linda
English	FAC	FT	9 mo	MC	10-11232-5130-00	Henderson	Sue
English	FAC	FT	9 mo	MC	10-11232-5130-00	Stroup	Josh
English	FAC	FT	9 mo	MC	10-11232-5130-00	Mahon	Robert
English/Journalism - Cornerstone	FAC	FT	9 mo	MC	10-11091-5130-00 (20%) 10-11232-5130-00 (80%)	Kolb	Leigh
English	FAC	FT	9 mo	ROLLA	10-11232-5130-10	Watts	Patsy
Reading	FAC	FT	9 mo	MC	10-11239-5130-00	Buckey	Mary
Art (two-dimensional)	FAC	FT	9 mo	MC	10-11501-5130-00	Watkins	Adam
Art/Gallery Coordinator	FAC	FT	9 mo	MC	10-11501-5130-00	Higerd	Jennifer
Communications	FAC	FT	9 mo	MC	10-11230-5130-00	Haynes	Shanee
Design/Art	FAC	FT	9 mo	MC	10-12159-5130-00	Barton	Sean
Music/Band Director	FAC	FT	9 mo	MC	10-11504-5130-00	Bounds	Aaron
Music/Music Director	FAC	FT	9 mo	MC	10-11504-5130-00	Judd	Jennifer
Music Accompanist	SUP	PT	960	MC	10-11504-5160-00	Watson	Alex
Spanish	FAC	FT	9 mo	MC	10-11161-5130-00 ☐	Aramburu	Ellen
Theater/Communications/Musical Director	FAC	FT	9 mo	MC	10-11231-5130-00 (60%) 10-11230-5130-00 (40%)	Austin	Grace
Theatre/Technical Theatre/Director	FAC	FT	9 mo	MC	10-11231-5130-00 (60%) 10-11230-5130-00 (40%)	Swanson	Christina

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INSTRUCTIONAL DIVISION - Humanities, Fine Arts, Social Sciences, Math, Engineering and Science (continued)

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
SOCIAL SCIENCES							
Division Chair/Sociology	FAC	FT	9 mo	MC	10-11451-5130-00	Cunningham	William
Office Clerk, Social Sciences (new position)	102	PT	980	MC	10-11451-5160-00	Driemeyer	Brenda
Economics	FAC	FT	9 mo	MC/ROLLA	10-11452-5130-00 (60%) 10-11452-5130-10 (40%)	Amoloza	Jerry
Education/Teacher Education Coordinator	FAC	FT	9 mo	MC	10-11139-5130-00	Stotler	Greg
Government/History/Political Science	FAC	FT	9 mo	MC	10-11454-5130-00	Pohlman	Dennis
History	FAC	FT	9 mo	MC	10-11454-5130-00	Henderson	Russell
Philosophy/Religion	FAC	FT	9 mo	MC	10-11381-5130-00 (80%) 10-11381-5130-10 (20%)	Gifford	Matthew
Political Science/History	FAC	FT	9 mo	MC/Rolla	10-11454-5130-10 (20%) 10-11454-5130-00 (60%) 10-11455-5130-10 (20%)	Derifield	Coreen
Psychology	FAC	FT	9 mo	MC	10-11421-5130-00	Pecka	Wendy
Psychology/Sociology	FAC	FT	9 mo	MC/ROLLA	10-11421-5130-10 (25%) 10-11451-5130-10 (25%) 10-11421-5130-00 (25%) 10-11451-5130-00 (25%)	Howard	Rachel
Physical Education/Fitness Center Coordinat	FAC	FT	12 mo	MC	10-11361-5130-00	Mehrhoff	Jay
Fitness Center Assistant	102	PT	800	MC	10-11361-5160-00	Maune	Cynthia

STAFFING PLAN FY18

Effective 7/1/17

INSTRUCTIONAL DIVISION - Humanities, Fine Arts, Social Sciences, Math, Engineering and Science (continued)

Title	Level	FT/ PT	Month Hours	Location	Fund	Last Name	First
MATH/ENGINEERING/SCIENCE							
Division Chair/Physics-Physical Science/Engineering	FAC	FT	9 mo	MC	10-11401-5130-00	Kellogg	Isaiah
Office Clerk - Math/Engineering/Science	102	PT	980	MC	10-11401-5160-00	Blocker	Kerry
Academic Advisor - Instructional	201	FT		MC	10-11403-5160-00	Arrington	Linda
Biology/Chemistry Lab Assistant	103	PT	980	ROLLA	10-11261-5160-10	Vacant	
Science Laboratory Manager	106	FT		MC	10-11261-5160-00	Chitwood	Jennifer
Chemistry	FAC	FT	9 mo	MC	10-11401-5130-00	Monzyk	Matthew
Biology	FAC	FT	9 mo	MC	10-11261-5130-00	Govindaswamy	Parvi
Biology	FAC	FT	9 mo	MC	10-11261-5130-00	Havens	Sarah
Biology	FAC	FT	9 mo	MC	10-11261-5130-00	Dixon	Kevin
Biology	FAC	FT	9 mo	ROLLA	10-11261-5130-10	Winters-Rozema	Elizabeth
Biology	FAC	FT	9 mo	MC	10-11261-5130-10 (33%) 10-11261-5130-00 (67%)	Pulles, K.	Keith
Biology - A & P	FAC	FT	9 mo	MC	10-11261-5130-00	Cantrell	Elizabeth
Biology - A & P	FAC	FT	9 mo	ROLLA	10-11261-5130-10	Mowery	Tracy
Math	FAC	FT	9 mo	MC	10-11404-5130-00	Herdlick	John
Math	FAC	FT	9 mo	MC	10-11404-5130-00	Follis	Linda
Math	FAC	FT	9 mo	MC	10-11404-5130-00	Roberson	Shaun
Math	FAC	FT	9 mo	MC	10-11404-5130-00	Vacant	
Math	FAC	FT	9 mo	MC	10-11404-5130-00	Mentz	Anne
Math	FAC	FT	9 mo	ROLLA	10-11404-5130-10	Brigham	Reginald
Math	FAC	FT	9 mo	ROLLA	10-11404-5130-10	Roselli Insall	Laura
Physics-Physical Science/Engineering	FAC	FT	9 mo	MC	10-11407-5130-00 (70%) 10-11403-5130-00 (30%)	Bouzidi	Djemouzi

General Fees

General Fees Assessed:

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Tech Fee	\$ 327,779	\$ 293,112	\$ 312,000	\$ 275,615
Physical Plant	\$ 327,587	\$ 293,047	\$ 311,909	\$ 275,615
Campus Security	\$ -	\$ -	\$ 500,000	\$ 220,492
Campus Svcs	\$ 229,444	\$ 205,151	\$ 218,000	\$ 192,931
Totals	\$ 884,810	\$ 791,309	\$ 1,341,909	\$ 964,653

Student Activity Fees Assessed:

	FY15 Actuals	FY16 Actuals	FY17 Adjusted Budget	FY18 Proposed Budget
Student Pubs	\$ 7,212	\$ 6,450	\$ 6,000	\$ 5,149
Student Gov	\$ 7,078	\$ 6,336	\$ 6,300	\$ 5,406
Student Gov./Acts	\$ 14,421	\$ 12,897	\$ 13,000	\$ 11,156
Campus Activities	\$ 25,272	\$ 22,599	\$ 22,000	\$ 18,879
Intercolleg Athletics	\$ 36,057	\$ 32,246	\$ 36,000	\$ 30,893
Softball	\$ 90,171	\$ 80,639	\$ 90,000	\$ 77,231
Soccer	\$ 90,171	\$ 80,639	\$ 90,000	\$ 77,231
Volleyball	\$ 90,171	\$ 80,639	\$ 90,000	\$ 77,231
Totals	\$ 360,553	\$ 322,446	\$ 353,300	\$ 303,176

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2006

Period Ending	Interest	Principal	Total	Balance
02/15/2018	\$ 124,372.50	\$ 220,627.50	\$ 345,000.00	\$ 809,597.10
08/15/2018			\$ -	
02/15/2019	\$ 157,954.05	\$ 247,045.95	\$ 405,000.00	\$ 562,551.15
08/15/2019			\$ -	
02/15/2020	\$ 194,411.85	\$ 270,588.15	\$ 465,000.00	\$ 291,963.00
08/15/2020			\$ -	
02/15/2021	\$ 233,037.00	\$ 291,963.00	\$ 525,000.00	\$ (0.00)
08/15/2021	\$ -	\$ -	\$ -	
02/15/2022	\$ -	\$ -	\$ -	
08/15/2022	\$ -	\$ -	\$ -	
02/15/2023	\$ -	\$ -	\$ -	
08/15/2023	\$ -	\$ -	\$ -	
02/15/2024	\$ -	\$ -	\$ -	
08/15/2024	\$ -	\$ -	\$ -	
02/15/2025	\$ -	\$ -	\$ -	
08/15/2025	\$ -	\$ -	\$ -	
02/15/2026	\$ -	\$ -	\$ -	
	\$ 709,775.40	\$ 1,030,224.60	\$ 1,740,000.00	\$ 1,664,111.25

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2008

Period Ending	Interest	Principal	Total	Balance
02/15/2017				\$ 125,768.55
08/15/2017				
02/15/2018	\$ 59,231.45	\$ 125,768.55	\$ 185,000.00	\$ -
08/15/2018	\$ -	\$ -	\$ -	\$ -
02/15/2019	\$ -	\$ -	\$ -	\$ -
08/15/2019	\$ -	\$ -	\$ -	\$ -
02/15/2020	\$ -	\$ -	\$ -	\$ -
08/15/2020	\$ -	\$ -	\$ -	\$ -
02/15/2021	\$ -	\$ -	\$ -	\$ -
08/15/2021	\$ -	\$ -	\$ -	\$ -
02/15/2022	\$ -	\$ -	\$ -	\$ -
08/15/2022	\$ -	\$ -	\$ -	\$ -
02/15/2023	\$ -	\$ -	\$ -	\$ -
08/15/2023	\$ -	\$ -	\$ -	\$ -
02/15/2024	\$ -	\$ -	\$ -	\$ -
08/15/2024	\$ -	\$ -	\$ -	\$ -
02/15/2025	\$ -	\$ -	\$ -	\$ -
08/15/2025	\$ -	\$ -	\$ -	\$ -
02/15/2026	\$ -	\$ -	\$ -	\$ -
	\$ 59,231.45	\$ 125,768.55	\$ 185,000.00	\$ 125,768.55

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2015

Period Ending	Interest	Principal	Total	Balance
02/15/2016				\$ 7,000,000.00
08/15/2016	\$ 129,875.00		\$ 129,875.00	
02/15/2017	\$ 129,875.00		\$ 129,875.00	
08/15/2017	\$ 129,875.00		\$ 129,875.00	
02/15/2018	\$ 129,875.00	\$ 500,000.00	\$ 629,875.00	\$ 6,500,000.00
08/15/2018	\$ 122,375.00		\$ 122,375.00	
02/15/2019	\$ 122,375.00	\$ 725,000.00	\$ 847,375.00	\$ 5,775,000.00
08/15/2019	\$ 107,875.00		\$ 107,875.00	
02/15/2020	\$ 107,875.00	\$ 750,000.00	\$ 857,875.00	\$ 5,025,000.00
08/15/2020	\$ 96,625.00		\$ 96,625.00	
02/15/2021	\$ 96,625.00	\$ 750,000.00	\$ 846,625.00	\$ 4,275,000.00
08/15/2021	\$ 81,625.00		\$ 81,625.00	
02/15/2022	\$ 81,625.00	\$ 775,000.00	\$ 856,625.00	\$ 3,500,000.00
08/15/2022	\$ 70,000.00		\$ 70,000.00	
02/15/2023	\$ 70,000.00	\$ 825,000.00	\$ 895,000.00	\$ 2,675,000.00
08/15/2023	\$ 53,500.00		\$ 53,500.00	
02/15/2024	\$ 53,500.00	\$ 850,000.00	\$ 903,500.00	\$ 1,825,000.00
08/15/2024	\$ 36,500.00		\$ 36,500.00	
02/15/2025	\$ 36,500.00	\$ 900,000.00	\$ 936,500.00	\$ 925,000.00
08/15/2025	\$ 18,500.00		\$ 18,500.00	
02/15/2026	\$ 18,500.00	\$ 925,000.00	\$ 943,500.00	\$ -
	\$ 1,693,500.00	\$ 7,000,000.00	\$ 8,693,500.00	\$ 37,500,000.00

Remaining Undefeased Bond Debt Payment Schedule

Bond Series 2016

Period Ending	Interest	Principal	Total	Balance
07/01/2016				\$ 3,805,000.00
08/15/2016	\$ 39,253.34		\$ 39,253.34	
02/15/2017	\$ 55,200.00		\$ 55,200.00	
08/15/2017	\$ 55,200.00		\$ 55,200.00	
02/15/2018	\$ 55,200.00		\$ 55,200.00	
08/15/2018	\$ 55,200.00		\$ 55,200.00	
02/15/2019	\$ 55,200.00		\$ 55,200.00	
08/15/2019	\$ 55,200.00		\$ 55,200.00	
02/15/2020	\$ 55,200.00		\$ 55,200.00	
08/15/2020	\$ 55,200.00		\$ 55,200.00	
02/15/2021	\$ 55,200.00		\$ 55,200.00	
08/15/2021	\$ 55,200.00		\$ 55,200.00	
02/15/2022	\$ 55,200.00	\$ 580,000.00	\$ 635,200.00	\$ 3,225,000.00
08/15/2022	\$ 46,500.00			
02/15/2023	\$ 46,500.00	\$ 675,000.00		\$ 2,550,000.00
08/15/2023	\$ 36,375.00			
02/15/2024	\$ 36,375.00	\$ 750,000.00	\$ 786,375.00	\$ 1,800,000.00
08/15/2024	\$ 27,000.00		\$ 27,000.00	
02/15/2025	\$ 27,000.00	\$ 850,000.00	\$ 877,000.00	\$ 950,000.00
08/15/2025	\$ 14,250.00			
02/15/2026	\$ 14,250.00	\$ 950,000.00		\$ -
	\$ 894,703.34	\$ 3,805,000.00	\$ 2,916,828.34	\$ 12,330,000.00

Local Tax Levy -- Ad Valorem

Fiscal Year	Operating Levy	Debt Service Levy	Total	Fiscal Year	Operating Levy	Debt Service Levy	Total
1972	0.2000	0.2000	0.4000	1995	0.3900	0.0800	0.4700
1973	0.2000	0.2000	0.4000	1996	0.3900	0.0800	0.4700
1974	0.3000	0.1500	0.4500	1997	0.3700	0.0800	0.4500
1975	0.3000	0.2000	0.5000	1998	0.3700	0.0800	0.4500
1976	0.2800	0.2000	0.4800	1999	0.3800	0.0800	0.4600
1977	0.3000	0.2000	0.5000	2000	0.3700	0.0800	0.4500
1978	0.3500	0.2000	0.5500	2001	0.3820	0.0660	0.4480
1979	0.3500	0.2000	0.5500	2002	0.3784	0.0747	0.4531
1980	0.3500	0.2000	0.5500	2003	0.3788	0.0752	0.4540
1981	0.3500	0.2000	0.5500	2004	0.3786	0.0905	0.4691
1982	0.3500	0.2000	0.5500	2005	0.3795	0.0574	0.4369
1983	0.5500	0.2000	0.7500	2006	0.3632	0.0841	0.4473
1984	0.5500	0.2000	0.7500	2007	0.3632	0.0840	0.4472
1985	0.5500	0.2000	0.7500	2008	0.3488	0.0825	0.4313
1986	0.3200	0.1800	0.5000	2009	0.3505	0.0841	0.4346
1987	0.3700	0.1300	0.5000	2010	0.3488	0.0841	0.4329
1988	0.3700	0.1300	0.5000	2011	0.3488	0.0841	0.4329
1989	0.3700	0.1500	0.5200	2012	0.3548	0.0841	0.4389
1990	0.3700	0.1300	0.5000	2013	0.3559	0.0841	0.4400
1991	0.3700	0.1300	0.5000	2014	0.3700	0.0841	0.4541
1992	0.3700	0.1000	0.4700	2015	0.3700	0.0841	0.4541
1993	0.3700	0.0600	0.4300	2016	0.3700	0.0841	0.4541
1994	0.3700	0.0900	0.4600	2017	0.3700	0.0841	0.4541

Fund Balances at April 30, 2017

General Fund (10)

Board Restricted	\$	1,760,000
Current Unrestricted	\$	6,393,371
SUBTOTAL	\$	8,153,371

Faculty Development (22)

General	\$	(79,744)
Faculty accounts	\$	79,754
SUBTOTAL	\$	10

College Restricted Fees/Programs (25)

Campus Improvements	\$	84,704
Campus Services	\$	99,575
Physical Plant & Equipment	\$	558,134
Security	\$	98,223
Technology Fees	\$	718,608
Other	\$	1,212,617
SUBTOTAL	\$	2,771,861

Debt Service (30) \$ 258,658

Auxillary Service (40) \$ 305,981

Govt Grant/Restricted Funds (50) \$ 3,883,295

Fixed Assets (70)

Fixed Assets	\$	34,669,980
Other	\$	(22,715,190)
SUBTOTAL	\$	11,954,790
TOTAL	\$	27,327,966

**Historical Trend In Academic Year
Full-Time Equivalent (FTE) Enrollment and Credit Hours Activity**

	FY10 2009 - 2010	FY11 2010 - 2011	FY12 2011 - 2012	FY13 2012 - 2013	FY14 2013 - 2014	FY15 2014 - 2015	FY16 2015 - 2016	FY17 2016 - 2017
FTE	2,963	3,100	2,866	2,810	2,577	2,359	2,124* ⁺	1940
Credit Hours	88,883	93,012	85,988	84,312	77,298	70,756	63,721	58,187
% Increase	22.2%	4.6%	-7.6%	-1.9%	-8.3%	-8.5%	-9.9%	-8.7%

Source: IPEDS Peer Analysis System

-- Academic Year FTE = 12-month instructional activity/30

-- Census Date Enrollment

*This number includes Winter 2015 intercession enrollment.

+ Revised based on new standard of calculation. Adjusted from previous calculation.

Assessed Valuation

Fiscal Year	Assessed Value	% Change
2000	\$ 918,388,550	---
2001	\$ 961,341,710	4.68%
2002	\$ 1,071,603,634	11.47%
2003	\$ 1,104,484,719	3.07%
2004	\$ 1,166,766,628	5.64%
2005	\$ 1,198,401,867	2.71%
2006	\$ 1,377,852,682	14.97%
2007	\$ 1,423,449,287	3.31%
2008	\$ 1,557,313,108	9.40%
2009	\$ 1,589,070,984	2.04%
2010	\$ 1,619,122,605	1.89%
2011	\$ 1,648,910,752	1.84%
2012	\$ 1,643,790,405	-0.31%
2013	\$ 1,671,875,570	1.71%
2014	\$ 1,606,469,050	-3.91%
2015	\$ 1,655,732,041	3.07%
2016	\$ 1,620,881,736	-2.10%
2017	\$ 1,667,495,798	2.88%